SECURITIES AND EXCHANGE COMMISSION

WASHINGTON, D.C. 20549

SCHEDULE 13E-3

(Rule 13e-100)

TRANSACTION STATEMENT UNDER SECTION 13(e) OF THE SECURITIES EXCHANGE ACT OF 1934 AND RULE 13e-3 THEREUNDER

Rule 13e-3 Transaction Statement

under Section 13(e) of the Securities Exchange Act of 1934

NATIONAL INTERSTATE CORPORATION

Name of Subject Company (Issuer)

GAIC ALLOY, INC.

a wholly-owned subsidiary of

GREAT AMERICAN INSURANCE COMPANY

a wholly-owned subsidiary of

AMERICAN FINANCIAL GROUP, INC.

(Names of Filing Persons (other person(s))

Common Shares, \$0.01 Par Value Per Share

(Title of Class of Securities)

63654U100

(CUSIP Number of Class of Securities)

Mark A. Weiss Assistant General Counsel American Financial Group, Inc. 301 East Fourth Street, 27th Floor Cincinnati, Ohio 45202 Telephone: (513) 579-2520

(Name, address, and telephone numbers of person authorized to receive notices and communications on behalf of filing persons)

With copies to:

Thomas M. Cerabino, Gregory B. Astrachan and Todd G. Cosenza Willkie Farr & Gallagher LLP 787 Seventh Avenue New York, New York 10019-6099 Telephone: (212) 728-8111 Todd E. Freed, Jon A. Hlafter and Richard J. Grossman Skadden, Arps, Slate, Meagher & Flom LLP 4 Times Square New York, New York 10036 Telephone: (212) 735-3000

his statement is filed in connection with	(check the appropriate box):
---	------------------------------

- a. \boxtimes The filing of solicitation materials or an information statement subject to Regulation 14A, Regulation 14C or Rule 13e-3(c) under the Securities Exchange Act of 1934. b. \square The filing of a registration statement under the Securities Act of 1933.
- c. \square A tender offer.
- d. \square None of the above.

 $Check \ the \ following \ box \ if \ the \ soliciting \ materials \ or \ information \ statement \ referred \ to \ in \ checking \ box \ (a) \ are \ preliminary \ copies: \ \boxtimes$

Check the following box if the filing is a final amendment reporting the results of the transaction: $\Box\Box$

Calculation of Filing Fee

Transaction valuation*	Amount of filing fee*
\$314,734,608	\$31,694

- * The maximum aggregate value was determined based upon the sum of: (1) 9,727,191 common shares multiplied by \$32.00 per share (excluding common shares owned by subsidiaries of AFG); (2) stock options to purchase 180,000 common shares with an exercise price per share below \$32.00 multiplied by \$7.78 per share (the difference between \$32.00 and the weighted average exercise price of \$24.22 per share); and (3) 64,503 restricted common shares multiplied by \$32.00 per share.
- ** The filing fee was calculated in accordance with Rule 0-11 under the Securities and Exchange Act of 1934, as amended, by multiplying the transaction value by 0.0001007.
- Check box if any part of the fee is offset as provided by Rule 0-11(a)(2) and identify the filing with which the offsetting fee was previously paid. Identify the previous filing by registration statement number, or the form or schedule and date of its filing.

Amount Previously Paid: \$31,694 Filing Party: National Interstate Corporation

Form or Registration No.: Schedule 14A Date Filed: August 15, 2016

NEITHER THE SECURITIES AND EXCHANGE COMMISSION NOR ANY STATE SECURITIES COMMISSION HAS APPROVED OR DISAPPROVED OF THIS TRANSACTION, PASSED UPON THE MERITS OR FAIRNESS OF THIS TRANSACTION, OR PASSED UPON THE ADEQUACY OR ACCURACY OF THE DISCLOSURE IN THIS SCHEDULE 13E-3. ANY REPRESENTATION TO THE CONTRARY IS A CRIMINAL OFFENSE.

Introduction

This Rule 13E-3 Transaction Statement on Schedule 13E-3, together with the exhibits hereto (the "Schedule 13E-3" or the "Transaction Statement"), is being filed with the Securities and Exchange Commission (the "SEC") pursuant to Section 13(e) of the Securities Exchange Act of 1934, as amended (the "Exchange Act"), by: (i) American Financial Group, Inc. ("AFG"), an Ohio corporation, (ii) Great American Insurance Company ("Parent"), an Ohio corporation and a direct wholly-owned subsidiary of AFG, (iii) GAIC Alloy, Inc. ("Merger Sub" and, together with Parent, "Purchasers"), an Ohio corporation, and (iv) National Interstate Corporation (the "Company"), an Ohio corporation (collectively, the "Filing Persons").

This Transaction Statement relates to the Agreement and Plan of Merger, dated as of July 25, 2016, as amended by Amendment No. 1, dated as of August 15, 2016 (the "Merger Agreement"), by and among Parent, Merger Sub and the Company. Pursuant to the Merger Agreement, if the conditions to the closing of the merger are either satisfied or waived, Merger Sub will be merged with and into the Company, the separate corporate existence of Merger Sub will cease and the Company will continue its corporate existence under Ohio law as the surviving corporation in the merger (the "Merger"). Upon completion of the Merger, each common share of the Company, par value \$0.01 per share (the "Common Shares"), that is issued and outstanding at the effective time of the Merger (other than Common Shares (a) held by Parent or Merger Sub, (b) held by the Company in treasury or any wholly owned subsidiary of the Company or (c) held by holders of Common Shares who have properly demanded dissenters' rights) will be cancelled and converted into the right to receive \$32.00, in cash, without interest and less any required withholding taxes. In addition, the Merger Agreement provides that the Company will declare a special cash dividend of \$0.50 per Common Share payable immediately prior to the effective time of the Merger to shareholders of record as of such time. Upon completion of the Merger, the Common Shares will no longer be publicly traded, and shareholders (other than Parent) will cease to have any ownership interest in the Company.

The board of directors of the Company, with the exception of directors Joseph E. (Jeff) Consolino, Ronald J. Brichler, Gary J. Gruber and Donald D. Larson (the "Affiliated Directors"), who are senior executives of Parent or AFG and who recused themselves from such determinations, and based in part on the unanimous recommendation of a special committee of directors (who are independent for purposes of serving on the special committee) that was established to evaluate and negotiate a potential transaction (as described more fully in the Proxy Statement (as defined below)), has unanimously (a) determined that the Merger Agreement and business combination and related transactions contemplated thereby are fair and in the best interest of the Company and its shareholders (other than Purchasers and their affiliates (assuming for this purpose that the Company and its subsidiaries are not affiliates of the Purchasers), to whom we sometimes refer in this Schedule 13E-3 as the "Public Shareholders"), (b) approved the Merger Agreement and the business combination and related transactions contemplated thereby, and (c) resolved to recommend that the Company's shareholders approve the adoption of the Merger Agreement and the business combination and related transactions contemplated thereby. The Merger remains subject to the satisfaction or waiver of the conditions to closing provided for in the Merger Agreement, including obtaining the affirmative vote of (i) the holders of common shares entitled to at least two-thirds of the voting power of the Company and (ii) at least a majority of all outstanding Common Shares owned by the Public Shareholders in favor of the adoption of the Merger Agreement.

Concurrently with the filing of this Transaction Statement, the Company is filing with the SEC a preliminary proxy statement (the "**Proxy Statement**") under Regulation 14A of the Exchange Act, pursuant to which the Company's board of directors is soliciting proxies from shareholders of the Company in connection with the Merger. The Proxy Statement is attached hereto as Exhibit (a)(1). A copy of the Merger Agreement is attached to the Proxy Statement as Annex A-1 and is incorporated herein by reference.

Pursuant to General Instruction F to Schedule 13E-3, the information in the Proxy Statement, including all annexes thereto, is expressly incorporated by reference herein in its entirety, and responses to each item herein are qualified in their entirety by the information contained in the Proxy Statement. The cross-references below are being supplied pursuant to General Instruction G to Schedule 13E-3 and show the location in the Proxy Statement of the information required to be included in response to the items of Schedule 13E-3. As of the date hereof, the Proxy Statement is in preliminary form and is subject to completion or amendment.

All information concerning the Company contained in, or incorporated by reference into, this Transaction Statement and the Proxy Statement was supplied by the Company, and none of the other Filing Persons take responsibility for the accuracy of such information. Similarly, all information concerning each other Filing Person contained in, or incorporated by reference into, this Transaction Statement and the Proxy Statement was supplied by such Filing Person. No Filing Person, including the Company, is responsible for the accuracy of any information supplied by any other Filing Person.

Item 1. Summary Term Sheet

The information set forth in the Proxy Statement under the following captions is incorporated herein by reference:

"Summary Term Sheet"

"Questions and Answers about the Special Meeting and the Merger"

Item 2. Subject Company Information

(a) Name and Address. The Company's name and the address and telephone number of its principal executive offices are as follows:

National Interstate Corporation 3250 Interstate Drive Richfield, Ohio 44286-9000 (330) 659-8900

- **(b) Securities.** The classes of securities to which this Transaction Statement relates is the Company's common shares, par value \$0.01 per share, of which 19,927,191 shares were issued and outstanding as of August 15, 2016.
- (c) Trading Market and Price. The information set forth in the Proxy Statement under the following caption is incorporated herein by reference:
- "Important Information Regarding National Interstate—Market Price of the Company's Common Shares"
- (d) Dividends. The information set forth in the Proxy Statement under the following caption is incorporated herein by reference:
- "Important Information Regarding National Interstate—Dividends"
- "The Merger Agreement—Conduct of Business Pending the Merger"
- (e) Prior Public Offerings. The information set forth in the Proxy Statement under the following caption is incorporated herein by reference:
- "Important Information Regarding National Interstate—Prior Public Offerings"
- (f) Prior Stock Purchases. The information set forth in the Proxy Statement under the following caption is incorporated herein by reference:
- "Important Information Regarding National Interstate—Transactions in Common Shares"

Item 3. Identity and Background of Filing Person

(a)—(c) Name and Address; Business and Background of Entities; Business and Background of Natural Persons. The information set forth in the Proxy Statement under the following captions is incorporated herein by reference:

"Summary Term Sheet"

"Important Information Regarding National Interstate"

"Important Information Regarding AFG, Parent and Merger Sub"

"The Parties to the Merger"

Item 4. Terms of the Transaction

(a) (1) Tender Offers. Not applicable.

(a) (2) Mergers or Similar Transactions. The information set forth in the Proxy Statement under the following captions is incorporated herein by reference:

"Summary Term Sheet"

"Questions and Answers about the Special Meeting and the Merger"

"The Merger Agreement-Structure of the Merger"

"The Merger Agreement—Effect of the Merger on the Common Shares of the Company and Merger Sub"

"The Merger Agreement—Treatment of Company Equity Awards"

"The Merger Agreement—Payment for the Common Shares in the Merger"

"Special Factors-Background of the Merger"

"Special Factors—Reasons for the Merger; Recommendation of the Special Committee; Recommendation of the Board of Directors; Fairness of the Merger"

"Special Factors—Purposes and Reasons of Parent and Merger Sub for the Merger"

"The Special Meeting—Required Vote"

"The Merger Agreement-Conditions to the Merger"

"Special Factors—Certain Effects of the Merger"

"Special Factors—Interests of the Company's Directors and Executive Officers in the Merger"

"Special Factors—Anticipated Accounting Treatment of the Merger"

"Special Factors—Material U.S. Federal Income Tax Consequences of the Merger"

(c) Different Terms. The information set forth in the Proxy Statement under the following captions is incorporated herein by reference:

"Summary Term Sheet"

"Special Factors-Certain Effects of the Merger"

"Special Factors—Interests of the Company's Directors and Executive Officers in the Merger"

"The Merger Agreement—Effect of the Merger on the Common Shares of the Company and Merger Sub"

"Advisory Vote on Merger Related Compensation"

(d) Appraisal Rights. The information set forth in the Proxy Statement under the following caption is incorporated herein by reference:
'Summary Term Sheet"
'Questions and Answers about the Special Meeting and the Merger"
'Special Factors—Dissenters' Rights"
'Dissenters' Rights"
Annex B: Ohio Revised Code Section 1701.85
(e) Provisions for Unaffiliated Security Holders. The information set forth in the Proxy Statement under the following caption is incorporated herein by reference:
Provisions for Public Shareholders"
f) Eligibility for Listing or Trading. Not applicable.
tem 5. Past Contacts, Transactions, Negotiations and Agreements
(a) (1)—(2) Transactions. The information set forth in the Proxy Statement under the following captions is incorporated herein by reference:
'Summary Term Sheet"
'Special Factors—Background of the Merger"
'Special Factors—Interests of the Company's Directors and Executive Officers in the Merger"
Voting Agreement Involving Common Shares"
(b)—(c) Significant Corporate Events; Negotiations or Contacts. The information set forth in the Proxy Statement under the following captions is incorporated herein by reference:
'Questions and Answers About the Special Meeting and the Merger"
'Special Factors—Background of the Merger"
'Special Factors—Reasons for the Merger; Recommendation of the Special Committee; Recommendation of the Board of Directors; Fairness of the Merger"
'Special Factors—Purposes and Reasons of Parent and Merger Sub for the Merger"
'Special Factors—Position of AFG, Parent and Merger Sub as to Fairness of the Merger"
'Special Factors—Interests of the Company's Directors and Executive Officers in the Merger"
'Special Factors—Voting Agreement"

"The Merger Agreement"

"Voting Agreement Involving Common Shares"

Annex A-1: Agreement and Plan of Merger

Annex A-2: Voting Agreement

(e) Agreements Involving the Subject Company's Securities. The information set forth in the Proxy Statement under the following captions is incorporated herein by reference:

"Summary Term Sheet"

"Questions and Answers About the Special Meeting and the Merger"

"Special Factors—Certain Effects of the Merger"

"Special Factors—Interests of the Company's Directors and Executive Officers in the Merger"

"Special Factors—Voting Agreement"

"Special Factors—No Solicitation"

 $"Special\ Factors—Termination"$

"Special Factors—Termination Fee and Parent Expenses"

"The Special Meeting—Required Vote"

"The Merger Agreement"

"Voting Agreement Involving Common Shares"

Annex A-1: Agreement and Plan of Merger

Annex A-2: Voting Agreement

Item 6. Purposes of the Transaction and Plans or Proposals.

