# **Specialty Property and Casualty Insurance**

Dowling & Partners Investor Meeting



# **Forward Looking Statements**

Certain statements made during this presentation, as well as included in this document, are not historical facts and may be considered "forward-looking statements" and are based on estimates, assumptions and projections which management believes are reasonable but by their nature subject to risks and uncertainties. The Private Securities Litigation Reform Act of 1995 provides a safe harbor for forward-looking statements.

The reasons which could cause actual results and/or financial condition to differ materially from those suggested by such forward-looking statements include but are not limited to those discussed or identified from time-to-time in AFG's filings with the Securities and Exchange Commission, including the annual report on Form 10-K and the quarterly reports on Form 10-Q. We do not promise to update such forward-looking statements to reflect actual results or changes in assumptions or other factors that could affect these statements.

Core net operating earnings is a non-GAAP financial measure which sets aside items that are generally not considered to be part of ongoing operations, such as net realized gains and losses, as well as other significant items that are not able to be estimated with reasonable precision, or that may not be indicative of ongoing operations. AFG believes that this non-GAAP measure is a useful tool for investors and analysts in analyzing ongoing operating trends of AFG.



# A History Dating Back More Than 150 Years

We are specialists in providing P&C insurance products that help businesses manage their unique financial risks and exposures.

Approximately **55%** of Specialty P&C Group gross written premium is produced by businesses with "top 10" market rankings

Superior Underwriting Talent

7.5%

Points of COR outperformance vs. peers over 10-year period ended 12/31/2023

Specialty P&C Combined Ratio

11 years

Consecutive years under 94%



Overall Specialty P&C combined ratio of 90.3% for the twelve months ended December 31, 2023

# **Top Tier Specialty Property & Casualty Insurer**







Entrepreneurial Culture, Strategic Alignment of Interests



Market Leading P&C Insurance Specialist



Consistent Investment Outperformance



Superior Capital Management and Strong Balance Sheet



Our values form the foundation of our business, shape our priorities, and set our expectations for how we conduct our business, service our customers and interact with each other.

# Our Core Values

for all the great you do

Specialization
Entrepreneurial Spirit
Accountability

OUR FOUNDATION

**Integrity** 

Discipline

**Respect for Others** 

OUR

**EXPECTATIONS** 



Clear & Open Communication

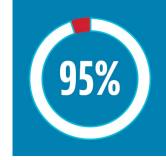
**Family & Community** 

OUR PRIORITIES

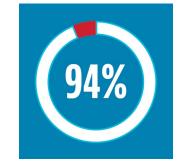


# **2024 Employee Survey Highlights**

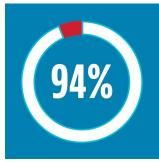
#### PROUD TO BE BEST IN CLASS



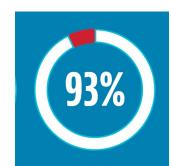
I understand the results expected of me in my job.



The organization provides high quality products and services.

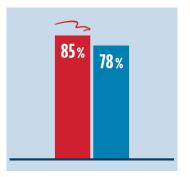


I understand how my job contributes to the organization's strategy and goals.

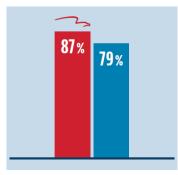


I am treated with respect as an individual.

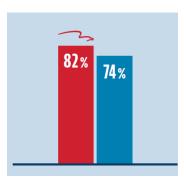
#### HOW WE STACK UP



The organization supports me in achieving a balance between my work life and my personal life.



I have opportunities for learning and development at the organization.



We use the different perspectives, backgrounds and experiences that our employees have to help deliver better business outcomes.

## OUR COMPANY HIGH PERFORMING COMPANIES\*

\* High Performing (Norm) - Average survey scores from 65 top performing organizations with over 685,000 employees (based on financial performance versus peers, and high employee engagement and enablement.)



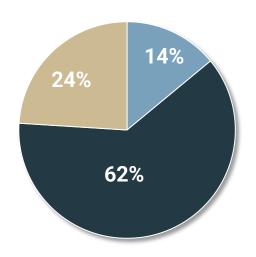
92%

**PARTICIPATION** 

Be here. Be great.

# Strategic Alignment of Interests for Optimal Results

# Significant Ownership by Management



Individual Institutional Family,
Investors Investors Executives and
Retirement Plan

# AMERICAN FINANCIAL GROUP, INC.

# Unique, Incentive-Based Programs for P&C Business Leaders

- Annual awards
  - based on AY COR targets derived from ROE thresholds
  - paid over 2-3 years; claw back feature
- Long Term Incentive Comp (LTIC) Plan
  - 5-year measurement period based on AY COR targets derived from ROE thresholds
  - paid out over the following 4-5 years
- Attract, retain and reward key operating executives & officers

### **Profit Sharing for Employees**

 Our Profit-Sharing Plan is a key component of AFG's Total Rewards Program, rewarding eligible employees for their contributions toward overall performance

