

## Specialty Property and Casualty Insurance

Association of Insurance and Financial Analysts (AIFA) 2024 Annual Conference

March 5, 2024

### **Forward Looking Statements**

Certain statements made during this presentation, as well as included in this document, are not historical facts and may be considered "forward-looking statements" and are based on estimates, assumptions and projections which management believes are reasonable but by their nature subject to risks and uncertainties. The Private Securities Litigation Reform Act of 1995 provides a safe harbor for forward-looking statements.

The reasons which could cause actual results and/or financial condition to differ materially from those suggested by such forward-looking statements include but are not limited to those discussed or identified from time-to-time in AFG's filings with the Securities and Exchange Commission, including the annual report on Form 10-K and the quarterly reports on Form 10-Q. We do not promise to update such forward-looking statements to reflect actual results or changes in assumptions or other factors that could affect these statements.

Core net operating earnings is a non-GAAP financial measure which sets aside items that are generally not considered to be part of ongoing operations, such as net realized gains and losses, as well as other significant items that are not able to be estimated with reasonable precision, or that may not be indicative of ongoing operations. AFG believes that this non-GAAP measure is a useful tool for investors and analysts in analyzing ongoing operating trends of AFG.



## A History Dating Back More Than 150 Years

We are specialists in providing P&C insurance products that help businesses manage their unique financial risks and exposures.

Approximately **55%** of Specialty P&C Group gross written premium is produced by businesses with "top 10" market rankings

Superior Underwriting Talent Specialty P&C Combined Ratio

7.4%

Points of COR outperformance vs. peers over 10-year period ended 12/31/2023

11 years

Consecutive years under 94%



Overall Specialty P&C combined ratio of 90.3% for the twelve months ended December 31, 2023

Record premium production for the twelve months ended December 31, 2023

## **Top Tier Specialty Property & Casualty Insurer**



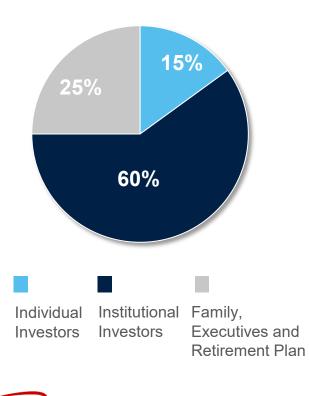
Our values form the foundation of our business, shape our priorities, and set our expectations for how we conduct our business, service our customers and interact with each other.





## **Strategic Alignment of Interests for Optimal Results**

### Significant Ownership by Management



### Unique, Incentive-Based Programs for P&C Business Leaders

- Annual awards
  - based on AY COR targets derived from ROE thresholds
  - paid over 2-3 years; claw back feature
- Long Term Incentive Comp (LTIC) Plan
  - 5-year measurement period based on AY COR targets derived from ROE thresholds
  - paid out over the following 4-5 years
- Attract, retain and reward key operating executives & officers

### **Profit Sharing for Employees**

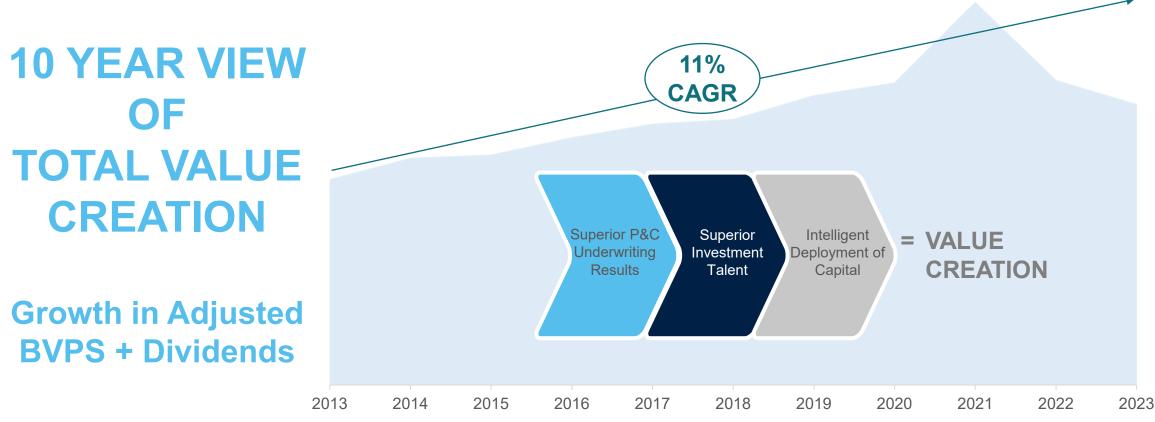
• Our Profit-Sharing Plan is a key component of AFG's Total Rewards Program, rewarding eligible employees for their contributions toward overall performance