- (b) Use of Securities Acquired. The information set forth in the Proxy Statement under the following captions is incorporated herein by reference:
- "Special Factors—Certain Effects of the Merger"
- "The Merger Agreement—Effect of the Merger on the Common Shares of the Company and Merger Sub"
- "The Merger Agreement—Treatment of Company Equity Awards"
- (c) (1)—(8) Plans. The information set forth in the Proxy Statement under the following captions is incorporated herein by reference:
- "Summary Term Sheet"
- "Questions and Answers about the Special Meeting and the Merger"
- "Special Factors—Background of the Merger"
- $"Special\ Factors-Reasons\ for\ the\ Merger;\ Recommendation\ of\ the\ Special\ Committee;\ Recommendation\ of\ the\ Board\ of\ Directors;\ Fairness\ of\ the\ Merger"$
- "Special Factors—Purposes and Reasons of Parent and Merger Sub for the Merger"
- "Special Factors—Certain Effects of the Merger"
- "Special Factors—Interests of the Company's Directors and Executive Officers in the Merger"
- "Special Factors—Voting Agreement"
- "The Special Meeting-Required Vote"
- "The Merger Agreement—Structure of the Merger"
- "The Merger Agreement—Effect of the Merger on the Common Shares of the Company and Merger Sub"
- "The Merger Agreement—Treatment of Company Equity Awards"
- "Voting Agreement Involving Common Shares"
- $"Important\ Information\ Regarding\ National\ Interstate-Dividends"$

Annex A-1: Agreement and Plan of Merger

Annex A-2: Voting Agreement

Item 7. Purposes, Alternatives, Reasons and Effects

- (a) Purposes. The information set forth in the Proxy Statement under the following captions is incorporated herein by reference:
- "Summary Term Sheet—Reasons for the Merger; Recommendation of the Special Committee; Recommendation of the Board of Directors; Fairness of the Merger"
- "Summary Term Sheet—Purposes and Reasons of Parent and Merger Sub for the Merger"
- "Special Factors—Background of the Merger"
- "Special Factors—Reasons for the Merger; Recommendation of the Special Committee; Recommendation of the Board of Directors; Fairness of the Merger"
- "Special Factors—Purposes and Reasons of Parent and Merger Sub for the Merger"
- (b) Alternatives. The information set forth in the Proxy Statement under the following captions is incorporated herein by reference:
- "Summary Term Sheet—Reasons for the Merger; Recommendation of the Special Committee; Recommendation of the Board of Directors; Fairness of the Merger"
- "Special Factors—Background of the Merger"
- "Special Factors—Reasons for the Merger; Recommendation of the Special Committee; Recommendation of the Board of Directors"
- (c) Reasons. The information set forth in the Proxy Statement under the following captions is incorporated herein by reference:
- "Summary Term Sheet—Reasons for the Merger; Recommendation of the Special Committee; Recommendation of the Board of Directors; Fairness of the Merger"
- "Summary Term Sheet—Purposes and Reasons of Parent and Merger Sub for the Merger"
- "Special Factors—Background of the Merger"
- "Special Factors—Reasons for the Merger; Recommendation of the Special Committee; Recommendation of the Board of Directors; Fairness of the Merger"
- "Special Factors—Purposes and Reasons of Parent and Merger Sub for the Merger"
- "Special Factors—Position of AFG, Parent and Merger Sub as to Fairness of the Merger"
- (d) Effects. The information set forth in the Proxy Statement under the following captions is incorporated herein by reference:
- "Questions and Answers about the Special Meeting and the Merger"
- "Summary Term Sheet"
- "Special Factors—Reasons for the Merger; Recommendation of the Special Committee; Recommendation of the Board of Directors; Fairness of the Merger"
- "Special Factors—Purposes and Reasons of Parent and Merger Sub for the Merger"
- "Special Factors—Certain Effects of the Merger"
- "Special Factors—Interests of the Company's Directors and Executive Officers in the Merger"
- $"Special\ Factors-Anticipated\ Accounting\ Treatment\ of\ the\ Merger"$
- "Special Factors—Material U.S. Federal Income Tax Consequences of the Merger"
- "The Merger Agreement-Structure of the Merger"
- "The Merger Agreement—Effect of the Merger on the Common Shares of the Company and Merger Sub"
- "The Merger Agreement—Treatment of Company Equity Awards"
- "Advisory Vote on Merger Related Compensation"

Item 8. Fairness of the Transaction

(a)—(b) Fairness; Factors Considered in Determining Fairness. The information set forth in the Proxy Statement under the following captions is incorporated herein by reference:

- "Summary Term Sheet—Opinion of Morgan Stanley & Co. LLC"
- "Summary Term Sheet—Purposes and Reasons of Parent and Merger Sub for the Merger"
- "Summary Term Sheet—Interests of the Company's Directors and Executive Officers in the Merger"
- "Special Factors-Background of the Merger"
- "Special Factors—Reasons for the Merger; Recommendation of the Special Committee; Recommendation of the Board of Directors; Fairness of the Merger"
- "Special Factors—Opinion of Morgan Stanley & Co. LLC"
- "Special Factors—Purposes and Reasons of Parent and Merger Sub for the Merger"
- "Special Factors—Position of AFG, Parent and Merger Sub as to Fairness of the Merger"
- "Special Factors—Projected Financial Information"
- "Special Factors—Interests of the Company's Directors and Executive Officers in the Merger"
- "Important Information Regarding National Interstate"

Annex A-3: Opinion of Morgan Stanley

(c) Approval of Security Holders. The information set forth in the Proxy Statement under the following captions is incorporated herein by reference:

- "Summary Term Sheet-Record Date and Quorum"
- "Summary Term Sheet-Required Shareholder Votes for the Merger"
- "Summary Term Sheet-Conditions to the Merger"
- "Questions and Answers about the Special Meeting and the Merger"
- "The Special Meeting-Record Date and Quorum"
- "The Special Meeting—Required Vote"
- "The Merger Agreement—Conditions to the Merger"
- (d) Unaffiliated Representative. The information set forth in the Proxy Statement under the following captions is incorporated herein by reference:
- "Summary Term Sheet—Reasons for the Merger; Recommendation of the Special Committee; Recommendation of the Board of Directors; Fairness of the Merger"
- "Summary Term Sheet—Opinion of Morgan Stanley & Co. LLC"
- $"Special\ Factors-Background\ of\ the\ Merger"$
- $"Special\ Factors-Reasons\ for\ the\ Merger;\ Recommendation\ of\ the\ Special\ Committee;\ Recommendation\ of\ the\ Board\ of\ Directors;\ Fairness\ of\ the\ Merger"$
- "Special Factors—Opinion of Morgan Stanley & Co. LLC"

Annex A-3: Opinion of Morgan Stanley

- (e) Approval of Directors. The information set forth in the Proxy Statement under the following captions is incorporated herein by reference:
- "Summary Term Sheet—Reasons for the Merger; Recommendation of the Special Committee; Recommendation of the Board of Directors; Fairness of the Merger"
- "Questions and Answers about the Special Meeting and the Merger"
- "Special Factors—Background of the Merger"
- "Special Factors—Reasons for the Merger; Recommendation of the Special Committee; Recommendation of the Board of Directors; Fairness of the Merger"
- (f) Other Offers. Not applicable.

Item 9. Reports, Opinions, Appraisals and Negotiations

(a)—(c) Report, Opinion or Appraisal; Preparer and Summary of the Report, Opinion or Appraisal; Availability of Documents. The information set forth in the Proxy Statement under the following captions is incorporated herein by reference:

"Summary Term Sheet—Reasons for the Merger; Recommendation of the Special Committee; Recommendation of the Board of Directors; Fairness of the Merger"

"Summary Term Sheet—Opinion of Morgan Stanley & Co. LLC"

"Special Factors—Background of the Merger"

"Special Factors—Reasons for the Merger; Recommendation of the Special Committee; Recommendation of the Board of Directors; Fairness of the Merger"

"Special Factors—Opinion of Morgan Stanley & Co. LLC"

"Special Factors—Purposes and Reasons of Parent and Merger Sub for the Merger"

"Special Factors—Position of AFG, Parent and Merger Sub as to Fairness of the Merger"

"Where You Can Find Additional Information"

Annex A-3: Opinion of Morgan Stanley

Presentations to the Special Committee of the Board of Directors of the Company, May 19, 2016, May 26, 2016, July 1, 2016, July 8, 2016, July 18, 2016, July 20, 2016 and July 24, 2016 are filed as Exhibits (c)(2) - (c)(3) and (c)(5) - (c)(9) respectively and are incorporated herein by reference.

The reports, opinions or appraisals referenced in this Item 9 will be made available for inspection and copying at the principal executive offices of the Company during its regular business hours by any interested equity security holder of the Company or representative who has been so designated in writing.

Item 10. Source and Amounts of Funds or Other Consideration

(a)—(b) Source of Funds; Conditions. The information set forth in the Proxy Statement under the following caption is incorporated herein by reference:

"Summary Term Sheet-Financing"

"Special Factors—Financing"

(c) Expenses. The information set forth in the Proxy Statement under the following captions is incorporated herein by reference:

"Special Factors—Fees and Expenses"

"The Merger Agreement—Termination Fee and Parent Expenses"

(d) Borrowed Funds. Not applicable.

Item 11. Interest in Securities of the Subject Company

(a) Securities Ownership. The information set forth in the Proxy Statement under the following caption is incorporated herein by reference:

"Important Information Regarding National Interstate—Security Ownership of Management and Certain Beneficial Owners"

(b) Securities Transactions. The information set forth in the Proxy Statement under the following captions is incorporated herein by reference:

"Voting Agreement Involving Common Shares"

"Important Information Regarding National Interstate—Security Ownership of Management and Certain Beneficial Owners"

 $\hbox{``Important Information Regarding National Interstate-Transactions in Common Shares''}$

Item 12. The Solicitation or Recommendation

(d) Intent to Tender or Vote in a Going-Private Transaction. The information set forth in the Proxy Statement under the following captions is incorporated herein by reference:

"Summary Term Sheet—Required Shareholder Votes for the Merger"

"Summary Term Sheet-Voting Agreement"

"Questions and Answers about the Special Meeting and the Merger"

"Special Factors-Voting Agreement"

"The Special Meeting—Required Vote"

"Voting Agreement Involving Common Shares"

(e) Recommendation of Others. The information set forth in the Proxy Statement under the following captions is incorporated herein by reference:

"Summary Term Sheet—Reasons for the Merger; Recommendation of the Special Committee; Recommendation of the Board of Directors; Fairness of the Merger"

"Questions and Answers about the Special Meeting and the Merger"

"Special Factors—Background of the Merger"

"Special Factors—Reasons for the Merger; Recommendation of the Special Committee; Recommendation of the Board of Directors; Fairness of the Merger"

"Special Factors—Purposes and Reasons of Parent and Merger Sub for the Merger"

"Special Factors—Position of AFG, Parent and Merger Sub as to Fairness of the Merger"

Item 13. Financial Statements

(a) Financial Information. The information set forth in the Proxy Statement under the following captions is incorporated herein by reference:

"Important Information Regarding National Interstate—Historical Selected Financial Information"

"Important Information Regarding National Interstate —Ratio of Earnings to Fixed Charges"

"Important Information Regarding National Interstate —Book Value Per Share"

"Where You Can Find Additional Information"

The audited financial statements set forth in Item 8 of the Company's Annual Report on Form 10-K for the fiscal year ended December 31, 2015 and the financial statements set forth in Item 1 of the Company's Quarterly Report on Form 10-Q for the quarterly period ended June 30, 2016 are incorporated herein by reference.

(b) Pro Forma Information. Not applicable.

Item 14. Persons/Assets, Retained, Employed, Compensated or Used

(a)—(b) Solicitations or Recommendations; Employees and Corporate Assets. The information set forth in the Proxy Statement under the following captions is incorporated herein by reference:

- "Summary Term Sheet—Opinion of Morgan Stanley & Co. LLC"
- "Summary Term Sheet-Financing"
- "Questions and Answers about the Special Meeting and the Merger"
- "Special Factors-Background of the Merger"
- "Special Factors—Opinion of Morgan Stanley & Co. LLC"
- "Special Factors—Financing"
- "Special Factors—Fees and Expenses"
- "The Special Meeting-Solicitation of Proxies"

Item 15. Additional Information

- (b) Golden Parachute Compensation. The information set forth in the Proxy Statement under the following captions is incorporated herein by reference:
- "Advisory Vote on Merger Related Compensation"
- "Summary Term Sheet-Interests of the Company's Directors and Executive Officers in the Merger"
- "Special Factors—Interests of the Company's Directors and Executive Officers in the Merger"
- (c) Other Material Information. The information set forth in the Proxy Statement, including all annexes thereto, is incorporated herein by reference.

Item 16. Exhibits

- (a) (1) Proxy Statement of National Interstate Corporation (incorporated herein by reference to the Schedule 14A filed concurrently with the Securities and Exchange Commission on August 15, 2016 (the "Proxy Statement").
- (a) (2) Form of Proxy Card (incorporated herein by reference to the Proxy Statement).
- (a) (3) Letter to the Company Shareholders (incorporated herein by reference to the Proxy Statement).
- (a) (4) Notice of Special Meeting of Shareholders (incorporated herein by reference to the Proxy Statement).
- (a) (5) Press Release of the Company, dated as of July 25, 2016 (incorporated herein by reference to Exhibit 99.1 to the Form 8-K filed with the Securities and Exchange Commission on July 26, 2016).
- (a) (6) Press Release of AFG, dated as of July 25, 2016 (incorporated herein by reference to Exhibit 99.1 to the Form 8-K filed with the Securities and Exchange Commission on July 25, 2016).
- (b) None.
- (c) (1) Opinion of Morgan Stanley (incorporated herein by reference to Annex A-3 of the Proxy Statement).
- (c)(2) Presentation to the Special Committee of the Board of Directors of the Company, dated May 19, 2016, presented by Morgan Stanley, provided to the Special Committee.
- (c).(3)* Presentation to the Special Committee of the Board of Directors of the Company, dated May 26, 2016, presented by Morgan Stanley, provided to the Special Committee.
- (c) (4)* Negotiating Presentation delivered by Morgan Stanley & Co. LLC to American Financial Group on June 2, 2016.
- (c) (S) Presentation to the Special Committee of the Board of Directors of the Company, dated July 1, 2016, presented by Morgan Stanley, provided to the Special Committee.
- (c) (6) Presentation to the Special Committee of the Board of Directors of the Company, dated July 8, 2016, presented by Morgan Stanley, provided to the Special Committee.