# Innovator in Risk Sharing and Alternative Risk Transfer Programs For Policyholders and Agents



NATIONAL INTERSTATE



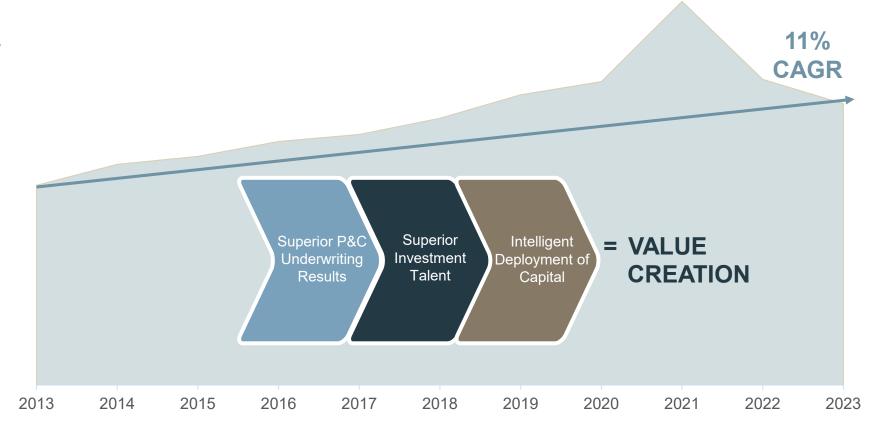


- A leader in providing risk sharing alternatives to the passenger transportation, moving & storage and trucking specialty transportation industries
- Through collaboration and specialized knowledge, we work with a variety of agency and group risk sharing programs in a wide range of industry segments in our Targeted Markets operations
- Our Strategic Comp business offers unique coverage options for workers' comp accounts that include higher retentions and specialty loss prevention – giving businesses more control over their costs, risks, and outcomes
- Innovative commission structures for distribution partners reward production of profitable business

## **Building Long-Term Value for AFG Shareholders**

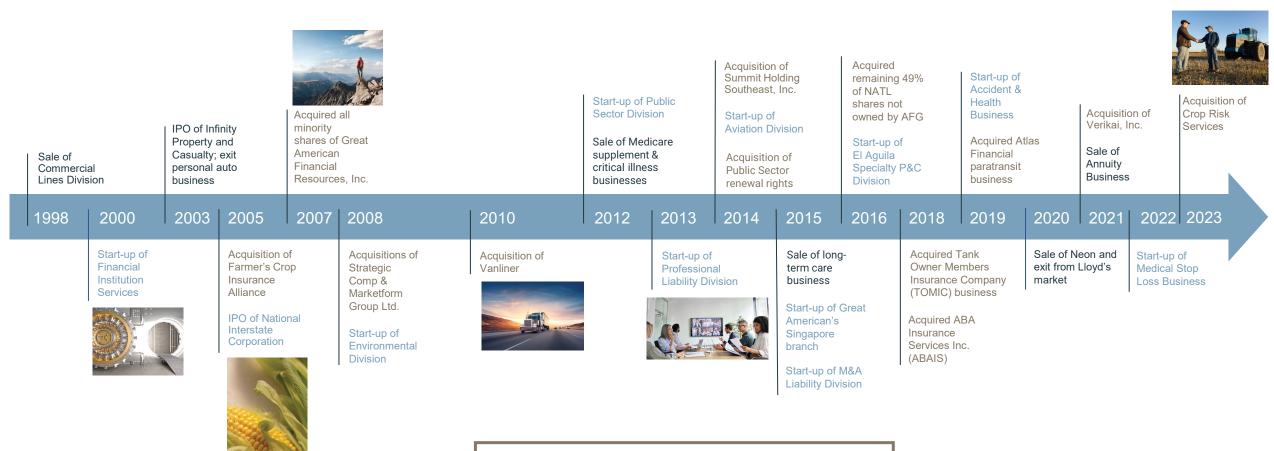
10 YEAR VIEW
OF
TOTAL VALUE
CREATION

Growth in BVPS
Excluding AOCI +
Dividends





# Focusing on What We Know Best



Acquisitions

Dispositions

Start-Ups



# **Specialty P&C Insurance Operations**

We are specialists in providing property and casualty insurance solutions that fulfill today's needs and tomorrow's dreams. We are a trusted partner in delivering long-term value to our customers, employees and investors.

## **PROPERTY &** TRANSPORTATION

Agribusiness (farm & ranch)

Commercial Automobile

Commercial Property

Crop

**Equine Mortality** 

Inland and Ocean Marine

## **SPECIALTY** CASUALTY

Cyber Risk

**Excess and Surplus** 

**Executive & Professional Liability** 

**General Liability** 

M&A Liability

Medical Stop Loss

**Public Entities** 

**Targeted Programs** 

Umbrella and Excess Liability

Workers' Compensation

## **SPECIALTY FINANCIAL**

Fidelity / Crime

Financial Institution Services

Lease and Loan Services

Surety

**Trade Credit** 





# **Great American Insurance Company's Ratings**







**Superior** 

Strong



**S&P Global** Ratings

Moody's

Diversified product offerings in niche markets
Consistent, solid underwriting results
Strong market positions
Strong capitalization
Low catastrophe risk profile