Innovator in Risk Sharing and Alternative Risk Transfer Programs For Policyholders and Agents



- A leader in providing risk sharing alternatives to the passenger transportation, moving & storage and trucking specialty transportation industries
- Through collaboration and specialized knowledge, we work with a variety of agency and group risk sharing programs in a wide range of industry segments in our Targeted Markets operations
- Our Strategic Comp business offers unique coverage options for workers' comp accounts that include higher retentions and specialty loss prevention giving businesses more control over their costs, risks, and outcomes
- Innovative commission structures for distribution partners reward production of profitable business

## **Building Long-Term Value for AFG Shareholders**





Adjusted Book Value excludes unrealized gains and losses related to fixed maturities.

### Focusing on What We Know Best

GROUP, INC.

Sale of Commerc Lines Divi		IPO of Inf Property a Casualty; personal a business	and exit	Acquired minority shares of Americar Financial Resource	f Great n I		Start-up of F Sector Divis Sale of Med supplement critical illnes businesses	ion icare &	Summit Ho Southeast, Start-up of Aviation Di Acquisition Public Sec renewal rig	Inc. vision of tor	remaining of NATL shares no owned by Start-up o El Aguila Specialty Division	ot AFG of	Start-up of Accident & Health Business Acquired A Financial paratransit business		Acquisitio Verikai, I Sale of Annuity Business	nc.	Acquisitio Crop Rist Services
998	2000	2003	2005	2007	2008	2010	2012	2013	2014	2015	2016	2018	2019	2020	2021	2022	2023
	Start-up of Financial Institution Services		Acquisition of Farmer's Cru Insurance Alliance IPO of Natio Interstate Corporation	op onal	Acquisitions of Strategic Comp & Marketform Group Ltd. Start-up of Environmental Division	Acquisition of Vanliner		Start-up of Profession Liability Div	al	Sale of long term care business Start-up of 0 American's Singapore branch Start-up of 1 Liability Div	Great M&A	Acquired <sup>-</sup> Owner Me Insurance (TOMIC) b Acquired A Insurance Services Ir (ABAIS)	mbers Company ousiness \BA	Sale of N exit from market		Start-up Medical Loss Bu	Stop

### **Specialty P&C Insurance Operations**

We are specialists in providing property and casualty insurance solutions that fulfill today's needs and tomorrow's dreams. We are a trusted partner in delivering longterm value to our customers, employees and investors.

Americai

FINANCIAL

## PROPERTY & TRANSPORTATION

Agribusiness (farm & ranch)

Commercial Automobile

**Commercial Property** 

Crop

Equine Mortality

Inland and Ocean Marine

### SPECIALTY CASUALTY

Cyber Risk

Excess and Surplus

Executive & Professional Liability

General Liability

M&A Liability

Medical Stop Loss

**Public Entities** 

**Targeted Programs** 

Umbrella and Excess Liability

Workers' Compensation



### SPECIALTY FINANCIAL

Fidelity / Crime

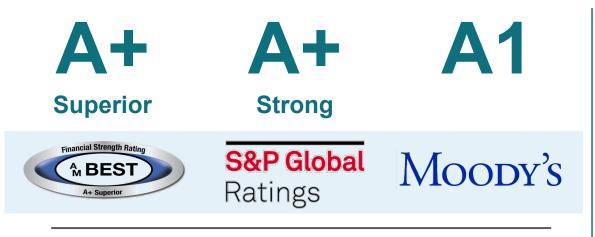
**Financial Institution Services** 

Lease and Loan Services

Surety

Trade Credit

## **Great American Insurance Company's Ratings**



Diversified product offerings in niche markets Consistent, solid underwriting results Strong market positions Strong capitalization Low catastrophe risk profile