- (c) (7)* Presentation to the Special Committee of the Board of Directors of the Company, dated July 18, 2016, presented by Morgan Stanley, provided to the Special Committee.
- (c)_(8)* Presentation to the Special Committee of the Board of Directors of the Company, dated July 20, 2016, presented by Morgan Stanley, provided to the Special Committee.
- (c) (9) Presentation to the Special Committee of the Board of Directors of the Company, dated July 24, 2016, presented by Morgan Stanley, provided to the Special Committee.
- (d) (1) Agreement and Plan of Merger, dated July 25, 2016, as amended by Amendment No. 1, dated as of August 15, 2016, by and among Great American Insurance Company, GAIC Alloy, Inc., and the National Interstate Corporation (incorporated herein by reference to Annex A-1 of the Proxy Statement).
- (d) (2) Voting Agreement, dated as of July 25, 2016, by and among Great American Insurance Company, National Interstate Corporation, Alan R. Spachman, The Hudson Investment Trust, Alan R. Spachman Revocable Trust Under Deed Dated 5/23/2007, and Florence McDermott Spachman Revocable Trust (incorporated herein by reference to Annex A-2 of the Proxy Statement).
- (f) Section 1701.85 of the Ohio General Corporation Law (incorporated herein by reference to Annex B of the Proxy Statement).
- (g) None.
- "* confidential treatment has been requested with respect to the redacted portions of these discussion materials."

SIGNATURES

After due inquiry and to the best of each of the undersigned's knowledge and belief, each of the undersigned certifies that the information set forth in this statement is true, complete and correct.

Dated as of August 15, 2016

NATIONAL INTERSTATE CORPORATION

By: /s/ Arthur J. Gonzales

Name: Arthur J. Gonzales

Title: Senior Vice President, General Counsel and Secretary

AMERICAN FINANCIAL GROUP, INC

By: /s/ Mark A. Weiss
Name: Mark A. Weiss
Title: Vice President

GREAT AMERICAN INSURANCE COMPANY

By: /s/ Sue A. Erhart

Name: Sue A. Erhart Title: Senior Vice Pr

Senior Vice President and General Counsel

GAIC ALLOY, INC.

By: /s/ Sue A. Erhart

Name: Sue A. Erhart

Title: Vice President and General Counsel

PRELIMINARY AND CONFIDENTIAL

Project Nile

Benchmarking Analysis

19 May 2016

Discussion Agenda

- 1 2016 Business Plan vs. 1Q'16 Results
- 2 Research Analyst / Industry Benchmarking
- 3 Selection of Companies for Benchmarking
- 4 Operating Benchmarking
- 5 Valuation Benchmarking

- Nile preliminary financial outlook referenced in these materials per
 - Nile 2016 Business Plan per Nile Mgmt ("Nile 2016 Plan" or "2016P")

Nile management ("Nile Mgmt")

 Nile preliminary financial outlook beyond 2016 per Nile Mgmt and subject to further review and refinement by Nile Mgmt

Nile 2016 Plan by Quarter

1Q'16	\$0.47
2Q'16	\$0.51
3Q'16	\$0.53
4Q'16	\$0.55
2016	\$2.06

Source Nile 2016 Plan

1 2016 Business Plan vs. 1Q'16 Results

Yearly Financial Review (Actual to Plan)

		ACCESSED NO.	'14A-'15A	CONTRACTOR	
	2014A	2015A	Nile 2016 Plan	14A-15A Change (%)	'15A-'16P Change (%)
Premiums					
GWP	689.0	727.1	772.2	5.5%	6.2%
NWP	575.6	607.4	646.4	5.5%	6.4%
NEP	557.3	585.8	614.4	5.1%	4.9%
Total Expenses	584.8	591.8	600.4	1.2%	1.5%
Net Investment Income	32.4	31.6	41.4	(2.5%)	31.1%
Net Realized Gains (Losses)	6.8	(3.3)	3.3		-
Net Income	11.0	20.8	41.0	89.1%	96.9%
EPS	\$0.56	\$1.05	\$2.06		96.2%
Underwriting Metrics					SHIP
AY COR	98.2%	97.9%	96.4%	(0.3%)	(1.5%)
Losses & LAE Ratio	78.1%	78.1%	76.2%	0.0%	(1.9%)
Expense Ratio	20.1%	19.8%	20.2%	(0.3%)	0.4%
CY COR	103.9%	100.4%	96.4%	(3.5%)	(4.0%)
Losses & LAE Ratio	83.8%	80.6%	76.2%	(3.2%)	(4.4%)
Expense Ratio	20.1%	19.8%	20.2%	(0.3%)	0.4%

Quarterly Financial Review (Actual vs. Plan)

	_			A — B
	B Nile 1Q'16 Actual	Nile 1Q'16 Plan	Variance to 1Q'16 Plan	Required For Next 3 Qtrs. to Achieve Plan ⁽¹⁾
Premiums				
GWP	164.7	164.3	(0.4)	607.5
NWP	130.0	132.2	2.3	516.4
NEP	149.4	146.2	(3.2)	465.0
Total Expenses	149.5	144.7	(4.8)	453.3
Net Investment Income	10.4	10.4	(0.1)	31.0
Net Realized Gains (Losses)	(1.1)	0.8	2.0	4.4
Net Income	6.8	9.3	2.5	34.2
EPS	\$0.34	\$0.47	0.13	\$1.72
Underwriting Metrics				
AY COR	98.3%	97.1%	(1.2%)	95.8%
Losses & LAE Ratio	77.3%	76.2%	(1.1%)	75.8%
Expense Ratio	21.0%	20.9%	(0.1%)	19.9%
CY COR	98.3%	97.1%	(1.2%)	95.8%
Losses & LAE Ratio	77.3%	76.2%	(1.1%)	75.8%
Expense Ratio	21.0%	20.9%	(0.1%)	19.9%

Source Nile Company filings and Nile 2016 Plan

Notes

Morgan Stanley

Combined quarterly results for 2Q'16, 3Q'16, and 4Q'16 for Nile to achieve original 2016 Plan based on 1Q'16 Actual results

- · 2 analysts cover Nile with detailed model projections
 - Analyst 1 (as of 2/24/16)
 - Analyst 2 (as of 5/10/16)

Book Value Per Share

Company/Broker 2016E 2017E Nile 2016 Plan 19.51 21.20 Nile Mgmt Research Estimates William Blair 19.21 Raymond James 19.17 20.11

Morgan Stanley

2 Analyst Research Estimates Benchmarking

Nile vs. Street Estimates

Net Premiums Written



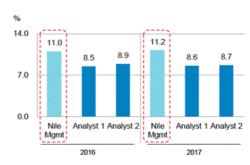
AY Combined Ratios



EPS



ROAE

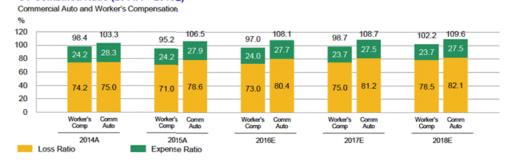


Notes
1. Nile 2016E EPS of \$2.06 includes investment gains / (losses)
2. Operating EPS

2 Industry Benchmarking: NPW Growth and Combined Ratio

Y-o-Y NPW Growth (2014A - 2018E) Commercial Auto and Worker's Compensation 10 8.4 7.5 _{7.1} 8 6.7 6.5 5.5 6 4.8 4.4 4 3.0 2.0 2 0 2014A 2015A 2016E 2017E Commercial Auto Worker's Compensation

CY Combined Ratio (2014A - 2018E)



Source Conning, Inc. Total Industry Forecast 2016 Q1 report (4/1/2016)

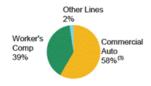
Morgan Stanley

Benchmarking Criteria:

- · Noted as a competitor by Nile in either the 10-K or other business documents
- · Market cap less than \$5Bn and greater than \$300MM
- · Significant book of business related to commercial auto or worker's compensation as % of total business

Nile Business Mix

% of DPW (as of 12/31/2015)



Morgan Stanley

3 Selection of Companies for Benchmarking

Selected Comparable Companies

				% of DPW ⁽¹⁾	
	Ticker	Market Cap (\$MM)	Referenced in Nile 10-K, Nile 2016 Plan or Board Materials	Commerical Auto	Workers Comp.
Peers					
OLD REPUBLIC DURANCE COMPANY	ORI	4,869	\checkmark	28.0%	37.8%
▲ AmTrust	AFSI	4,505	✓	10.9%	50.3%
RLI	RLI	2,822	✓	11.8%	1.1%
National General >>	NGHC	2,226	✓	8.6%	0.0%
SELECTIVE*	SIGI	2,030	✓	16.2%	13.1%
OneBeacon.	ОВ	1,208	✓	9.8%	6.6%
ufgO	UFCS	1,013	✓	21.8%	10.5%
STATE AUTO° Insurance Companies	STFC	851	✓	8.0%(2)	7.3%
EMC	EMCI	544	✓	19.3%	32.4%
DONEGAL INSURANCE GROUP	DGICA	392		12.2%(2)	15.6%
Baldwin & Lyons, Inc. The Pledge of Excellence	BWINB	371	✓	33.7%	43.0%

Source SNL Financial, Capital IQ and company filings (Market data as of 5/17/2016)

Notes

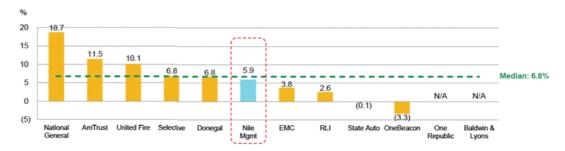
1. Data as of 12/31/2015

2. % based on Net Premiums Written

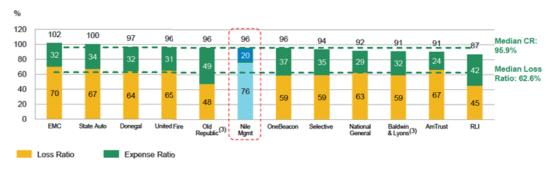
3. Commercial Auto includes: auto and other liability (46.8% of DPW) and auto physical damage (11.6% of DPW)

4 Operating Benchmarking: Premium Growth and **Underwriting Margins**

Net Premiums Earned CAGR (2015A - 2017E) (1)



AY Loss / Expense Ratios ('16E & '17E Avg. Unless Otherwise Noted) (2)



SNL Financial (5/17/2016), Wall Street research

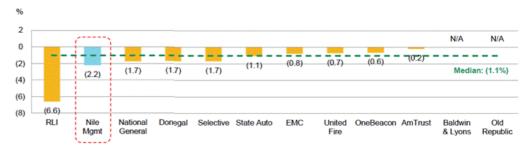
Morgan Stanley

GR calculated based on Wall Street research estimates for 2017E rage of loss ratio and expense ratio for 2016E and 2017E, Nale's ratios are based Nile 2016 Plan and Nile Mgmt s ratios represent 2015A as Wall Street research estimates were not available

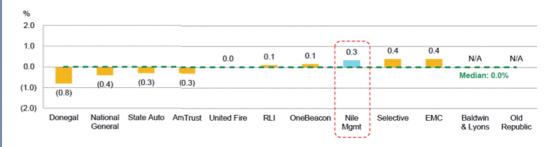
8

4 Operating Benchmarking: Loss and Expense Ratio Trends

%-Point Change in AY Loss Ratio (2017E vs. 2015A) (1)



% Point Change in AY Expense Ratio (2017E vs. 2015A) (1)



Source SNL Financial (5/17/2016) and Nile Mgmt

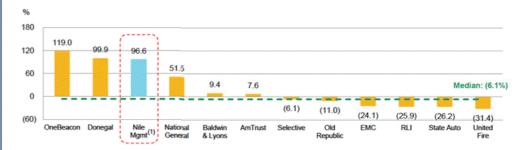
Morgan Stanley

Notes

1. Based on 2017E median loss or expense ratios from Wall Street research compared to 2015A accident year ratios

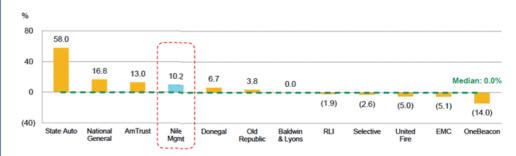
4 Operating Benchmarking: EPS Growth

EPS Growth (2015A - 2016E) (1)



EPS Growth (2016E - 2017E) (1)

Notes 1. Based on Nile 2016 Plan

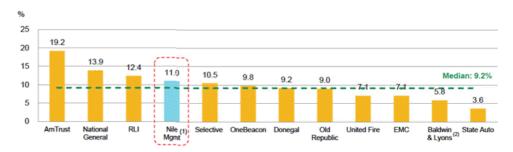


Source SNL Financial (5/17/2016), Wall Street research, Nile 2016 Plan and Nile Mgmt

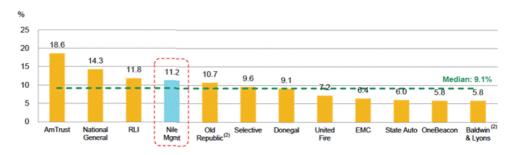
Morgan Stanley

4 Operating Benchmarking: ROE

2016 ROAE



2017 ROAE (1)



Source SNL Financial (5/17/2016), Wall Street research, Nile 2016 Plan and Nile Mgmt

Morgan Stanley

Based on Nile 2016 Plan
 ROAE figure reflects 2015A as Wall Street estimates were not available

- Nile traded at \$22.61⁽²⁾ ("Spot Price") as of the closing price on 3/4/16 (trading day prior to announcement)
- Nile 12-Month VWAP to 3/4/16 was \$26.62(3)

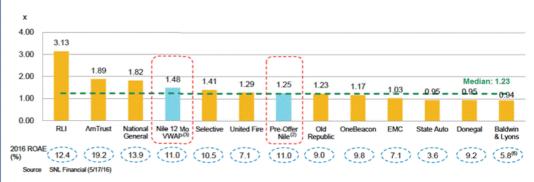
Nile Trading Multiples

		VWAP	
	Metric	\$22.61	\$26.62
P / BV (1)	\$18.03	1.25x	1.48x
Nile 2016 Plan EPS (5)	\$2.06	11.0x	12.9x
2016 Median Street EPS	\$1.56	14.5x	17.1x