## The Numbers Tell Our Story

3,000

Property and casualty insurance companies in the United States

50

Companies on the Ward's 50 List for safety, consistency and performance

4

Rated "A" (Excellent) or better by AM Best for 115 or more years

3

on both lists

1

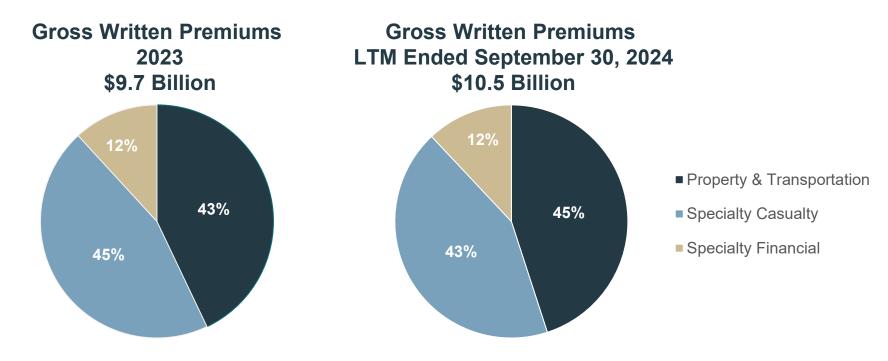
**Great American Insurance Company** is 1 of the three





# **Specialty Property & Casualty Premium**

Low correlation • Lower relative coastal exposure

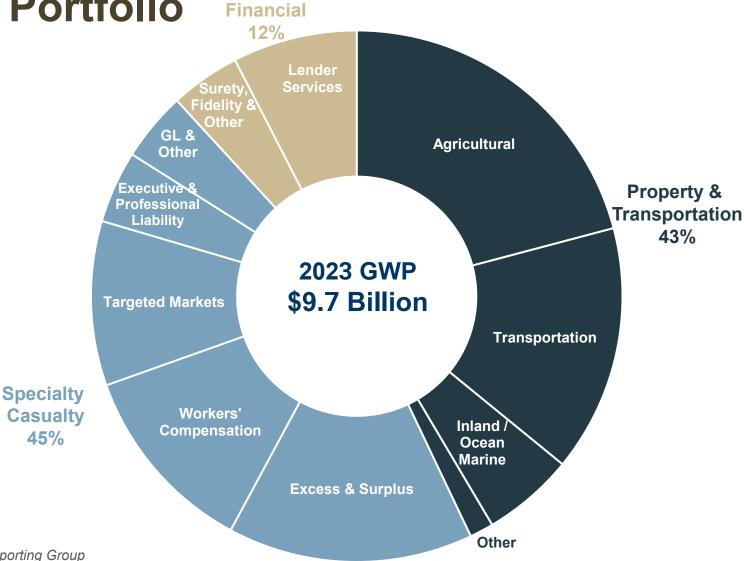






**Diversified Product Portfolio** 

Our Property & Casualty insurance operations provide a wide variety of specialty commercial coverages to niche industries

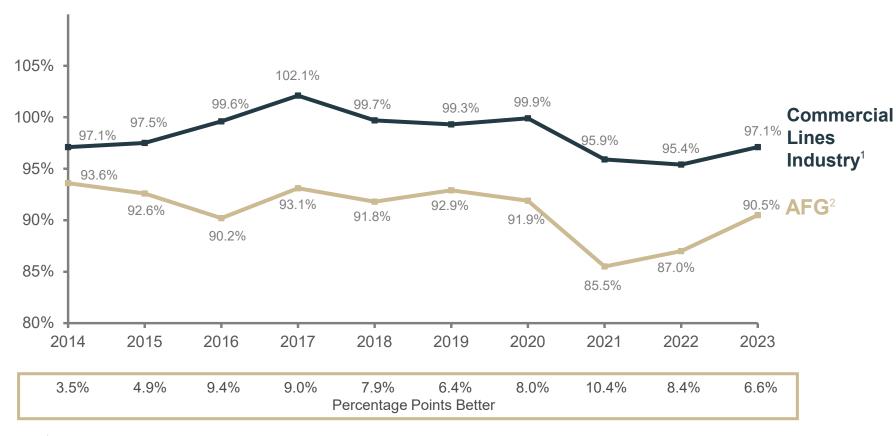


**Specialty** 



# **Superior Underwriting Talent**





7.5%

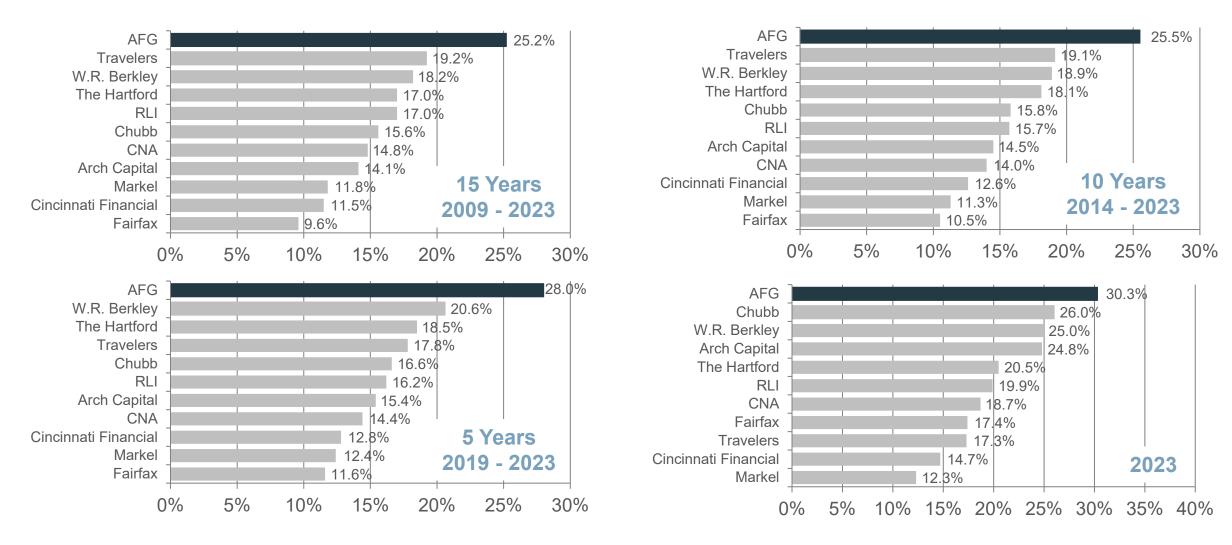
Points
Better
Over the
10-Year
Period
Ended
12/31/2023