# The Numbers Tell Our Story 3,000

Property and casualty insurance companies in the United States

50

Companies on the Ward's 50 List for safety, consistency and performance

4

Rated "A" (Excellent) or better by AM Best for 115 or more years

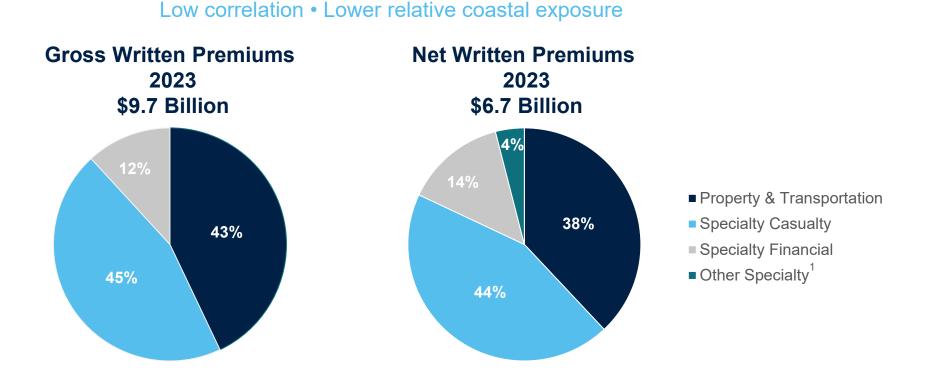
3

on both lists

Great American Insurance Company is 1 of the three



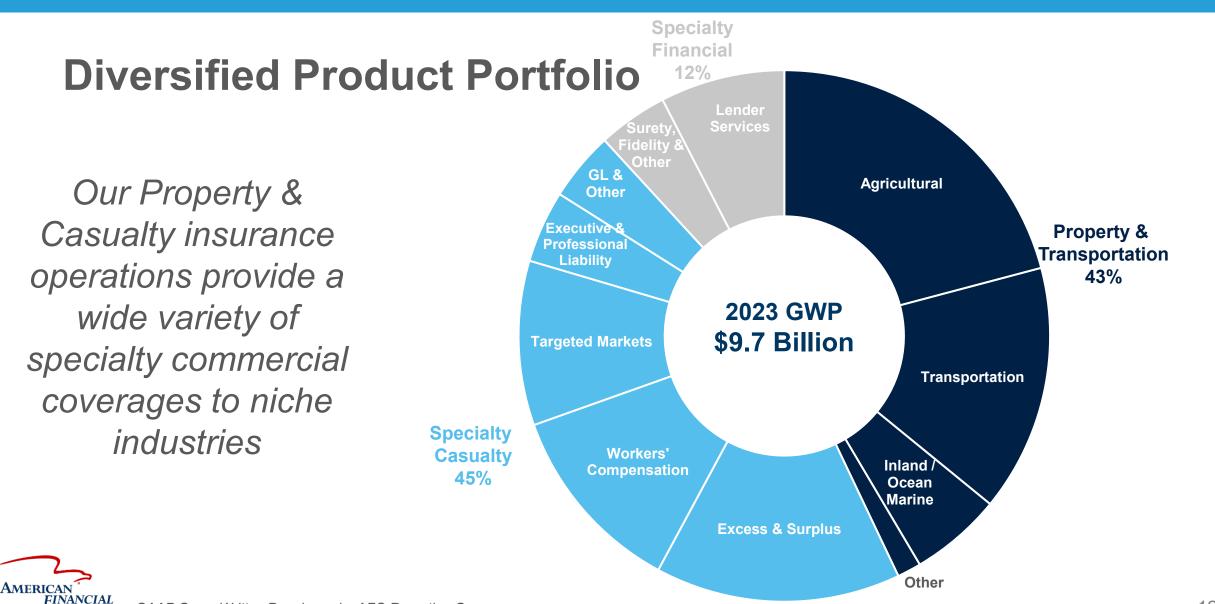
### **Specialty Property & Casualty Premium**



In 2023, approximately 55% of P&C Group GWP produced by businesses with "Top 10" market rankings including: ABAIS • Crop • Equine • Fidelity/Crime • Financial Institution Services • FL Workers Comp • Moving & Storage • Non-Profit/Social Services • Ocean Marine • Passenger Transportation • Public Entity • Trade Credit • Trucking



<sup>1</sup> Includes an internal reinsurance facility.



GAAP Gross Written Premiums, by AFG Reporting Group

## **Superior Underwriting Talent**



<sup>1</sup> Commercial Lines Industry based on data from Conning, Inc. for 2023, and AM Best for the preceding years.