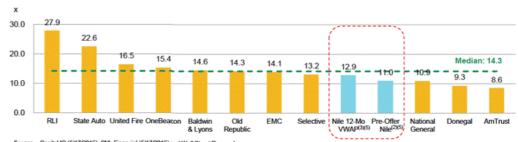
Morgan Stanley

5 Valuation Benchmarking: P/BV and P/E Comparison

Price to Book Value (1)



P / E 2016E (4)



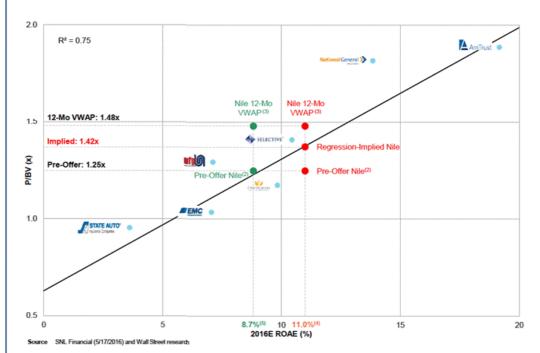
Capital IQ (5/17/2016), SNL Financial (5/17/2016) and Wall Street F

- otes
 BV as of 3/31/2016; Pre-Offer Nile and Nile 12-Mo VWAP calculated off of BV as of 12/31/2015
 Pre-Offer price (\$22.61) of Nile as of 3/4/16, trading day prior to announcement of offer on 3/7/2016
 12-Mo VWAP represents LTM market data as of 3/4/16, trading day prior to announcement of offer on 3/7/2016
 Based on median diluted EPS from Wall Street research
 Based on Nile 2016 Plan
 ROAE figure reflects 2015A as Wall Street estimates were not available

- Nile traded at \$22.61⁽²⁾ ("Spot Price") as of the closing price on 3/4/16 (trading day prior to announcement)
- Nile 12-Month VWAP to 3/4/16 was \$26.62(3)

5 Valuation Benchmarking: P / BV vs. 2016 ROE

P / BV vs. 2016E ROAE Regression Analysis (1)



Morgan Stanley

- Notes
 1. ORI, DGICA and BWINB not included in regression analysis due to tack of available Wall Street research estimates; RLI is not included in regression due to its high P/BV multiple
 2. Pre-offer book value of Nile on of 3/4/16; trading day prior to announcement of offer on 3/7/2016
 3. 12-Mo VWAP represents LTM market data as of 3/4/16; trading day prior to announcement of offer on 3/7/2016
 4. Nile 2016 Plan
 5. Nile median ROAE per Wall Street Research

Elements of Valuation Discussion

- 1 Standalone Valuation
- 2 Capital Structure
- 3 Reserves
- 4 Potential Acquisition by Nile
- 5 Potential Cost Synergies
- 6 Potential Tax Benefits to Parent
- 7 Precedent Transactions (minority squeeze-outs and M&A)

Morgan Stanley

Disclaimer

We have prepared this document solely for informational purposes. You should not definitively rely upon it or use it to form the definitive basis for any decision, contract, commitment or action whatsoever, with respect to any proposed transaction or otherwise. You and your directors, officers, employees, agents and affiliates must hold this document and any oral information provided in connection with this document in strict confidence and may not communicate, reproduce, distribute or disclose it to any other person, or refer to it publicly, in whole or in part at any time except with our prior written consent. If you are not the intended recipient of this document, please delete and destroy all copies immediately.

We have prepared this document and the analyses contained in it based, in part, on certain assumptions and information obtained by us from the recipient, its directors, officers, employees, agents, affiliates and/or from other sources. Our use of such assumptions and information does not imply that we have independently verified or necessarily agree with any of such assumptions or information, and we have assumed and relied upon the accuracy and completeness of such assumptions and information for purposes of this document. Neither we nor any of our affiliates, or our or their respective officers, employees or agents, make any representation or warranty, express or implied, in relation to the accuracy or completeness of the information contained in this document or any oral information provided in connection herewith, or any data it generates and accept no responsibility, obligation or liability (whether direct or indirect, in contract, tort or otherwise) in relation to any of such information. We and our affiliates and our and their respective officers, employees and agents expressly disclaim any and all liability which may be based on this document and any errors therein or omissions therefrom. Neither we nor any of our affiliates, or our or their respective officers, employees or agents, make any representation or warranty, express or implied, that any transaction has been or may be effected on the terms or in the manner stated in this document, or as to the achievement or reasonableness of future projections, management targets, estimates, prospects or returns, if any. Any views or terms contained herein are preliminary only, and are based on financial, economic, market and other conditions prevailing as of the date of this document and are therefore subject to change. We undertake no obligation or responsibility to update any of the information contained in this document. Past performance does not guarantee or predict future performance.

This document and the information contained herein do not constitute an offer to sell or the solicitation of an offer to buy any security, commodity or instrument or related derivative, nor do they constitute an offer or commitment to lend, syndicate or arrange a financing, underwrite or purchase or act as an agent or advisor or in any other capacity with respect to any transaction, or commit capital, or to participate in any trading strategies, and do not constitute legal, regulatory, accounting or tax advice to the recipient. We recommend that the recipient seek independent third party legal, regulatory, accounting and tax advice regarding the contents of this document. This document does not constitute and should not be considered as any form of financial opinion or recommendation by us or any of our affiliates. This document is not a research report and was not prepared by the research department of Morgan Stanley or any of its affiliates.

Notwithstanding anything herein to the contrary, each recipient hereof (and their employees, representatives, and other agents) may disclose to any and all persons, without limitation of any kind from the commencement of discussions, the U.S. federal and state income tax treatment and tax structure of the proposed transaction and all materials of any kind (including opinions or other tax analyses) that are provided relating to the tax treatment and tax structure. For this purpose, "tax structure" is limited to facts relevant to the U.S. federal and state income tax treatment of the proposed transaction and does not include information relating to the identity of the parties, their affiliates, agents or advisors.

This document is provided by Morgan Stanley & Co. LLC and/or certain of its affiliates or other applicable entities, which may include Morgan Stanley Realty Incorporated, Morgan Stanley Senior Funding, Inc., Morgan Stanley Bank, N.A., Morgan Stanley & Co. International plc, Morgan Stanley Securities Limited, Morgan Stanley Bank AG, Morgan Stanley MUFG Securities Co., Ltd., Mitsubishi UFJ Morgan Stanley Securities Co., Ltd., Morgan Stanley Asia Limited, Morgan Stanley Asia Congan Stanley Asia (Singapore) Pte., Morgan Stanley Services Limited, Morgan Stanley Services Limited, Morgan Stanley Services Limited, Morgan Stanley Services Limited, Morgan Stanley Asia (Singapore) Pte., Morgan Stanley Services Limited, Morgan S

Morgan Stanley

O Morgan Stanley and/or certain of its affiliates. All rights reserved.

PRELIMINARY AND CONFIDENTIAL

Project Nile

Presentation to the Special Committee of the Board of Directors of Nile

26 May 2016

PRELIMINARY AND CONFIDENTIAL

Project Nile

Table of Contents Section 1 Preliminary Valuation Analysis Section 2 Tactical Considerations Section 3 Potential Alternatives Appendix A Supporting Information Appendix B Historical Trading Metrics

PRELIMINARY AND CONFIDENTIAL

Project Nile

Section 1

Preliminary Valuation Analysis

PRELIMINARY AND CONFIDENTIAL

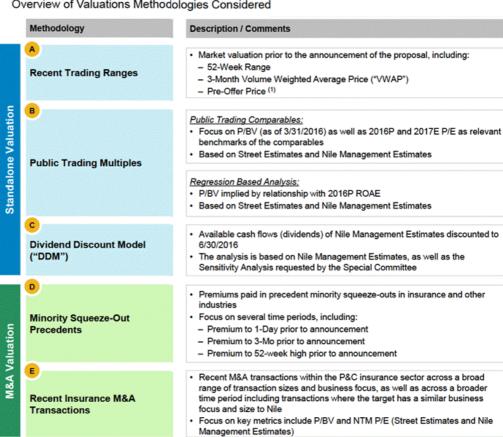
Project Nile

- Wall Street estimates ("Street Estimates") based on the coverage of available research estimates (two analysts)
- Nile Management estimates ("Nile Management Estimates") based on a combination of Nile 2016 Business Plan ("Nile 2016 Plan" or "2016P") and Nile preliminary financial outlook beyond 2016 ("Nile Financial Outlook"), prepared by Nile management
- In addition, at the request of the Special Committee, certain sensitivities to the Nile Management Estimates have been developed ("Sensitivity Analysis")
 - For example: including the impact of changes in division growth rates / margins and a potential M&A transaction

PRELIMINARY VALUATION ANALYSIS

Approach to Valuation

Overview of Valuations Methodologies Considered



Morgan Stanley

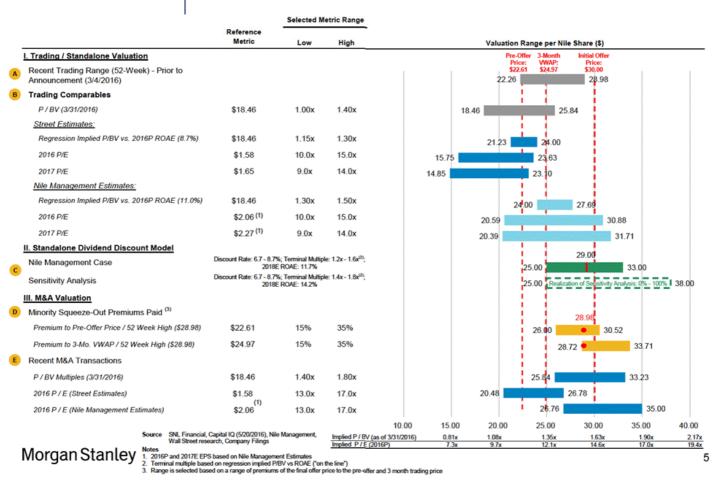
Notes

1. Slock price as of the trading day (3/4/2016) prior to announcement of Amazon's proposal on 3/7/2016

PRELIMINARY AND CONFIDENTIAL

Project Nile

PRELIMINARY VALUATION ANALYSIS Preliminary Nile Valuation Summary

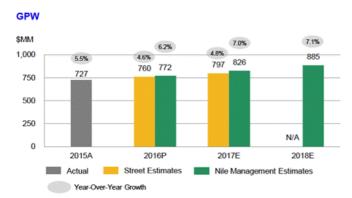


PRELIMINARY AND CONFIDENTIAL

Project Nile

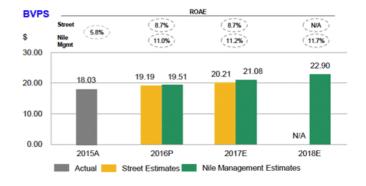
PRELIMINARY VALUATION ANALYSIS

Nile Management Estimates Relative to Street Estimates









Source Street Estimates and Nile Management Estimates

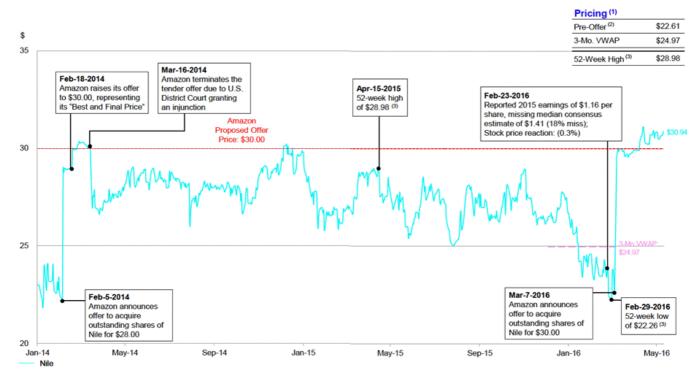
Morgan Stanley

PRELIMINARY AND CONFIDENTIAL

Project Nile

PRELIMINARY VALUATION ANALYSIS Nile Recent Trading Range

Trading Range Since January 2014



Capital IQ (5/20/2016)

Morgan Stanley

esents volume-weighted average prices for the rele ce of Nile on the trading day (3/4/2016) prior to anno vant time periods starting from the date suncement of Amazon's proposal on 3/

rtc announcement of Amazon's propo nent of Amazon's proposal (3/4/2016)

PRELIMINARY AND CONFIDENTIAL

Project Nile

PRELIMINARY VALUATION ANALYSIS



Public Comparable Companies

Nile Public Comparables

As of 05/20/2016

	Market Cap (\$MM)	2016 P/E (x)	2017 P/E (x)	P/BV (x)	2016E ROE (%)	2017E ROE (%)
Nile (1)						
Pre-Offer (2)	450	11.0	10.0	1.25	11.0	11.2
Pre-Offer 3-Mo VWAP (3)	497	12.1	11.0	1.38	11.0	11.2
Peers						
Old Republic International Corporation	4,957	14.5	14.0	1.21	9.0	NA
AmTrust Financial Services, Inc.	4,653	8.9	7.9	1.86	19.2	18.6
RLI Corp.	2,850	28.2	28.8	3.27	12.4	11.8
National General Holdings Corp.	2,231	11.0	9.4	1.63	13.9	14.3
Selective Insurance Group Inc.	2,056	13.3	13.7	1.39	10.5	9.6
OneBeacon Insurance Group, Ltd.	1,225	15.2	18.1	1.20	9.8	5.8
United Fire Group, Inc	1,055	17.2	18.1	1.13	7.1	7.2
State Auto Financial Corp.	857	22.7	14.4	0.94	3.6	6.0
EMC Insurance Group Inc.	544	14.1	14.8	0.99	7.1	6.4
Donegal Group Inc.	399	9.3	8.8	0.95	9.2	9.1
Baldwin & Lyons Inc.	358	14.0	14.0	0.90	NA	NA
Median		14.1	14.0	1.20	9.5	9.1
Mean		15.3	14.7	1.41	10.2	9.8

SNL Financial, Capital IQ, Company filings (Market data as of 5/20/2016), Wall Street research

Notes

1. Nile Management Estimates

2. Prior to announcement of Amazon's proposal on 3/7/2016

3. 3-Mo WWAP represents data preceding the announcement of Amazon's proposal (3/4/2016)