<sup>&</sup>lt;sup>2</sup> 2014-2023 American Financial Group Form 10-K filings.



<sup>&</sup>lt;sup>1</sup> Commercial Lines Industry based on data from AM Best's Market Segment Report – March 6, 2024.

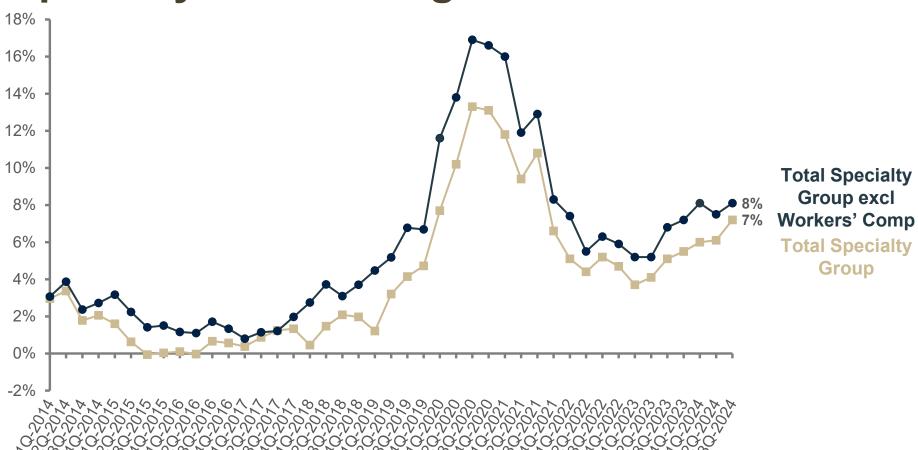
# **Pretax Property & Casualty Returns**





Source: Dowling & Partners. Pretax P&C Returns based on P&C Statutory Surplus. Arch and Fairfax calculations based on average common shareholders' equity.

# **Specialty P&C Pricing Trends**



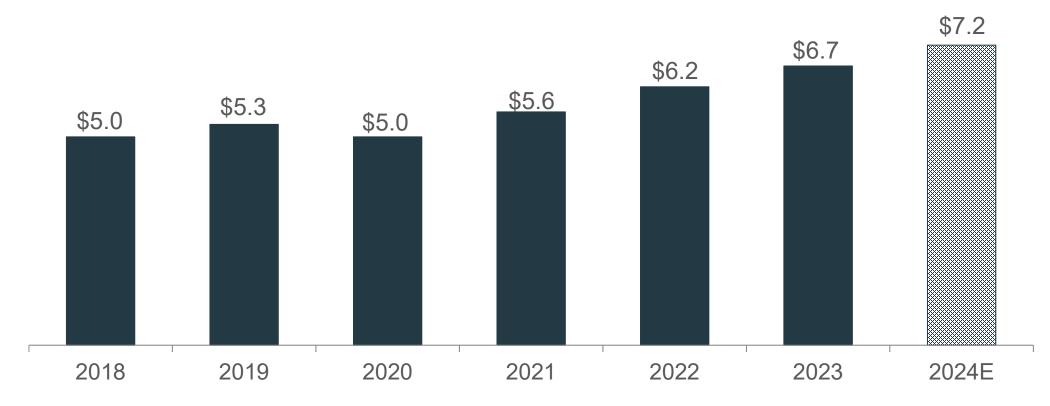
The impact of cumulative rate increases over time has generally enabled us to stay ahead of prospective loss ratio trends and helps us to feel confident in the adequacy of our reserves.