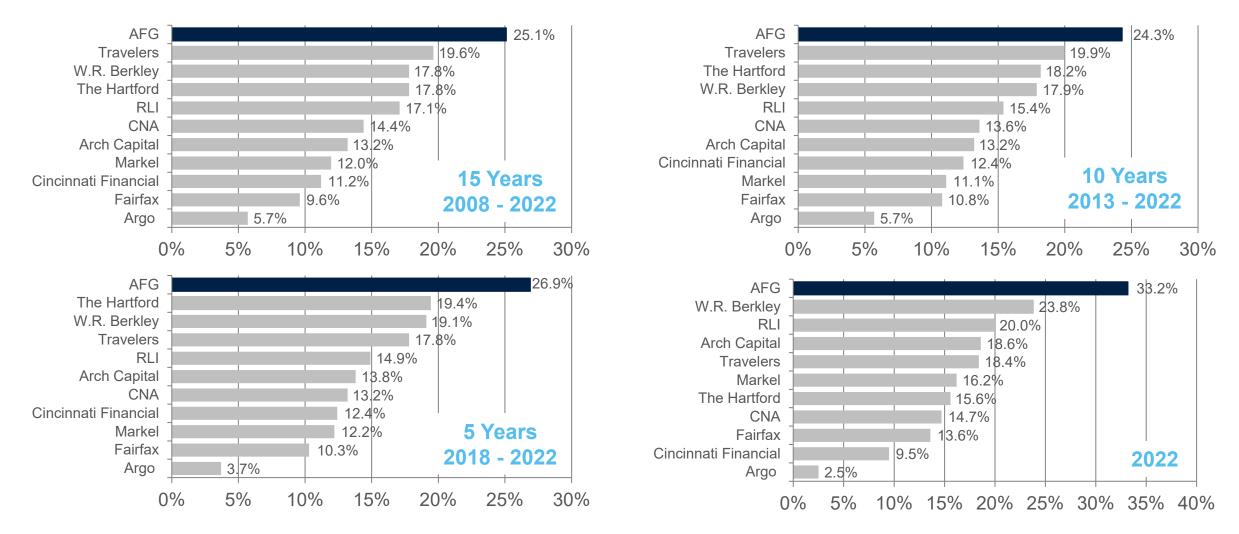
<sup>2</sup> 2014-2022 American Financial Group Form 10-K filings.

AMERICAN

FINANCIAL

GROUP. INC

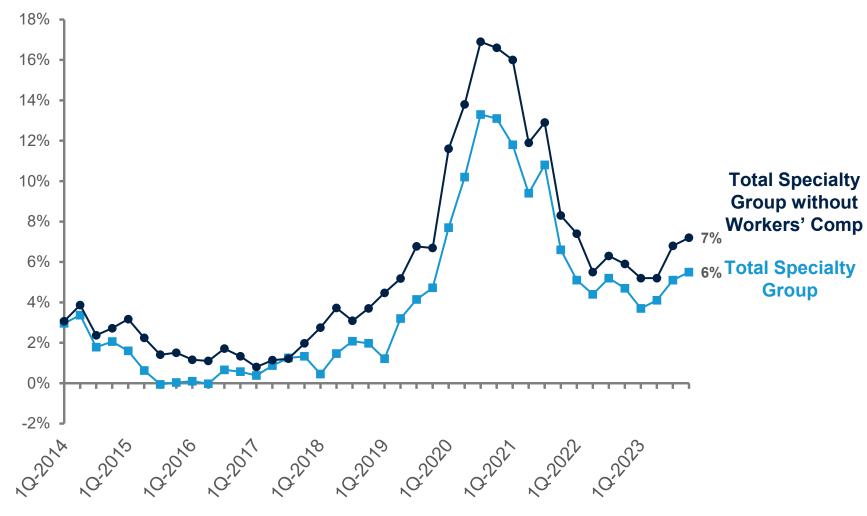
## **Pretax Property & Casualty Returns**





Source: Dowling & Partners. Pretax P&C Returns based on P&C Statutory Surplus. Arch, Argo and Fairfax calculations based on average common shareholders' equity.