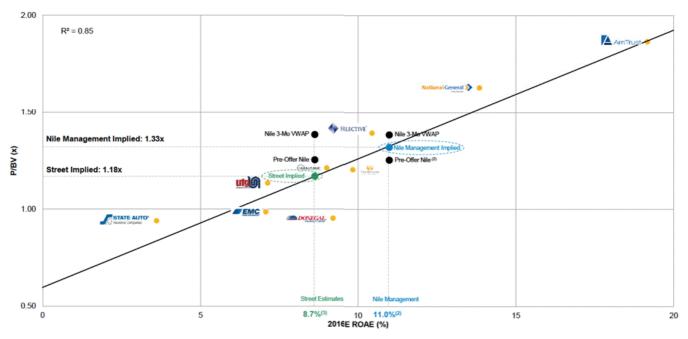
Morgan Stanley

PRELIMINARY AND CONFIDENTIAL

Project Nile

PRELIMINARY VALUATION ANALYSIS Implied Regression Analysis Valuation

P / BV vs. 2016E ROAE Regression Analysis (1)



SNL Financial (5/20/2016), Wall Street research, Street Estimates, and Nile Manage

Morgan Stanley

Notes
1. ORI, DGICA and BWINB not included in regression analysis due to lack of available Street Estimates; RLI is not included in regression due to its high P/BV multiple
2. Nile 2016 Plan
3. Nile median ROAE per Street Estimates

PRELIMINARY AND CONFIDENTIAL

Project Nile

Sensitivity Analysis

8.7%

25.00 26.97

Terminal Multiple 1.3x 1.4x 1.5x

24.45 26.37 (27.80) 30.21 32.13

23.90 25.78 27.18 29.54 31.41

28.43 30.90 32.87

1.6x

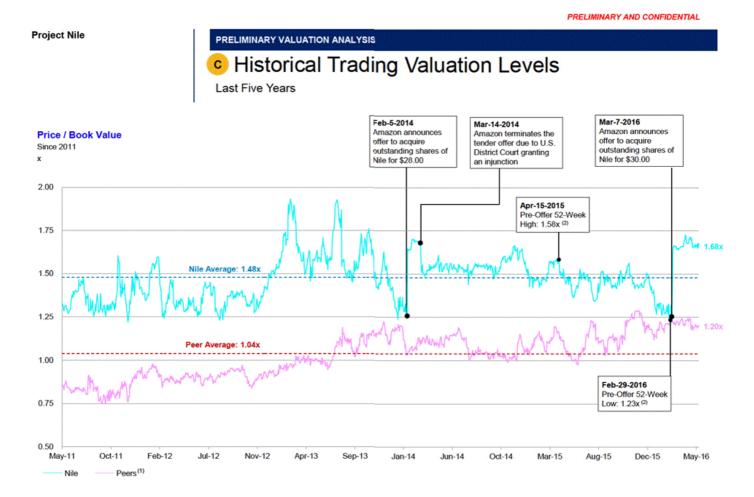
PRELIMINARY VALUATION ANALYSIS Standalone Dividend Discount Model

Nile Management Estimates

Nile Standalone Valuation (1)

SMM	2-18-19- I		20		_
	Actuals		Forecast		Terminal
	2015A	2016P	2017E	2018E	Value
Operating Assumptions					
GPW	727.1	772.2	826.5	884.7	
Growth (%)		6.2%	7.0%	7.1%	
Combined Ratio		96.4%	96.1%	95.7%	
Net Income	20.8	41.0	45.5	51.6	
Growth (%)		96.9%	10.7%	13.6%	
Book Value	358.9	388.8	422.2	461.0	
Book Value per Share (4)	\$18.03	\$19.50	\$21.07	\$22.89	
ROAE	5.8%	11.0%	11.2%	11.7%	
Dividends	10.4	11.2	12.0	12.9	
Cash Flows					
Regression Implied P/BV					1.37
Terminal Value (12/31/2018)					634
Dividends (2)		5.6	12.0	12.9	
Discount Period (Years)		0.00	1.00	2.00	2.50
Discount Factor (3)		1.00	0.93	0.86	0.83
Present Value of Cash Flows / Terminal Va	lue	5.6	11.2	11.1	526.4
Present Value Book Value Per Share (6/30/	2016)				\$26.40
Present Value Price Per Share (6/30/2016) (4)	\$27.80			

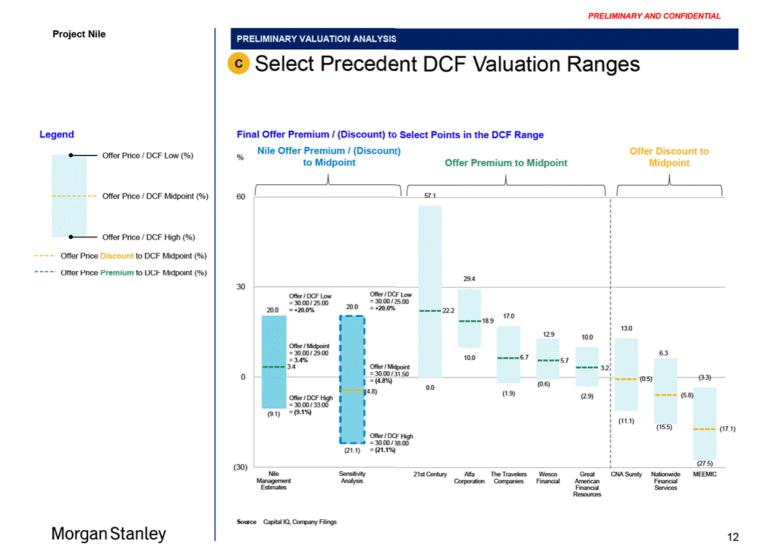
- Notes
 1. Based on Nile 2016 Pfan and Nile Management Financial Outlook
 2. 2016 represents half year of full year dividends; dividends per share are \$0.56, \$0.60 and \$0.64 in 2016, 2017 and 2018, respectively, based on total shares of 19.9MM in 2016 with 0.1MM of share increases in 2017 and 2018
 3. Discount factor assumes a cost of equity of 7.7%; dividends have been discounted utilizing a mid-year convention; terminal value is discounted based on 2018 year end
 4. Assumes fully diluted shares outstanding of 19.9MM as provided by Nile Management
 5. Assumes 2016 regression relationship remains constant over time (i.e., 2018 ROAE applied to 2016E regression)



Source SNL Financial (Data as of 5/20/2016)

Morgan Stanley

. Peers include AFSI, EMCI, NGHC, OB, RLI, SIGI, STFC, UFCS, ORI, DGICA, BWINB . Calculated from the trading day prior to the announcement of Amazon's proposal (3/4/2016); 52-Week High: \$28.98; 52-Week Low: \$22.26



PRELIMINARY AND CONFIDENTIAL

Project Nile

PRELIMINARY VALUATION ANALYSIS

Minority Squeeze-Out Premiums

cedent Minority Squeeze-Out Premiur

ecedent Minority Squeeze-Out Premiums		Final Offer Premium (%) ⁽¹⁾	
	1-Day Prior	3-Mo VWAP Prior	52-Week High
Insurance Mean	24.5	31.9	5.3
Other Industries Mean	30.0	29.8	0.9
Combined Mean ⁽²⁾	27.2	30.8	3.1
Implied Per Share Valuation			
Nile Metrics ⁽³⁾	\$22.61	\$24.97	\$28.98
15% Premium	\$26.00	\$28.72	-
35% Premium	\$30.52	\$33.71	-

Source SNL Financial, Capital IQ and Company Filings

Notes

1. Final Offer Premiums calculated based on time periods starting from day prior to initial offer announcement

2. Average premiums are calculated from minority squeeze-out transactions in the insurance industry and other sectors respective.

3. Nile Metrics represent stock prices (for each relevant time period) prior to the announcement of Amazon's proposal on 3/7/16.

Morgan Stanley

PRELIMINARY AND CONFIDENTIAL

Project Nile

PRELIMINARY VALUATION ANALYSIS

Minority Squeeze-Out Insurance Transactions

Precedent Minority Squeeze-Out Transactions (Insurance) (1)

						Final Offer Premium to		
Target	Acquiror	Initial Stake (%)	Transaction Size (\$MM)	Consideration	Merger or Tender	1-Day Prior (%)	3-Mo. VWAP (%)	52-Week High (%)
CNA Surety	CNA Financial	61.0	475	Cash	Tender	37.9	51.2	34.3
Wesco Financial	Berkshire Hathaway	80.1	548	Cash/Stock	Merger	18.6	14.6	(7.5)
Odyssey Re	Fairfax Financial	72.6	1,049	Cash	Tender	29.4	45.3	19.1
First Advantage	First American	79.9	308	Stock	Tender	47.9	40.3	0.6
Northbridge Financial	Fairfax Financial	63.1	554	Cash	Merger	21.0	68.8	2.9
Nationwide Financial Services	Nationwide	66.3	2,471	Cash	Merger	28.3	21.5	(20.3)
Alfa Corporation	Alfa Mutual	52.7	833	Cash	Merger	44.7	33.2	10.3
Great American Financial Resources	American Financial Group	81.0	238	Cash	Merger	13.2	8.9	0.6
21st Century	American International Group	60.7	813	Cash	Merger	34.6	30.3	22.0
MEEMIC	ProAssurance	85.5	35	Cash	Tender	3.6	3.1	0.0
AXA Financial	AXA Group	60.3	9,425	Cash/Stock	Merger	13.0	47.3	10.1
Hartford Life	The Hartford	80.5	1,325	Cash	Tender	2.1	18.3	(8.2)
		69.5				24.6	31.7	1.8
		70.3				24.5	31.9	5.3
	CNA Surety Wesco Financial Odyssey Re First Advantage Northbridge Financial Nationwide Financial Services Alfa Corporation Great American Financial Resources 21st Century MEEMIC AXA Financial	CNA Surety CNA Financial Wesco Financial Derkshire Hathaway Odyssey Re Fairfax Financial First Advantage First American Northbridge Financial Fairfax Financial Nationwide Financial Services Alfa Corporation Alfa Mutual Great American Financial Resources American Financial Group 21st Century American International Group MEEMIC ProAssurance AXA Financial AXA Group	Target Acquiror (%) CNA Surety CNA Financial 61.0 Wesco Financial Berkshire Hathaway 80.1 Odyssey Re Fairfax Financial 72.6 First Advantage First American 79.9 Northbridge Financial Fairfax Financial 63.1 Nationwide Financial Services Nationwide 66.3 Alfa Corporation Alfa Mutual 52.7 Great American Financial Resources American Financial Group 81.0 21st Century American International Group 60.7 MEEMIC ProAssurance 85.5 AXA Financial AXA Group 60.3 Hartford Life The Hartford 80.5	Target Acquiror Initial Stake (%) Size (SMM) CNA Surety CNA Financial 61.0 475 Wesco Financial Berkshire Hathaway 80.1 548 Odyssey Re Fairfax Financial 72.6 1,049 First Advantage First American 79.9 308 Northbridge Financial Fairfax Financial 63.1 554 Nationwide Financial Services Nationwide 66.3 2,471 Alfa Corporation Alfa Mutual 52.7 833 Great American Financial Resources American Financial Group 81.0 238 21st Century American International Group 60.7 813 MEEMIC ProAssurance 85.5 35 AXA Financial AXA Group 60.3 9,425 Hartford Life The Hartford 80.5 1,325	Target Acquiror Initial Stake (%) Size (9MM) Consideration CNA Surety CNA Financial 61.0 475 Cash Wesco Financial Berkshire Hathaway 80.1 548 Cash/Stock Odyssey Re Fairfax Financial 72.6 1,049 Cash First Advantage First American 79.9 308 Stock Northbridge Financial Fairfax Financial 63.1 554 Cash Nationwide Financial Services Nationwide 66.3 2,471 Cash Alfa Corporation Alfa Mutual 52.7 833 Cash Great American Financial Resources American Financial Group 81.0 238 Cash 21st Century American International Group 60.7 813 Cash MEEMIC ProAssurance 85.5 35 Cash/Stock AXA Financial AXA Group 60.3 9,425 Cash/Stock Hartford Life The Hartford 80.5 1,325 Cash	Target Acquiror Initial Stake (%) Size (MMM) Consideration Merger or Tender CNA Surety CNA Financial 61.0 475 Cash Tender Wesco Financial Berkshire Hathaway 80.1 548 Cash/Stock Merger Odyssey Re Fairfax Financial 72.6 1,049 Cash Tender First Advantage First American 79.9 308 Stock Tender Northbridge Financial Fairfax Financial 63.1 554 Cash Merger Nationwide Financial Services Nationwide 66.3 2,471 Cash Merger Alfa Corporation Alfa Mutual 52.7 833 Cash Merger Great American Financial Resources American International Group 81.0 238 Cash Merger 21st Century American International Group 60.7 813 Cash Merger MEEMIC ProAssurance 85.5 35 Cash/Stock Merger AXA Financial AXA	Target Acquiror Initial Stake (%) Transaction (%) Consideration Fender 1-Day Prior (%) CNA Surety CNA Financial 61.0 475 Cash Tender 37.9 Wesco Financial Berkshire Hathaway 80.1 548 Cash/Stock Merger 18.6 Odyssey Re Fairfax Financial 72.6 1,049 Cash Tender 29.4 First Advantage First American 79.9 308 Stock Tender 47.9 Northbridge Financial Fairfax Financial 63.1 554 Cash Merger 21.0 Nationwide Financial Services Nationwide 66.3 2,471 Cash Merger 28.3 Alfa Corporation Alfa Mutual 52.7 833 Cash Merger 13.2 Great American Financial Resources American International Group 81.0 238 Cash Merger 34.6 MEEMIC ProAssurance 85.5 35 Cash/Stock Merger 13.6 AXA Finan	Target Acquiror Initial Stake (%) Transaction (%) Consideration (%) Merger or Tender 1-Day Prior (%) 3-Mo. WNAP (%) CNA Surety CNA Financial 61.0 475 Cash Tender 37.9 51.2 Wesco Financial Berkshire Hathaway 80.1 548 Cash/Stock Merger or Tender 18.6 14.6 Odyssey Re Fairfax Financial 72.6 1,049 Cash Tender 29.4 45.3 First Advantage First American 79.9 308 Stock Tender 47.9 40.3 Northbridge Financial Fairfax Financial 63.1 554 Cash Merger or Merger 21.0 68.8 Nationwide Financial Services Nationwide 66.3 2,471 Cash Merger or Merger 24.7 33.2 Great American Financial Resources American Financial Group 81.0 238 Cash Merger or Merger 13.2 8.9 21st Century American International Group 60.7 813 Cash Merger 34.6 30.