# **Specialty Property & Casualty Premium Growth**

Dollars in billions

## **P&C Net Written Premium**

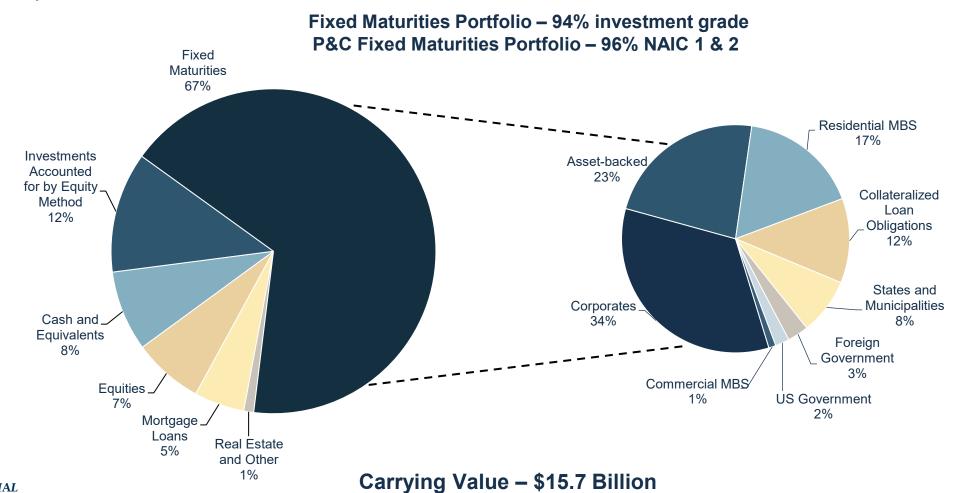




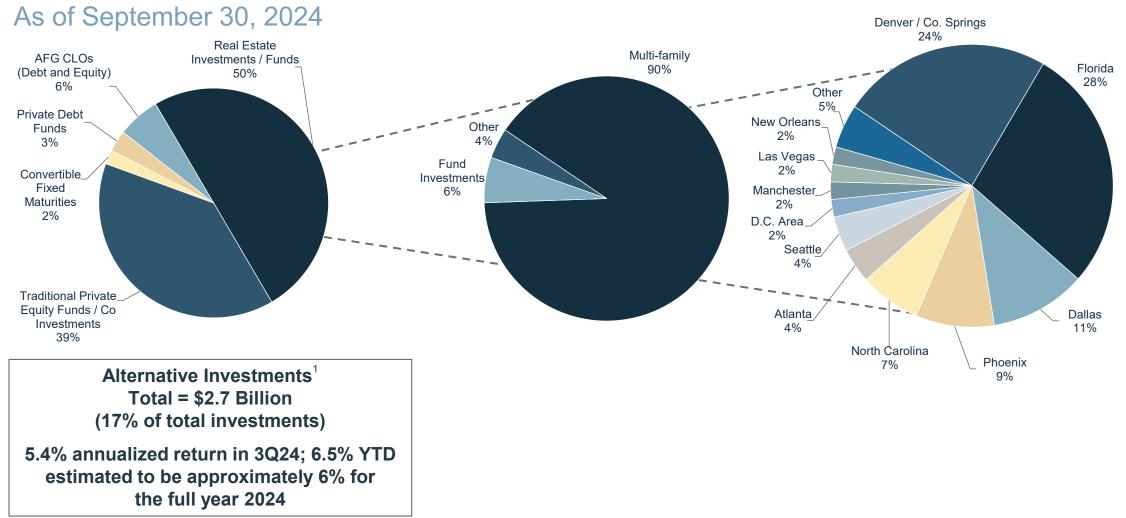
## **AFG Investment Portfolio**

As of September 30, 2024

AMERICAN



## **AFG Investment Portfolio – Alternative Investments**



<sup>&</sup>lt;sup>1</sup> Alternative investments consist of investments accounted for using the equity method, equity securities, and fixed maturities MTM through investment income and AFG managed CLOs.

## **Investment Portfolio Characteristics**

	P&C Portfolio 9/30/24
Approximate Duration – Fixed Maturities including cash & cash equivalents	2.9 years
Annualized yield on fixed maturity securities before investment expenses	
Quarter ended 9/30/2024:	5.06%

Annualized yield is calculated by dividing investment income for the quarter by the average cost over the quarter. Average cost is the average of the beginning and ending quarter asset balances.

### Positioning & Outlook

<u>Short Duration</u> – Increased duration of P&C fixed maturity portfolio in the higher interest rate environment, including cash and cash equivalents, from approximately 2.0 years at 12/31/2021 to approximately 2.9 years at 9/30/2024.

Insurance company fixed maturities duration (including cash) remains short relative to liability duration.

<u>Low Credit Risk</u> – Significant capacity for AFG to take advantage of wider spreads offered in times of market disruption.

 AFG's current reinvestment rate in its P&C fixed maturity portfolio is approximately 5.5%.



## A History of Investment Outperformance

16-Year Investment Outperformance Relative to Industry 1.33% per year

Outperformance equivalent to ~300 bps of incremental annualized economic after-tax return on capital over 16 years

16-year cumulative outperformance equates to \$1.8 billion pre-tax



# Property & Casualty Insurance Peers Total Investment Portfolio Annualized Total Returns Ended 2023

	3 Years	5 Years	16 Years
#1 The Cincinnati Insurance Cos.	3.34%	6.26%	5.51%
#2 AFG P&C Group	3.39%	4.15%	5.12%
#3 Markel	1.48%	4.63%	4.92%
#4 American National	0.62%	4.11%	4.65%
#5 Old Republic Insurance	1.98%	4.19%	4.31%
#6 The Hanover Insurance Group	-1.03%	2.54%	4.14%
#7 CNA	-1.74%	2.82%	4.12%
#8 Travelers	-0.55%	2.47%	4.05%
#9 RLI	0.02%	3.25%	3.87%
#10 W. R. Berkley Corp.	1.49%	2.79%	3.81%
#11 Argo	0.46%	2.61%	3.81%
#12 Chubb	0.53%	3.20%	3.72%
#13 Assurant	-0.88%	2.86%	3.69%
#14 HCC Property & Casualty	0.44%	2.38%	3.67%
#15 Baldwin & Lyons Group/Protective	-0.05%	1.91%	3.51%
#16 The Hartford	0.49%	3.26%	3.46%
#17 Arch Capital	0.01%	2.50%	3.17%
#18 Alleghany	-1.21%	1.92%	3.15%
#19 AXA XL	-0.39%	2.52%	3.00%
P&C Industry (exc. Berkshire and State Farm)	0.58%	3.26%	3.79%
AFG relative to P&C Industry	2 81%	0.89%	1 33%