## **Specialty P&C Pricing Trends**



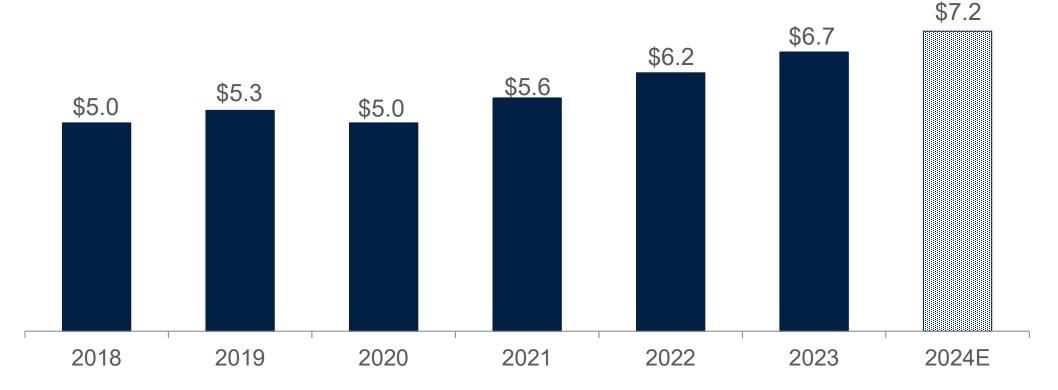
The impact of cumulative rate increases over time has generally enabled us to stay ahead of prospective loss ratio trends and helps us to feel confident in the adequacy of our reserves.



### **Specialty Property & Casualty Premium Growth**

**Dollars in billions** 

**P&C Net Written Premium** 



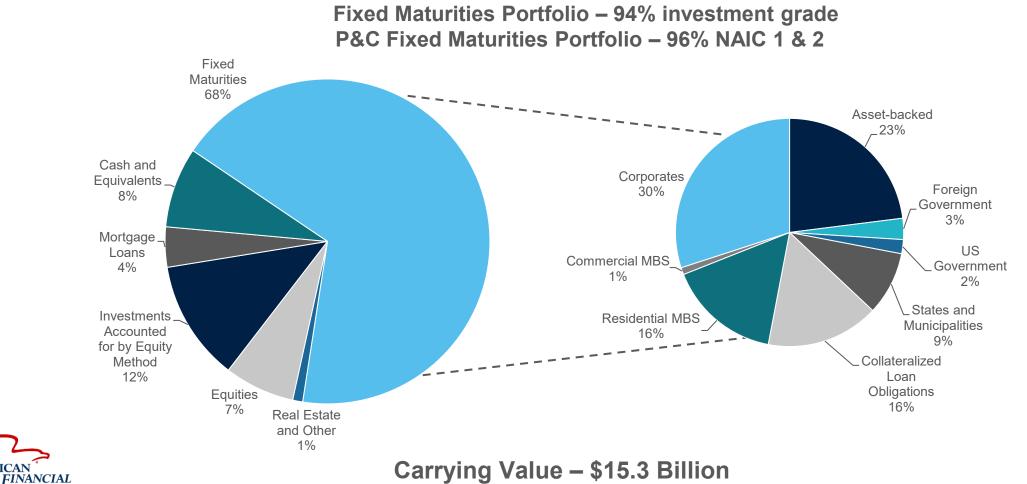


### **AFG Investment Portfolio**

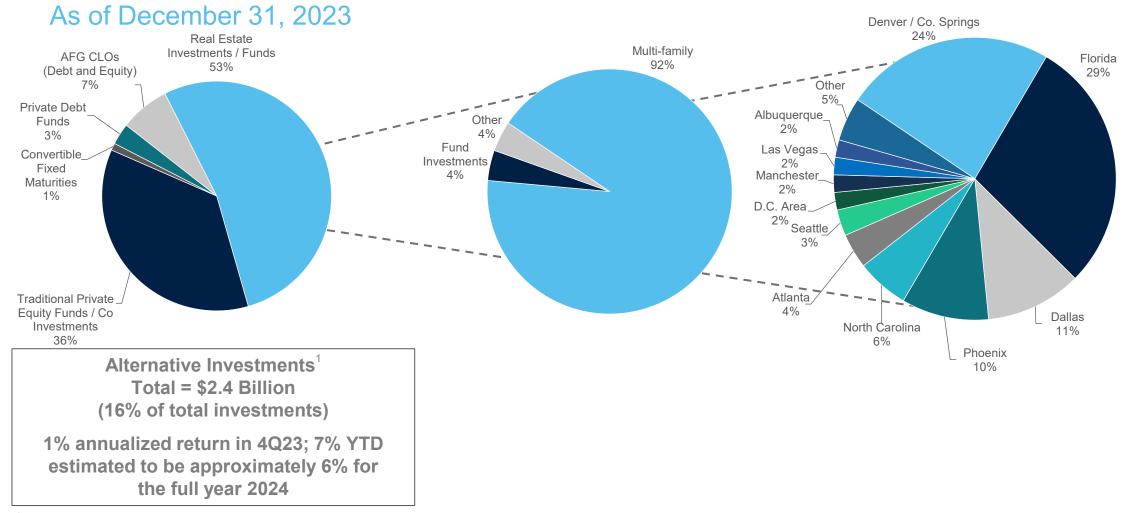
### As of December 31, 2023

AMERICAN

GROUP. INC.