Source Capital IQ and Company Filings

Notes 1 lock

Morgan Stanley

Includes transactions dating back to 2000; Includes domestic transactions only

PRELIMINARY AND CONFIDENTIAL

Project Nile

PRELIMINARY VALUATION ANALYSIS

Minority Squeeze-Out Transactions in Other Sectors

Precedent Minority Squeeze-Out Transactions (Other Sectors) (1)

							Fina	I Offer Premium t	0
Date Announced	Target	Acquiror	Initial Stake (%)	Transaction Size (\$MM)	Consideration	Merger or Tender	1-Day Prior (%)	3-Mo. VWAP (%)	52-Week High (%)
5/7/2013	Pioneer Southwest	Pioneer Natural Resources	52.4	694	Stock	Merger	57.0	69.2	48.8
11/28/2012	Danfoss Power	Danfoss A/S	75.6	690	Cash	Tender	48.6	48.9	4.3
3/21/2010	CNX Gas	CONSOL Energy	83.3	965	Cash	Tender	24.2	34.8	6.3
10/6/2006	NetRatings	Nielsen Holdings	60.0	328	Cash	Merger	44.0	54.3	35.5
3/3/2005	Siliconix	Vishay Intertechnology	84.9	200	Stock	Tender	30.7	18.0	(25.1)
8/20/2002	Pure Resources	Unocal	57.8	512	Stock	Tender	20.7	11.1	(10.3)
2/19/2002	Travelocity	Sabre Holdings	70.0	447	Cash	Tender	45.8	20.3	(27.8)
2/15/2001	Westfield America	Westfield America Trust	55.9	598	Cash	Tender	12.5	21.6	4.8
9/21/2000	Hertz	Ford Motor Co.	81.5	734	Cash	Merger	46.4	18.7	(31.4)
8/14/2000	BHC Communication	News Corporation	76.1	888	Cash/Stock	Merger	16.4	10.4	(2.4)
3/12/2000	Boise Cascade Office Products	Boise Cascade Corporation	81.1	205	Cash	Tender	8.6	10.0	4.8
3/6/2000	Thermo Instrument Systems	Thermo Fisher Scientific	88.6	301	Stock	Tender	4.6	40.0	3.3
Median			75.9				27.4	20.9	3.8
Mean			72.3				30.0	29.8	0.9

Source Capital IQ and Company Filings

Notes

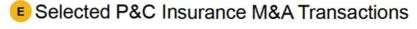
Includes transactions dating back to 2000; Equity value ranges from \$200MM to \$1Bn; Includes domestic transactions only
 Final Offer Promiums calculated based on firm periods starting from day give to initial offer programmer.

Morgan Stanley

PRELIMINARY AND CONFIDENTIAL

Project Nile

PRELIMINARY VALUATION ANALYSIS



Selected M&A Precedent Transactions

	Target		Empley Malue			
	Target		Equity Value	P/BV		Price
		Acquiror	(\$MM)	(x)	NTM P/E (x) N/A 16.9x 18.8x N/A N/A 17.9x 17.9x 14.4x N/A N/A N/A N/A N/A 13.7x ⁽⁴⁾ N/A N/A N/A 14.1x 14.1x	(%)
	Insurance M&A Transactions (1)					
3/16/2016	Maxum	Hartford	170	1.50x	N/A	N/A
7/1/2015	Chubb	ACE	28,300	1.79x	16.9x	30.0
6/10/2015	HCC	Tokio Marine	7,500	1.90x	18.8x	38.0
5/3/2015	Ironshore	Fosun	2,300 (2)	1.25x	N/A	N/A
6/23/2014	Western World	Validus Holdings	452	1.61x (3)	N/A	N/A
Median				1.61x	17.9x	34.0x
Mean				1.61x	17.9x	34.0x
Other Insuran	nce M&A Transactions of Similar	Size and Business Focus				
9/23/2013	Eastern Insurance	ProAssurance Corporation	205	1.46x	14.4x	16.2
8/19/2012	Guard Insurance	National Indemnity Co.	221	1.00x	N/A	N/A
5/2/2012	JEVCO Insurance	Intact Financial	530	1.30x	N/A	N/A
11/30/2010	Mercer	United Fire & Casualty	191	1.09x	13.7x ⁽⁴⁾	N/A
2/18/2010	Vanliner	National Interstate	135	1.03x	N/A	N/A
2/18/2010	Zenith	Fairfax	1,455	1.35x	NM	31.0
Median				1.20x	14.1x	23.6x
Mean				1.20x	14.1x	23.6x
All Transaction	ons					
Median				1.35x	15.7x	30.5
Mean				1.39x	16.0x	28.8

ce Capital IQ and Company Filings

Morgan Stanley

ed on sampling of research reports and specific company guidance where available ied value for 100% ects equity adjusted for ~5300MM of excess capital including \$100MM of reserve redundancy ed on median 2010 EPS Street estimates

PRELIMINARY AND CONFIDENTIAL

Project Nile

Section 2

Tactical Considerations

PRELIMINARY AND CONFIDENTIAL

Project Nile

TACTICAL CONSIDERATIONS

Approach to Tactical Considerations

- Members of the Special Committee are extremely focused on achieving the appropriate outcome for minority shareholders
- Lay out arguments why current offer is not sufficient to garner Special Committee support
 - Important to recognize Nile has traded around offer price within the last year and the offer itself was made at near the 2 year low
- Explain that Special Committee has considered a range of methodologies that suggest a substantially higher pre-synergy valuation, including:
 - Comparable company analysis with squeeze-out premium
 - Dividend discount analysis, [*]
- Acknowledging Amazon's intention to maintain Nile as an independent division, explain incremental value of appropriate cost savings (as well as potential tax benefit to Amazon that could enhance its stock price)
- Close by stating that Amazon should now understand our approach and that the Special Committee has done the ground work necessary to respond quickly to whatever Amazon would like it to consider
- Suggest that Amazon, if inclined to move forward, submit a revised proposal for the Special Committee to evaluate

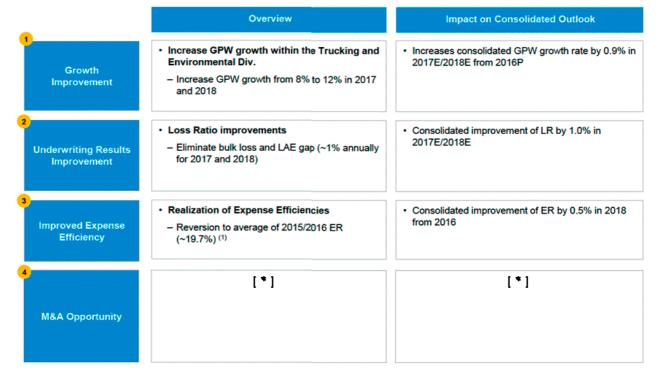
Morgan Stanley

PRELIMINARY AND CONFIDENTIAL

Project Nile

TACTICAL CONSIDERATIONS

Sensitivity Analysis Developed at Request of Special Committee



Source Nile Management Estimates and Sensitivity Analysis

Morgan Stanley

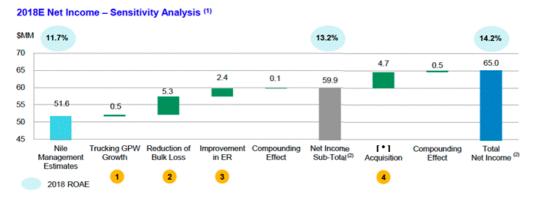
Based on Nile Management Estimates and Sensitivity Analysis

PRELIMINARY AND CONFIDENTIAL

Project Nile

TACTICAL CONSIDERATIONS

Potential Incremental Value of Sensitivity Analysis



| Total Value |

Discount Dividend Model PV Price Per Share - Sensitivity Analysis (1)(3)

\$ / Share 0.19 35 32.49 1.60 33 0.05 30.70 0.83 1.86 30 27.80 0.16 28 25 [•] Acquisition Trucking GPW Reduction of Nile Improvement Compounding Enhanced Compounding Enhanced PV Management Estimates Growth **Bulk Loss** in ER Effect PV Price Share Sub-Total (2)

4.70

100%

Impact on PV Price Per Share

Source Nile Management Estimates and Sensitivity Analysis

Notes

Based on Nile Management Estimates
 Includes compared interest and a second control of the compared to the compared to

Includes compounded improvements when additional efficiencies are combined together where applicable
 DDM valuation assumes a discount rate of 7.7%: Based on Nile Management Estimates; assumes fully diluted shares or

Morgan Stanley

20

32.49

PRELIMINARY AND CONFIDENTIAL

Project Nile

TACTICAL CONSIDERATIONS

Summary of Potential Synergies

	Assumptions and Calculations (1)	Potential After-Ta	Range of x Value	Potential Value Per Share Impact
Revenue	Nile is expected to operate independently as a wholly-owned subsidiary; there are no revenue synergies expected	~\$0	мм	\$0.00 - \$0.00
Direct Public Company Expenses	- Elimination of public company costs (~2MM)	\$10MM -	- \$15MM	\$0.50 - \$0.75
Potential Additional Expenses	- Additional savings in G&A costs - 5% - 10% of G&A expenses (excluding public company costs) of \$23.6MM	\$10MM -	- \$15MM	\$0.50 - \$0.75
Investment Income	Potential for improved investment yield on investment portfolio by Amazon given scale and product capabilities Assumes a 10 - 20bps yearly improvement on \$1.2Bn investment portfolio (-\$1.2MM - \$2.4MM)	\$10MM -	- \$15MM	\$0.50 - \$0.75
Assigned Risk	Reduce assigned risk underwriting losses ~\$8MM in 2016P through the use of Amazon non-admitted licenses (0% - 50%)	\$0MM -	- \$30MM	\$0.00 - \$1.50
Total Potential Synergy Value		\$30MM	- \$75MM	\$1.50 - \$3.76
Shares Outstanding (MM)		19	9.9	
		Low	High	
otal Synergy Value Per Share		\$1.50	\$3.76	
25.0%		\$0.38	\$0.94	
50.0%		\$0.75	\$1.88	
75.0%		\$1.13	\$2.82	
Taxes ⁽²⁾	- Deferred tax liability of \$63MM for Amazon that would no longer be required to be maintained	\$63MM or \$	3.15 / share	

Source Nile Management Estimates and Amazon Management

Morgan Stanley

 In order to determine the potential range of synergies, all calculations are tax-affected at 35% and capitalized at a 10x multiple; potential synergies per Nile Management

Nile Management
2. Tax considerations per Amazon Management

PRELIMINARY AND CONFIDENTIAL

Project Nile

TACTICAL CONSIDERATIONS

Estimated Impact of Changes in Reserves

Background

- Recent history of reserve strengthening has impacted Nile's balance sheet:
 - 2016 YTD: No reserve strengthening recorded in 1Q'16 as determined by Nile Management
 - 2015: \$9.7MM allocated to reserve strengthening, primarily for accident years 2012 and 2013, recorded in 4Q'15
 - 2014: \$20MM of reserve strengthening took place in 2Q'14, primarily due to unfavorable development from 2011, 2012 and 2013 accident years. The development was concentrated in the commercial auto lines of business.

Illustrative impact to Book Value of a Change in Reserves

\$1	MM (except per sh	are figures)		
	Net Reserve	% of		
	Redundancy /	Existing	After-Tax	BVPS
	(Deficiency)	Net Reserve (1)	Impact (2)	Impact (3)
	+/- 5.0	0.6%	+/- 3.3	+/- \$0.16
	+/- 10.0	1.3%	+/- 6.5	+/- \$0.33
	+/- 15.0	1.9%	+/- 9.8	+/- \$0.49
	+/- 20.0	2.5%	+/- 13.0	+/- \$0.65
	+/- 25.0	3.1%	+/- 16.3	+/- \$0.81
	+/- 30.0	3.8%	+/_ 19.5	+/- \$0.98

serves as of 12/31/2015 all tax rate of 35% s outstanding, of 19.9MM as provided by Nile Mar

Morgan Stanley

PRELIMINARY AND CONFIDENTIAL

Project Nile

TACTICAL CONSIDERATIONS

Illustrative Negotiating Tactics with Amazon

Assumes 100% Realization of Sensitivity Analysis and Potential Synergy Range, in Addition to Nile Management Estimates

Illustrative Build-Up of Nile Management Estimates, Sensitivity Analysis, and Potential Synergies for Purposes of Negotiations \$ Per Share

	Low	High
DDM Analysis		
Nile Management Estimates	27.80	33.00
Sensitivity Analysis		
Trucking and Environmental GPW Growth	0.16	0.16
Redundancy of Bulk Loss	1.86	1.86
ER Improvement	0.83	0.83
Subtotal: Sensitivity Analysis (excl. [*]) (1)	30.70	35.90
Project L*I (2)	1.79	1.79
Subtotal: Sensitivity Analysis (incl. 1 1)	32.49	37.69
Potential Synergies (3)		
Revenue	0.00	0.00
Direct Public Company Expenses	0.50	0.75
Potential Additional Expenses	0.50	0.75
Investment Income	0.50	0.75
Assigned Risk	0.00	1.50
Total Potential Negotiating Strategy	33.99	41.45
Tax Considerations (4)	0.00	3.15
Total Potential Negotiating Strategy (including Tax Considerations)	33.99	44.60

Source Nile Management Estimates, Sensitivity Analysis, Capital IQ, and Amazon Management

Morgan Stanley

Compounding effect of \$0.05 / sh. of value has been included in the subtotal

Potential synergies per Nile Management

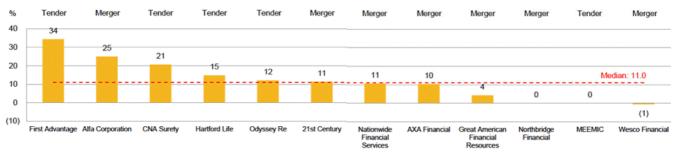
PRELIMINARY AND CONFIDENTIAL

Project Nile

TACTICAL CONSIDERATIONS

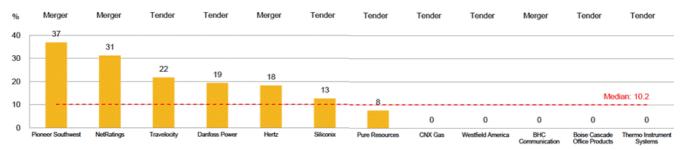
Selected Precedent Final Premium to Initial Offer Squeeze-Outs