# **Strong Financial Position**

Dollars in millions, except per share data

#### **Capital Management**

- Above target levels for all rating agencies
- Third quarter regular dividends = \$59 million
- Declared \$4.00 per share special dividend, payable November 26, 2024

#### **Long-Term Debt**

- No debt maturities until 2030
- No borrowings under \$450 million credit line

Financial Strength Ratings - U.S. Based P&C Insurers (where rated)

- A.M. Best: All companies = A+
- Standard & Poor's: All companies = A+
- Moody's: All companies = A1

<u>Sept</u>	30, 2024	Dec 31, 2023
Principal amount of long-term debt	\$ 1,498	\$ 1,498
Shareholders' equity, excluding AOCI	4,844	4,577
Total capital, excluding AOCI	\$ 6,342	\$ 6,075
Ratio of debt to total capital, excluding A	AOCI <sup>1</sup>	
Including subordinated debt	23.6%	24.7%
Excluding subordinated debt	13.0%	13.5%
Common shares outstanding (millions)	83.923	83.636
Book value per share:	<b>A. E.</b> 40	<b>* =</b> 0.04
Book value per share	\$ 56.10	\$ 50.91
Book value per share, excluding AOCI	57.71	54.72
Tangible, excluding AOCI <sup>2</sup>	51.72	48.52



The ratio is calculated by dividing the principal amount of AFG's long-term debt by its total capital, which includes long-term debt and shareholders' equity, excluding AOCI.

Excludes AOCI, goodwill and intangibles.

# Intelligent Use of Excess Capital

### **2024 Capital Management**

- \$2.50 per share special dividend paid in February 2024
- \$4.00 per share special dividend payable on November 26, 2024
- 12.7% increase in regular annual dividend, beginning in October 2024; 19<sup>th</sup> consecutive annual dividend increase
- 5.7 million shares remaining in repurchase authorization as of September 30, 2024

### **2023 Capital Management**

- Returned \$900 million of capital to shareholders
- Two special dividends totaling \$5.50 per share in 2023
- Repurchased \$213 million of AFG common shares