### **AFG Investment Portfolio – Alternative Investments**



<sup>1</sup> Alternative investments consist of investments accounted for using the equity method, equity securities MTM through investment income and AFG managed CLOs.

### **Investment Portfolio Characteristics**

	P&C Portfolio 12/31/23
Approximate Duration – Fixed Maturities including cash & cash equivalents	2.9 years
Annualized yield on fixed maturity securities before investment expenses	
Quarter ended 12/31/2023:	4.99%

Annualized yield is calculated by dividing investment income for the quarter by the average cost over the quarter. Average cost is the average of the beginning and ending quarter asset balances.

# Positioning & Outlook Short Duration – Increased duration of P&C fixed maturity portfolio in the higher interest rate environment, including cash and cash equivalents, from approximately 2.0 years at 12/31/2021 to approximately 2.9 years at 12/31/2023. • Insurance company fixed maturities duration (including cash) remains short relative to liability duration. Low Credit Risk – Significant capacity for AFG to take advantage of wider spreads offered in times of market disruption.

• AFG's current reinvestment rate in its P&C fixed maturity portfolio is approximately 5.5%.



## **Strong Financial Position**

### As of December 31, 2023

	Dec 31, 2023	Dec 31, 2022
<ul> <li>Capital Management</li> <li>Above target levels for all rating agencies</li> </ul>	Principal amount of long-term debt \$1,498	\$ 1,521
<ul> <li>Fourth quarter regular dividends = \$61 million</li> </ul>	Adjusted shareholders' equity <sup>1</sup> 4,562	4,578
Repurchased approximately 543,000 shares for \$60 million during the fourth quarter	Total adjusted capital \$ 6,060	\$ 6,099
Paid special dividend of \$1.50 per share (\$126 million) in November 2023	Ratio of debt to total adjusted capital <sup>2</sup>	
<ul> <li>Total capital returned to shareholders in 2023 = \$900</li> </ul>	Including subordinated debt 24.7%	24.9%
million Declared special dividend of \$2.50 per share (approximately \$210 million) paid on February 28, 2024	Excluding subordinated debt 13.6%	13.9%
Ferm Debt o debt maturities until 2030 o borrowings under \$450 million credit line	Common shares outstanding (millions) 83.636	85.204
	Book value per share:	
ancial Strength Ratings - U.S. Based P&C Insurers (where	Book value per share \$ 50.91	\$ 47.56
ted) • A.M. Best: All companies = A+	Adjusted <sup>1</sup> 54.54	53.73
Standard & Poor's: All companies = A+ Moody's: All companies = A1	Tangible, adjusted348.35	49.58



<sup>1</sup> Excludes net unrealized gains (losses) related to fixed maturity investments.

<sup>2</sup> The ratio is calculated by dividing the principal amount of AFG's long-term debt by its total capital, which includes long-term debt and shareholders' equity, excluding unrealized gains (losses) related to fixed maturity investments.

<sup>3</sup> Excludes net unrealized gains (losses) related to fixed maturity investments, goodwill and intangibles.

## **Intelligent Use of Excess Capital**

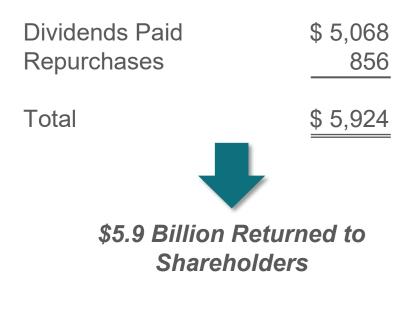
### 2024 Capital Management

• \$2.50 per share special dividend paid in February 2024

### 2023 Capital Management

- Returned \$900 million of capital to shareholders
- 12.7% increase in regular annual dividend, beginning in October 2023; 18<sup>th</sup> consecutive annual dividend increase
- Two special dividends totaling \$5.50 per share in 2023
- Repurchased \$213 million of AFG common shares
- Excess capital at December 31, 2023 approximately \$800 million
- 5.7 million shares remaining in repurchase authorization as of December 31, 2023