Insurance Squeeze-Out: Final Premiums / (Discount) to Initial Offer



Source Capital IQ, Company Filings

All Other Industries Squeeze-Out: Final Premiums / (Discount) to Initial Offer



Source Capital IQ, Company Filings

PRELIMINARY AND CONFIDENTIAL

Project Nile

TACTICAL CONSIDERATIONS

Valuation Matrix

Implied Multiples Across Various Prices

	_	×		_							/ M&A / Squeeze-Out
Reference	Metric	\$30.00	\$31.00	\$32.00	\$33.00	\$34.00	\$35.00	\$36.00	\$37.00	\$38.00	Precedents
Stock Price	\$30.00	0%	3%	7%	10%	13%	17%	20%	23%	27%	-
Total Shares	19.9 MM	598.8	618.9	639.0	659.1	679.2	699.3	719.5	739.6	759.7	-
BVPS	\$18.46	1.63x	1.68x	1.73x	1.79x	1.84x	1.90x	1.95x	2.00x	2.06x	1.4x - 1.8x
EPS	\$1.58	19.0x	19.7x	20.3x	21.0x	21.6x	22.2x	22.9x	23.5x	24.1x	13.0x - 17.0x ⁽⁴
EPS	\$2.06	14.6x	15.0x	15.5x	16.0x	16.5x	17.0x	17.5x	18.0x	18.4x	13.0x - 17.0x ⁴
Stock Price	\$22.61	+33%	+37%	+42%	+46%	+50%	+55%	+59%	+64%	+68%	15% - 35%
Stock Price	\$24.97	+20%	+24%	+28%	+32%	+36%	+40%	+44%	+48%	+52%	15% - 35%
Stock Price	\$28.98	+4%	+7%	+10%	+14%	+17%	+21%	+24%	+28%	+31%	-
Stock Price	\$30.94	(3%)	+0%	+3%	+7%	+10%	+13%	+16%	+20%	+23%	-
Stock Price	\$29.00 ⁽⁵⁾	+3%	+7%	+10%	+14%	+17%	+21%	+24%	+28%	+31%	-
Stock Price	\$31.50 ⁽⁶⁾	(5%)	(2%)	+2%	+5%	+8%	+11%	+14%	+17%	+21%	-
	Stock Price Total Shares BVPS EPS EPS Stock Price Stock Price Stock Price Stock Price Stock Price	Total Shares 19.9 MM BVPS \$18.46 EPS \$1.58 EPS \$2.06 Stock Price \$22.61 Stock Price \$24.97 Stock Price \$28.98 Stock Price \$30.94 Stock Price \$29.00 (5)	Stock Price \$30.00	Reference Metric \$30.00 \$31.00 Stock Price \$30.00 0% 3% Total Shares 19.9 MM 598.8 618.9 BVPS \$18.46 1.63x 1.68x EPS \$1.58 19.0x 19.7x EPS \$2.06 14.6x 15.0x Stock Price \$22.61 +33% +37% Stock Price \$24.97 +20% +24% Stock Price \$28.98 +4% +7% Stock Price \$30.94 (3%) +0% Stock Price \$29.00 (5) +3% +7%	Reference Metric \$30.00 \$31.00 \$32.00 Stock Price \$30.00 0% 3% 7% Total Shares 19.9 MM 598.8 618.9 639.0 BVPS \$18.46 1.63x 1.68x 1.73x EPS \$1.58 19.0x 19.7x 20.3x EPS \$2.06 14.6x 15.0x 15.5x Stock Price \$22.61 +33% +37% +42% Stock Price \$24.97 +20% +24% +28% Stock Price \$28.98 +4% +7% +10% Stock Price \$30.94 (3%) +0% +3% Stock Price \$29.00 (5) +3% +7% +10%	Stock Price \$30.00 \$31.00 \$32.00 \$33.00	Reference Metric \$30.00 \$31.00 \$32.00 \$33.00 \$34.00 Stock Price \$30.00 0% 3% 7% 10% 13% Total Shares 19.9 MM 598.8 618.9 639.0 659.1 679.2 BVPS \$18.46 1.63x 1.68x 1.73x 1.79x 1.84x EPS \$1.58 19.0x 19.7x 20.3x 21.0x 21.6x EPS \$2.06 14.6x 15.0x 15.5x 16.0x 16.5x Stock Price \$22.61 +33% +37% +42% +46% +50% Stock Price \$24.97 +20% +24% +28% +32% +36% Stock Price \$28.98 +4% +7% +10% +14% +17% Stock Price \$30.94 (3%) +0% +3% +7% +10% Stock Price \$29.00(5) +3% +7% +10% +14% +17%	Reference Metric \$30.00 \$31.00 \$32.00 \$33.00 \$34.00 \$34.00 \$35.00 Stock Price \$30.00 0% 3% 7% 10% 13% 17% Total Shares 19.9 MM 598.8 618.9 639.0 659.1 679.2 699.3 BVPS \$18.46 1.63x 1.68x 1.73x 1.79x 1.84x 1.90x EPS \$1.58 19.0x 19.7x 20.3x 21.0x 21.6x 22.2x EPS \$2.06 14.6x 15.0x 15.5x 16.0x 16.5x 17.0x Stock Price \$22.61 +33% +37% +42% +46% +50% +55% Stock Price \$24.97 +20% +24% +28% +32% +36% +40% Stock Price \$30.94 (3%) +0% +3% +7% +10% +14% +17% +10% +14% +17% +21%	Reference Metric \$30.00 \$31.00 \$32.00 \$33.00 \$34.00 \$35.00 \$36.00 Stock Price \$30.00 0% 3% 7% 10% 13% 17% 20% Total Shares 19.9 MM 598.8 618.9 639.0 659.1 679.2 699.3 719.5 BVPS \$18.46 1.63x 1.68x 1.73x 1.79x 1.84x 1.90x 1.95x EPS \$1.58 19.0x 19.7x 20.3x 21.0x 21.6x 22.2x 22.9x EPS \$2.06 14.6x 15.0x 15.5x 16.0x 16.5x 17.0x 17.5x Stock Price \$22.61 +33% +37% +42% +46% +50% +55% +59% Stock Price \$28.98 +4% +7% +10% +14% +17% +21% +24% Stock Price \$30.94 (3%) +0% +3% +7% +10% +14% <td> Stock Price \$30.00 \$31.00 \$32.00 \$33.00 \$34.00 \$35.00 \$36.00 \$37.00 \$37.00 \$38.0</td> <td>Reference Metric \$30.00 \$31.00 \$32.00 \$33.00 \$34.00 \$36.00 \$37.00 \$38.00 Stock Price \$30.00 0% 3% 7% 10% 13% 17% 20% 23% 27% Total Shares 19.9 MM 598.8 618.9 639.0 659.1 679.2 699.3 719.5 739.6 759.7 BVPS \$18.46 1.63x 1.68x 1.73x 1.79x 1.84x 1.90x 1.95x 2.00x 2.06x EPS \$1.58 19.0x 19.7x 20.3x 21.0x 21.6x 22.2x 22.9x 23.5x 24.1x EPS \$2.06 14.6x 15.0x 15.5x 16.0x 16.5x 17.0x 17.5x 18.0x 18.4x Stock Price \$22.61 +33% +37% +42% +46% +50% +55% +59% +64% +68% Stock Price \$28.98 +4% +7% +10% +14% +17%</td>	Stock Price \$30.00 \$31.00 \$32.00 \$33.00 \$34.00 \$35.00 \$36.00 \$37.00 \$37.00 \$38.0	Reference Metric \$30.00 \$31.00 \$32.00 \$33.00 \$34.00 \$36.00 \$37.00 \$38.00 Stock Price \$30.00 0% 3% 7% 10% 13% 17% 20% 23% 27% Total Shares 19.9 MM 598.8 618.9 639.0 659.1 679.2 699.3 719.5 739.6 759.7 BVPS \$18.46 1.63x 1.68x 1.73x 1.79x 1.84x 1.90x 1.95x 2.00x 2.06x EPS \$1.58 19.0x 19.7x 20.3x 21.0x 21.6x 22.2x 22.9x 23.5x 24.1x EPS \$2.06 14.6x 15.0x 15.5x 16.0x 16.5x 17.0x 17.5x 18.0x 18.4x Stock Price \$22.61 +33% +37% +42% +46% +50% +55% +59% +64% +68% Stock Price \$28.98 +4% +7% +10% +14% +17%

Source SNL Financial, Capital IQ, Nile Management Estimates, Street Estimates and Company Filings

Morgan Stanley

otes
Assumes fully diluted shares outstanding of 19.9MM as provided by Nile Management
Prior to announcement of Amazon's proposal on 3/7/2016
As of \$20/2016
Represents NTM P/E multiples
Represents the midpoint of the DDM valuation range of Nile Management Estimates (\$25.00 - \$33.00)
Represents the midpoint of the DDM valuation range of Sensitivity Analysis (\$25.00 - \$38.00)

PRELIMINARY AND CONFIDENTIAL

Project Nile

Section 3

Potential Alternatives

PRELIMINARY AND CONFIDENTIAL

Project Nile

POTENTIAL ALTERNATIVES

Potential Strategic Alternatives for Nile (1 of 2)



Sale of Nile to a 3rd Party

- W.R. Berkley

Overview

- Amazon / Nile to sell 100% of Nile to a 3rd party strategic / financial buyer
- · Strategic buyers with presence in the sector and active M&A interest could include:
 - Berkshire Hathaway
- Hartford

- Travelers

- Liberty Mutual

- AmTrust

Potential Benefits

- ▲ Large universe of potentially interested parties could facilitate price discovery
- Other insurance buyers may identify more expense synergies achieved through consolidation of the platform
- Significant excess capital and inexpensive funding sources may increase competition of process
- Nile's niche specialty platform could be strategically compelling
- Foreign buyers (e.g. China) may show increasing appetite for U.S. insurance acquisitions

Potential Considerations

- ▼ Amazon has stated its intent to not vote its shares in favor of an alternative sale to a 3rd party
- Actuarial diligence is expected to be significant and could be a potential detractor to value
- ▼ Significant management distraction, time commitment, and downside risks to plan if a full sale process is launched
- Even under consolidation scenario, incremental value attributed to expense synergies likely to remain modest
 - Nile expenses likely do not fully reflect run-rate operating expenses, as Amazon currently provides administrative and actuarial services to Nile at no cost
- ▼ Few recent precedents of similar transaction size with valuation multiples higher than those implied by Amazon's offer

Morgan Stanley

PRELIMINARY AND CONFIDENTIAL

Project Nile POTENTIAL ALTERNATIVES Potential Strategic Alternatives for Nile (2 of 2) **Capital Management Divestiture of Business** · Lever up balance sheet, remove excess capital, Divest certain business segments or books of Overview and enhance ROAE ▲ Levering up the balance sheet could result in a Opportunity to utilize freed up capital to fund valuation uplift based on a higher ROE, albeit future growth initiatives or return capital to likely modest shareholders **Potential** Opportunity to utilize freed up capital to fund Allow management to focus on most profitable **Benefits** future growth initiatives or return capital to lines of business shareholders Potential for strong buyer interest in subsidiary Take advantage of low interest rate environment sales given current active M&A environment to incur debt ▼ Additional leverage could pressure Nile's A.M. Management has not been able to identify any Best rating, which could in turn impact non-core or easily separable divisions perception of capital strength among insureds **Potential** Significant time and resources required to effect a and shareholders Considerations corporate carve-out Without additional debt, limited excess capital ▼ Potential dis-synergies associated with reduced available to return to shareholders scale and diversification

PRELIMINARY AND CONFIDENTIAL

Project Nile

- · Applied incremental leverage of ~\$70MM, which implies a leverage ratio of ~24%
- Assumes cash proceeds from issuance of debt returned to shareholders
- Illustrative analysis reflects minimal impact (modestly dilutive) to shareholder value creation

POTENTIAL ALTERNATIVES

Illustrative Impact of Leverage on Nile Management **Estimates**

Impact of Leverage on 2016 ROAE

	Nile Management Estimates	Illustrative Leverage Scenario
Target Level of Debt	29.0	100.0
Implied Leverage (Debt / Capital)	7.5%	23.9%
Incremental Debt Relative to 2016P	-	71.0
x Illustrative Cost of Debt (1)	1.7%	1.7%
= Incremental After-Tax Interest Expense		0.8
2016P Net Income	41.0	41.0
Pro-Forma Net Income	41.0	40.3
2016P Book Value ⁽²⁾	388.8	388.8
Pro-Forma 2016P Book Value	388.8	317.8
Fully Diluted Shares Outstanding (3)	19.9	19.9
Dividend Per Share w/ Proceeds of Incremental Debt	-	\$3.56
Implied 2016P ROAE	11.0%	11.9%
Regression Implied P/B (3/31/2016)	1.33x	1.39
x Book Value Per Share (3/31/16)	\$18.46	\$14.89
Implied 2016E Nile Share Price	\$24.49	\$20.68
Plus: Incremental Dividend Per Share Paid	-	\$3.56
Illustrative Value to Nile Shareholders		\$24.25
Incremental Value Per Share		(\$0.25

SNL Financial, Capital IQ, and Nile Management Estin

Morgan Stanley

Notes
1. Cost of debt provided by Nile Management
2. Book value per share based on Nile Estimates
3. Fully diluted shares of 19,9MM as provided by Nile Manag

PRELIMINARY AND CONFIDENTIAL

Project Nile

Appendix A

Supporting Information

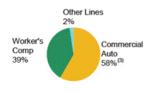
PRELIMINARY AND CONFIDENTIAL

Project Nile

Benchmarking Criteria:

- Noted as a competitor by Nile in either the 10-K or other business documents
- · Market cap less than \$5Bn and greater than \$300MM
- · Significant book of business related to commercial auto or worker's compensation as % of total business

Nile Business Mix % of DPW (as of 12/31/2015)



Source Company filings

Morgan Stanley

SUPPORTING INFORMATION Selection of Public Companies

Selected Comparable Companies

				% of DF	w (1)
	Ticker	Referenced in Nile 10-K, 2016 Plan or Board Materials	Market Cap (\$MM)	Commercial Auto	Workers Comp
Peers					
OLD REPUBLIC indiance contain	ORI	✓	4,957	28.0%	37.8%
AmTrust	AFSI	✓	4,653	10.9%	50.3%
RLI	RLI	✓	2,850	11.8%	1.1%
National General >>	NGHC	✓	2,231	8.6%	0.0%
SELECTIVE*	SIGI	✓	2,056	16.2%	13.1%
OneBeacon.	ОВ	✓	1,225	9.8%	6.6%
ufgl	UFCS	✓	1,055	21.8%	10.5%
STATE AUTO° Insurance Companies	STFC	✓	857	8.0% ⁽³⁾	7.3%
ENC	EMCI	✓	544	19.3%	32.4%
DONEGAL INSURANCE GROUP	DGICA		399	12.2%	15.6%
Baldwin & Lyons, Inc. The Pledge of Excellence	BWINB	✓	358	33.7%	43.0%