## Capital Returned to Shareholders Five Years Ended 12/31/2023 (in millions)

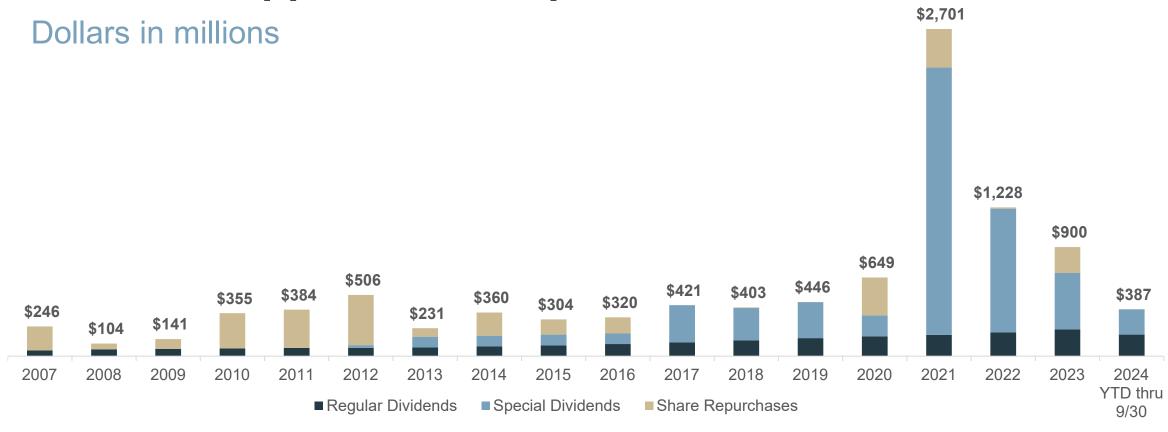
Dividends Paid	\$ 5,068
Repurchases	856

Total \$ 5,924

\$5.9 Billion Returned to Shareholders



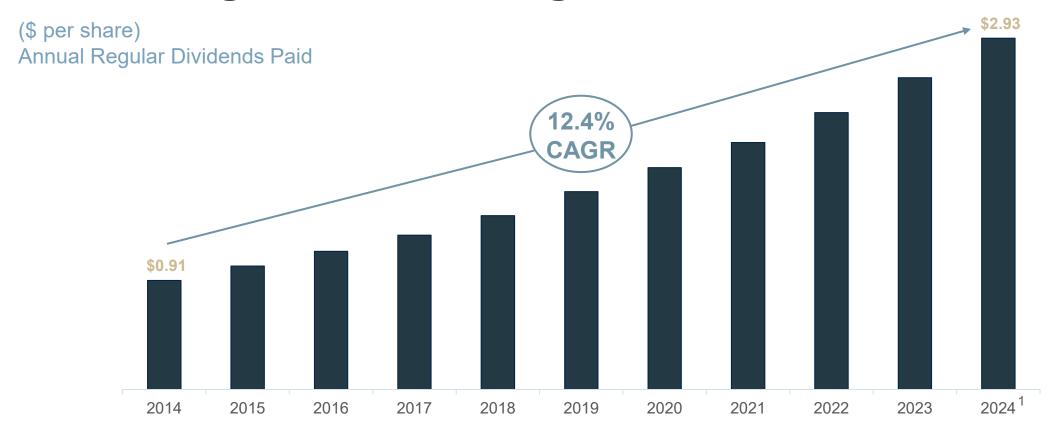
# **Balanced Approach to Capital Allocation**





Between years 2009 – 2012, AFG repurchased 33.7 million shares at a weighted average price of approximately 90.5% of adjusted book value (book value per share excluding appropriated retained earnings and net unrealized gains (losses) related to fixed maturities).

# **Double-Digit Growth in Regular Dividends**







Regular quarterly cash dividends paid through October 25, 2024.

# **Protecting What Matters**

We sustain AFG's business success by effectively managing risk—financial, social, environmental—to help create stability for our customers and deliver value to our shareholders.

We focus our corporate responsibility and sustainability strategies in four primary areas where AFG can achieve the most direct and substantial results:

- Operating our business with integrity and managing financial risk
- Giving back to our communities and promoting social opportunity
- Creating a welcoming and rewarding place to work and build a career Be here. Be great.
- Managing environmental risk and operating sustainably





















































# **Appendix**



# Financial Highlights – Third Quarter 2024

Dollars in millions, except per share data

		)
Results of Operations:	2024	2023
<ul> <li>Core net operating earnings</li> </ul>	\$ 194	\$ 208
<ul> <li>Core net operating earnings per share</li> </ul>	\$ 2.31	\$ 2.45
<ul> <li>Average number of diluted shares</li> </ul>	83.9	84.7
Annualized Core Operating Return on Equity, excluding AOCI:	2024	2023
<ul> <li>AFG Consolidated</li> </ul>	16.2%	18.3%
	<ul> <li>Core net operating earnings</li> <li>Core net operating earnings per share</li> <li>Average number of diluted shares</li> </ul> Annualized Core Operating Return on Equity, excluding AOCI :	<ul> <li>Core net operating earnings</li> <li>Core net operating earnings per share</li> <li>Average number of diluted shares</li> <li>Annualized Core Operating Return on Equity, excluding AOCI:</li> </ul> 2.31 83.9 2.24

Book Value per Share:	Sept. 30, <u>2024</u>	Dec. 31, 2023
<ul> <li>Book value per share</li> </ul>	\$ 56.10	\$ 50.91
<ul> <li>Book value per share, excluding AOCI</li> </ul>	57.71	54.72
<ul> <li>Tangible, excluding AOCI<sup>1</sup></li> </ul>	51.72	48.52

Nine	<b>Months</b>	<b>Ended</b>
	Sept. 30	,

Three Months Ended Sept. 30,

<u>2024</u>	2023
\$ 640	\$ 657
\$ 7.63	\$ 7.72
83.9	85.1

18.3%

Annualized Core
Operating Return on
Equity for the Nine
Months Ended
September 30, 2024

<sup>&</sup>lt;sup>1</sup> Excludes goodwill and intangibles. **AMERICAN** 

# Financial Highlights – 2023

Dollars in millions, except per share data

- Results of Operations:
  - Core net operating earnings
  - Core net operating earnings per share
  - Average number of diluted shares
- Core Operating Return on Equity, excluding AOCI :
  - AFG Consolidated

- Book Value per Share:
  - Book value per share
  - Book value per share, excluding AOCI
  - Tangible, excluding AOCI<sup>1</sup>

<b>Twelve</b>	<b>Months</b>	<b>Ended</b>
Dec	ember 3	81,

2023	2022
\$ 895	\$ 993
\$ 10.56	\$ 11.63
84.8	85.3
2023	2022
19.8%	21.2%

19.8%
Core Operating
Return on Equity

Dec. 31, 2023	Dec. 31, 2022
\$ 50.91	\$ 47.56
54.72	53.93
48.52	49.78

16.5%

Growth in BVPS x-AOCI + Dividends

AMERICAN
FINANCIAL
GROUP, INC.

<sup>&</sup>lt;sup>1</sup> Excludes goodwill and intangibles.