### Capital Returned to Shareholders Five Years Ended 12/31/2023 (in millions)





## **Balanced Approach to Capital Allocation**

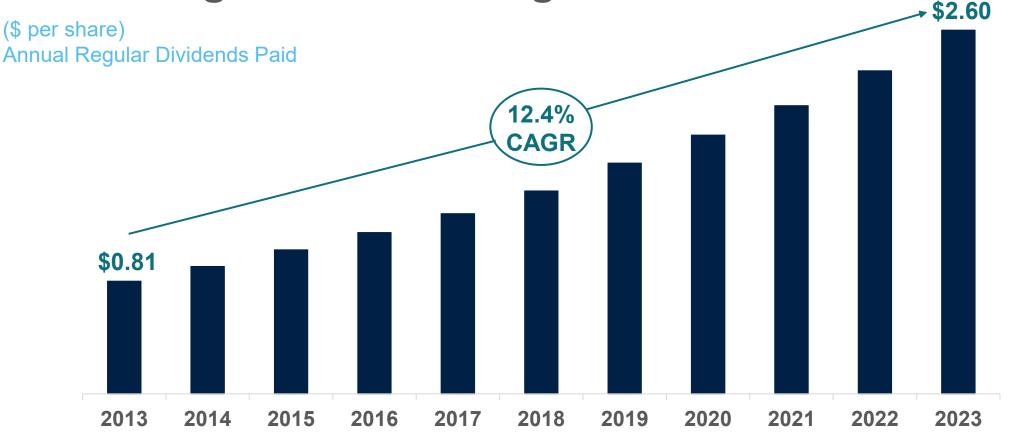
American

FINANCIAL



Between years 2009 – 2012, AFG repurchased 33.7 million shares at a weighted average price of approximately 90.5% of adjusted book value (book value per share excluding appropriated retained earnings and net unrealized gains (losses) related to fixed maturities).

### **Double-Digit Growth in Regular Dividends**



Including the \$2.50 per share special dividend paid in February 2024, AFG has declared \$62.05 per share in special dividends since 2012.



## **Protecting What Matters**

We sustain AFG's business success by effectively managing risk—financial, social, environmental—to help create stability for our customers and deliver value to our shareholders.

SASB

We focus our corporate responsibility and sustainability strategies in four primary areas where AFG can achieve the most direct and substantial results:

- Operating our business with integrity and managing financial risk
- Giving back to our communities and promoting social opportunity
- Creating a welcoming, rewarding and safe place to work and build a career Be here. Be great.
- Managing environmental risk and operating sustainably



### **2024 Business Plan Assumptions**

- Beginning in 2024, AFG will no longer provide earnings guidance or other guidance measures. Instead, the following estimates and assumptions underlying our 2024 Business Plan are offered to assist investors and analysts with their modeling:
  - Growth in net written premiums of 8% from the \$6.7 billion reported in 2023
  - A combined ratio comparable to the 90.3% achieved in 2023
  - A reinvestment rate of approximately 5.5%
  - An annual return of approximately 6% on AFG's \$2.4 billion alternative investments portfolio
- We expect that performance in line with these business plan assumptions would result in core operating earnings per share of approximately \$11.00 for 2024, generating a core operating return on equity excluding AOCI of approximately 20%.



### Appendix



## Financial Highlights – 2023

### Dollars in millions, except per share data

- Results of Operations:
  - Core net operating earnings
  - Core net operating earnings per share
  - Average number of diluted shares
- Core Operating Return on Equity:<sup>1</sup>
  - AFG Consolidated
- Book Value per Share:
  - Excluding unrealized gains related to fixed maturities
  - Tangible, excluding unrealized gains related to fixed maturities

\$895 \$10.56	\$    993 \$ 11.63
84.8	85.3
<u>2023</u>	2022
19.8%	21.2%
Dec. 31, <u>2023</u>	Dec. 31, <u>2022</u>
\$ 54.54	\$ 53.73
\$ 48.35	\$ 49.58