# **Specialty Property & Casualty Businesses**

Dollars in millions

Net Wri	tten P	remium
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		Nine Months Ended			
	2022	<u>2023</u>	9/30/2023	9/30/2024	% Change
Specialty Property & Transportation	\$ 2,515	\$ 2,551	\$ 2,125	\$ 2,412	14%
Specialty Casualty	\$ 2,728	\$ 2,944	\$ 2,244	\$ 2,318	3%
Specialty Financial	\$ 711	\$ 935	\$ 685	\$ 766	12%
Other Specialty	\$ 252	\$ 262	<u>\$ 193</u>	\$ 183	(5%)
<b>Total Specialty</b>	\$ 6,206	\$ 6,692	\$ 5,247	\$ 5,679	8%



# **Specialty Property & Casualty Businesses**

	GAA	GAAP Combined Ratio			
	2022	2023	YTD 9/30/2024		
Specialty Property & Transportation	91.7%	92.8%	93.6%		
Specialty Casualty	81.2%	87.0%	88.4%		
Specialty Financial	83.7%	87.3%	89.4%		
Total Specialty	87.2%	90.3%	91.9%		



# Third Quarter Specialty Property & Casualty Updates

## Catastrophes

- Losses from Hurricane Helene represented about two-thirds of our catastrophe losses in the third quarter of 2024.
- No named storm exceeded our corporate property cat retention of \$70 million during the third quarter, and we believe our careful management of coastal exposures has served us well over many years.
- The losses we incurred from Hurricane Helene were not driven by coastal exposure, with the vast majority of these losses coming from non-coastal areas in Georgia and the Carolinas.
- We currently estimate that pre-tax losses from Hurricane Milton will be about \$30 million and will be reflected in our fourth quarter results.

## Crop

- Crop insurance premiums represented about half of the net earned premiums in the Property and Transportation Group for the third quarter of 2024, reflecting seasonality of the crop business and growth from the Crop Risk Services acquisition.
- Harvest pricing for corn and soybeans, which was determined in October, settled 11% and 13% lower than spring discovery pricing, respectively.
- The harvest of corn and soybean crops is running ahead of five-year averages. Yield variability will be important to our final results.
- Based on what we know at this time, we are optimistic about an above average crop year.



## **Business Spotlight: Workers' Compensation**

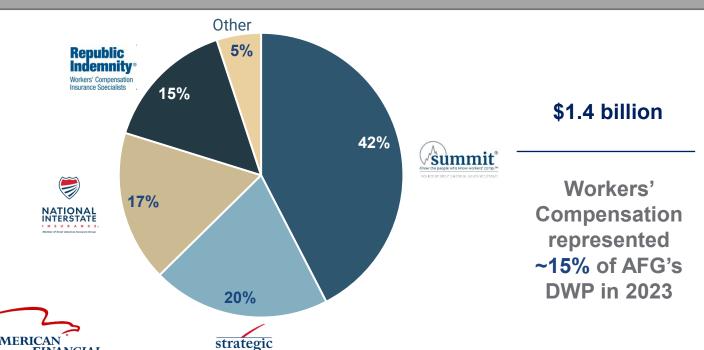
Summit is a market-leading regional provider of workers' compensation insurance services in the Southeast United States.

**Strategic Comp** provides a shared-risk large deductible workers' compensation program that helps insureds minimize risks and improve outcomes through a focus on loss control strategies.

**National Interstate** offers worker's compensation solutions that meet the needs of a wide variety of transportation classes. Insurance offerings include traditional insurance and innovative alternative risk transfer (ART) programs, including group captive programs catering to niche wheels markets.

Republic Indemnity is a premier provider of workers' compensation insurance products and services for small and mid-sized businesses, primarily in California.

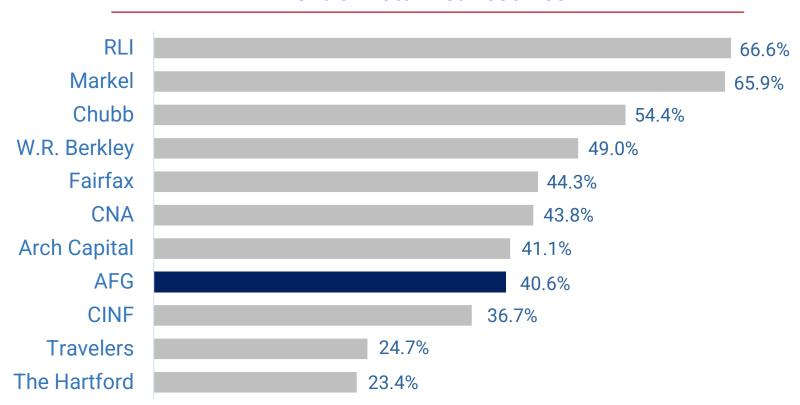
#### STATUTORY DIRECT WRITTEN PREMIUMS - FOR THE YEAR ENDED DECEMBER 31, 2023



- Diversity within this book has helped us deliver **attractive margins** and **strong returns** over a sustained period of time.
  - Summit has an established long-term track record of excellent UW performance and is well diversified across industry classes
  - Strategic Comp services accounts on a nationwide basis with focus on low case-load and field-based claims adjusting
  - Republic has 70+ years of expertise in the California marketplace
- Improved risk selection and rate segmentation through established predictive analytics and modeling
- Skillful manager of the workers' comp cycle with **best-in-class claims handling**
- "Top 10" market rankings include:
  - Summit: #2 Florida; #6 Southeast Region
  - Republic: #19 California

# **Casualty Reserves Driving the Headlines**

Other Liability and Professional Liability Net Reserves (1)
As % of Total Net Reserves





<sup>(1)</sup> Based on U.S. statutory net reserves for Other Liability (Claims Made), Other Liability (Occurrence), Medical Professional Liability (Claims Made) and Medical Professional Liability (Occurrence) as of FY 2023.