Twelve Months Ended December 31,

2022

2023

# 19.8%

Core Operating Return on Equity

**16.6%** Growth in Adj BVPS + Dividends



## **Specialty Property & Casualty Businesses**

### **Dollars in millions**

		Net Writter	Net Written Premium					
Specialty Property & Transportation	<b>2021</b> \$ 2,157	<b>2022</b> \$ 2,515	<b>2023</b> \$ 2,551	<u>% Change</u> 1%				
Specialty Casualty	\$ 2,540	\$ 2,728	\$ 2,944	8%				
Specialty Financial	\$ 658	\$ 711	\$ 935	32%				
Other Specialty	\$ 218	<u>\$ 252</u>	\$ 262	4%				
Total Specialty	\$ 5,573	\$ 6,206	\$ 6,692	8%				

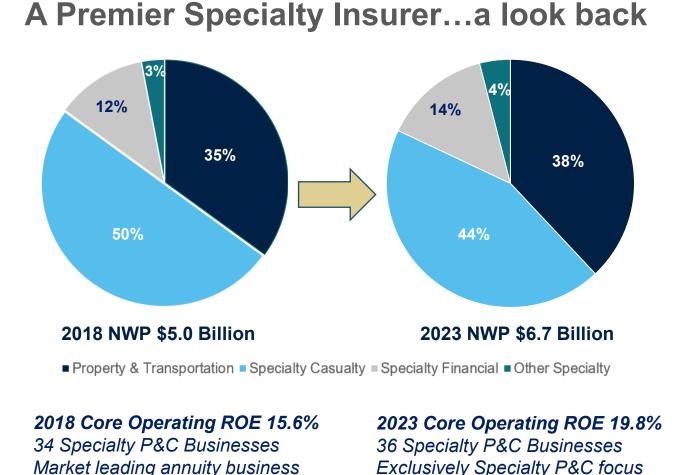


### **Specialty Property & Casualty Businesses**

GAAD Combined Patio

	GAA					
	2021	2022	2023			
Specialty Property & Transportation	87.1%	91.7%	92.8%			
Specialty Casualty	84.3%	81.2%	87.0%			
Specialty Financial	85.1%	83.7%	87.3%			
Total Specialty	86.4%	87.2%	90.3%			





**34% GROWTH** in NWP \$5.9 **Business Transformation Billion** Acquisitions Atlas Financial (Paratransit) • Verikai Share **Crop Risk Services** • Start-Ups Accident & Health 7.9 points Medical Stop Loss • COR Strategic Divestitures Neon / exit Lloyd's market • outperformance Annuity Group • vs. industry (2019 - 2023)

**Dividends and** Repurchases

### 30

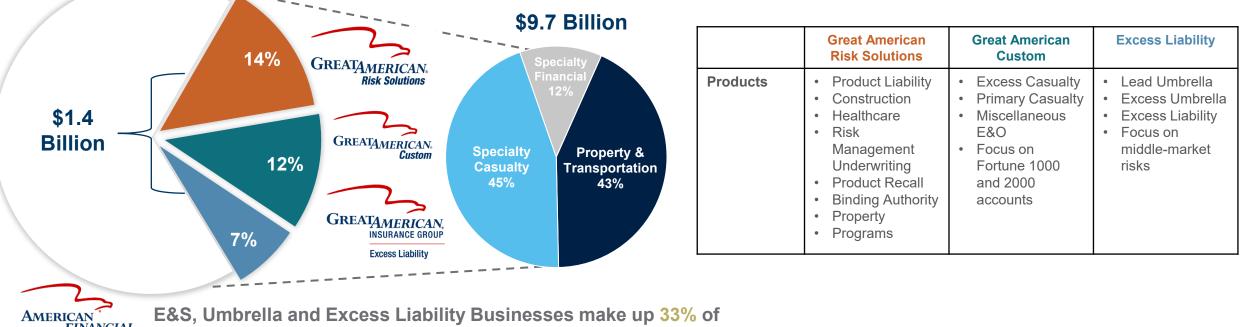
### **Business Spotlight: E&S, Umbrella and Excess Liability Businesses**

Great American Risk Solutions writes hard-to-place P&C products via wholesale brokers on an excess and surplus lines basis (non-filed rates and forms).

**Great American Custom** writes excess liability on large capacity towers for Fortune 1000 and Fortune 2000 risks through wholesale and large retail brokers; also writes primary risks and professional liability coverages.

**Excess Liability** writes lead and excess umbrella on middle-market risks, primarily through retail agents.

#### **GROSS WRITTEN PREMIUMS – FULL YEAR 2023**



FINANCIAL GROUP, INC. Specialty Casualty Group GWP and 15% of Total P&C Specialty GWP