Source SNL Financial, Capital IQ and Company Filings (Market data as of 5/20/2016)

Data as of 12/31/2015 % based on Net Premic Commercial Auto include

ed on Net Premiums Written ercial Auto includes: auto and other liability (46.8% of DPW) and auto physical damage (11.6% of DPW)

PRELIMINARY AND CONFIDENTIAL

Project Nile

Peer Predicted Barra Beta

As of 5/20/2016

Company	Predicted Barra Beta	Mkt. Cap. (\$Bn)
Old Republic	0.74	4.9
AmTrust	0.99	4.5
RLI	0.70	2.8
National General	0.91	2.3
Selective	0.79	2.0
United Fire	0.74	1.0
OneBeacon	0.67	1.2
State Auto	0.87	0.9
Average	0.90	25

SUPPORTING INFORMATION

Nile Cost of Equity Calculation

Summary Assumptions

		WACC Calculation		
Assumption	Notes	Base	Low	High
Market Risk Premium (MRP)	Morgan Stanley estimated market risk premium	6.0%	6.0%	6.0%
Risk Free Rate (Rf)	Spot rate 10-year U.S. Treasury as of 5/16/2016	1.9%	1.9%	1.9%
Predicted Beta	Average Beta of Selected Peers	0.80	0.80	0.80
Sensitivity Adjustment	+/- 1.0% from base		(1.0%)	1.0%
Cost of Equity (KE)	Calculated using the Capital Asset Pricing Model	6.7%	5.7%	7.7%
Size Premium Adjustment	Delta of current market capitalization size premium of peers compared to Nile	1.0%	1.0%	1.0%
Adjusted Cost of Equity (KE)		7.7%	6.7%	8.7%

Source Capital IQ (5/20/2016)

Morgan Stanley

PRELIMINARY AND CONFIDENTIAL

Project Nile

Appendix B

Historical Trading Metrics

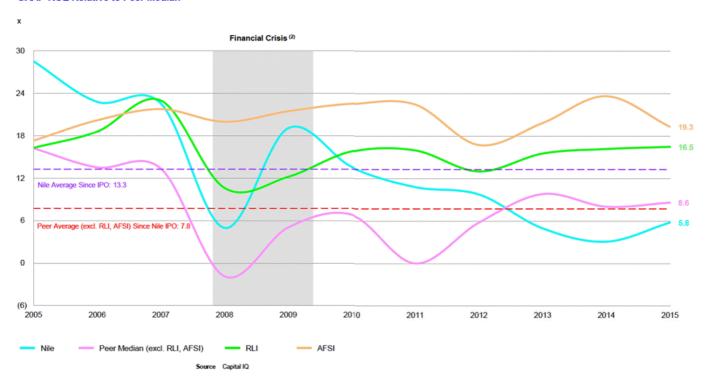
PRELIMINARY AND CONFIDENTIAL

Project Nile

HISTORICAL TRADING METRICS

Peer ROE Comparison Since Nile IPO

GAAP ROE Relative to Peer Median (1)



Morgan Stanley

s include ORI, NGHC, SIGI, OB, UFCS, STFC, EMCI, DGICA, BWINB, IPCC, Bristol West, and Direct General ned as December 2007 – June 2009

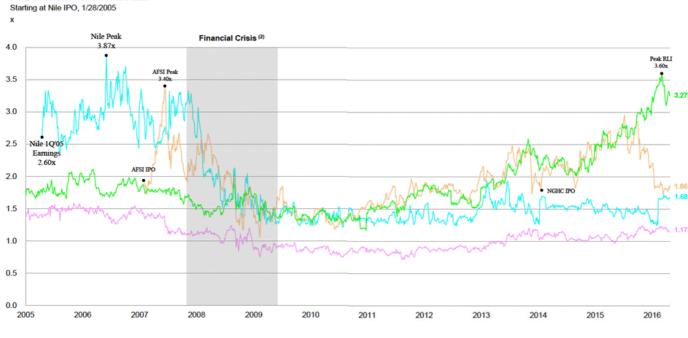
PRELIMINARY AND CONFIDENTIAL

Project Nile

HISTORICAL TRADING METRICS

Relative P / BV From Nile IPO to Present





Morgan Stanley

include ORI, NGHC, SIGI, OB, UFCS, STFC, EMCI, DGICA, BWINB, IPCC, Bristol West, and Direct General d as December 2007 – June 2009

SNL Financial (5/20/2016)

Peer Median (excl. RLI, AFSI)

RLI

PRELIMINARY AND CONFIDENTIAL

Disclaimer

We have prepared this document solely for informational purposes. You should not definitively rely upon it or use it to form the definitive basis for any decision, contract, commitment or action whatsoever, with respect to any proposed transaction or otherwise. You and your directors, officers, employees, agents and affiliates must hold this document and any oral information provided in connection with this document in strict confidence and may not communicate, reproduce, distribute or disclose it to any other person, or refer to it publicly, in whole or in part at any time except with our prior written consent. If you are not the intended recipient of this document, please delete and destroy all copies immediately.

We have prepared this document and the analyses contained in it based, in part, on certain assumptions and information obtained by us from the recipient, its directors, officers, employees, agents, affiliates and/or from other sources. Our use of such assumptions and information does not imply that we have independently verified or necessarily agree with any of such assumptions or information, and we have assumed and relied upon the accuracy and completeness of such assumptions and information for purposes of this document. Neither we nor any of our affiliates, or our or their respective officers, employees or agents, make any representation or warranty, express or implied, in relation to the accuracy or completeness of the information contained in this document or any oral information provided in connection herewith, or any data it generates and accept no responsibility, obligation or liability (whether direct or indirect, in contract, tort or otherwise) in relation to any of such information. We and our affiliates and our and their respective officers, employees and agents expressly disclaim any and all liability which may be based on this document and any errors therein or omissions therefrom. Neither we nor any of our affiliates, or our or their respective officers, employees or agents, make any representation or warranty, express or implied, that any transaction has been or may be effected on the terms or in the manner stated in this document, or as to the achievement or reasonableness of future projections, management targets, estimates, prospects or returns, if any. Any views or terms contained herein are preliminary only, and are based on financial, economic, market and other conditions prevailing as of the date of this document and are therefore subject to change. We undertake no obligation or responsibility to update any of the information contained in this document. Past performance does not guarantee or predict future performance.

This document and the information contained herein do not constitute an offer to sell or the solicitation of an offer to buy any security, commodity or instrument or related derivative, nor do they constitute an offer or commitment to lend, syndicate or arrange a financing, underwrite or purchase or act as an agent or advisor or in any other capacity with respect to any transaction, or commit capital, or to participate in any trading strategies, and do not constitute legal, regulatory, accounting or tax advice to the recipient. We recommend that the recipient seek independent third party legal, regulatory, accounting and tax advice regarding the contents of this document. This document does not constitute and should not be considered as any form of financial opinion or recommendation by us or any of our affiliates. This document is not a research report and was not prepared by the research department of Morgan Stanley or any of its affiliates.

Notwithstanding anything herein to the contrary, each recipient hereof (and their employees, representatives, and other agents) may disclose to any and all persons, without limitation of any kind from the commencement of discussions, the U.S. federal and state income tax treatment and tax structure of the proposed transaction and all materials of any kind (including opinions or other tax analyses) that are provided relating to the tax treatment and tax structure. For this purpose, "tax structure" is limited to facts relevant to the U.S. federal and state income tax treatment of the proposed transaction and does not include information relating to the identity of the parties, their affiliates, agents or advisors.

This document is provided by Morgan Stanley & Co. LLC and/or certain of its affiliates or other applicable entities, which may include Morgan Stanley Realty Incorporated, Morgan Stanley Senior Funding, Inc., Morgan Stanley Bank, N.A., Morgan Stanley & Co. International plc, Morgan Stanley Securities Limited, Morgan Stanley Bank AG, Morgan Stanley MUFG Securities Co., Ltd., Mitsubishi UFJ Morgan Stanley Securities Co., Ltd., Morgan Stanley Asia Limited, Morgan Stanley Australia Securities Limited, Morgan Stanley Australia Limited, Morgan Stanley Australia Limited, Morgan Stanley Australia Limited Unless governing law permits otherwise, you must contact an authorized Morgan Stanley entity in your jurisdiction regarding this document or any of the information contained herein.

Morgan Stanley

Morgan Stanley and/or certain of its affiliates. All rights reserved.

PRELIMINARY AND CONFIDENTIAL

Project Nile

Presentation to Amazon

2 June 2016

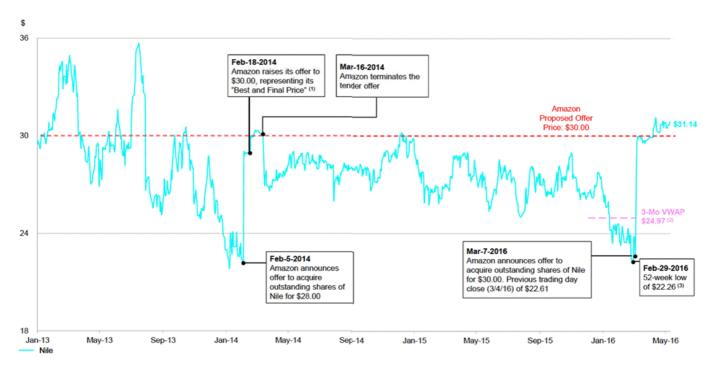
PRELIMINARY AND CONFIDENTIAL

2

Project Nile

Nile Recent Trading Range

Trading Range Since January 2013



Capital IQ (5/27/2016); Company filings

Morgan Stanley

of a Frees resease by Amazon's account of the relevant time periods starting from the date preceding the announcement of Amazon's proposal (3/4/2016) in the trading day prior to the announcement of Amazon's proposal (3/4/2016).

PRELIMINARY AND CONFIDENTIAL

Project Nile

Nile Management Estimates

\$MM

	Actuals		Forecast	
	2015A	2016P	2017E	2018E
Operating Assumptions				
GPW	727.1	772.2	826.5	884.7
Growth (%)		6.2%	7.0%	7.1%
NPW	607.4	646.4	691.5	739.9
NPE	585.8	614.4	657.3	703.3
Loss Ratio	78.1%	76.2%	75.9%	75.5%
Expense Ratio	19.8%	20.1%	20.2%	20.2%
Combined Ratio	97.9%	96.4%	96.1%	95.7%
Net Income	20.8	41.0	45.5	51.6
Growth (%)		96.9%	10.7%	13.6%
Earnings per Share ⁽¹⁾	\$1.56	\$2.06	\$2.27	\$2.56
Book Value	358.9	388.8	422.2	461.0
Book Value per Share (1)	\$18.03	\$19.50	\$21.07	\$22.89
ROAE	5.8%	11.0%	11.2%	11.7%
		L		

Source Nile Management Estimates

Morgan Stanley

Notes
1. Assumes fully diluted shares outstanding of 19.9MM as provided by Nile Management

PRELIMINARY AND CONFIDENTIAL

Project Nile

Areas of Additional Value

Special Committee's Views on Nile Management Estimates



Description

- · Top-line growth improvement based on rate improvement, competitor exits, and increased exposures
- Overall Y-o-Y GPW growth (in aggregate across all divisions) of ~8% in 2017 and ~10% in 2018 (up from ~7% in 2017 and 2018 per Nile Management Estimates)
- Eliminate bulk loss and LAE gap of ~1.0% in the Misc. and Other division annually in 2017 and 2018
 - Loss ratio per Nile Management Estimates in 2017 and 2018 were 75.9% and 75.8%, respectively; bulk loss improvement to 74.9% in 2017 and 74.8% in 2018
- · Expense ratio improvement with scale
- Expense ratio improvement to 19.7% from 20.2% in 2017 and 2018
- · Increased retention and/or ability to achieve lower cost of reinsurance
 - ~2.0% reduction in cession rate (overall going from ~16% to ~14%) across divisions(1)
- Would result in a reduction of ceded premiums by ~12%

[*]

мад Оррогили

- New Clients / New Products
- Morgan Stanley
- · New clients or new products that generate top-line growth (forward impact not quantified)
 - National Accounts upside from the potential addition of 1 or more larger clients
 - Nile has typically introduced 1 to 2 new products per year, generating an increase in revenue, which has not been reflected in the Nile Management Estimates

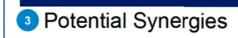
Source Nile Management Estimates and Special Committee proposed areas of additional value items

Note

Includes Truck and Environmental, Passenger Transportation, Vanliner, National Accounts, Specialty Transportation, and Hawaii and Alaska

PRELIMINARY AND CONFIDENTIAL

Project Nile





Description

- · Elimination of public company costs
 - Audit fees, stock compensation expenses, Director fees, and public reporting fees totaled \$3.2MM in 2015
 - Estimated savings of ~\$2MM by virtue of the transaction
- · Additional savings in G&A costs
- Expense synergies in functional areas that include legal, HR, investments and other
- 5% to 15% of G&A expenses (excluding public company costs) of \$23.6MM in 2015
- Potential for improved investment yield on investment portfolio by Amazon given scale and product capabilities
- Assumes a 10 20bps yield improvement on \$1.2Bn investment portfolio
- · Reduce assigned risk underwriting losses through the use of Amazon non-admitted licenses
 - ~\$8MM loss in 2015 (assumed range of 0% to 50% realization of benefits)
- · Elimination of DTL associated with Amazon
- DTL of \$63MM (as of 12/31/2015) that would no longer be required to be maintained

[*]

Source Nile Management Estimates and Special Committee proposed areas of potential synergies

Morgan Stanley

PRELIMINARY AND CONFIDENTIAL

Project Nile

Nile Value Buildup

Assumes 100% Realization of Additional Value Items and the Range of Potential Synergies, in Addition to Nile Management Estimates

\$ Per Share

	Selected Per Share Valuation Ranges	
Dividend Discount Model Analysis		
Nile Management Estimates (1)	27.80	32.87
Areas of Additional Value		
Increased Growth	0.39	0.39
Bulk Loss Gap	1.86	1.8
Expense Efficiency	0.83	0.8
Reinsurance	0.48	0.4
Subtotal (excl. [+] (2)	31.58	36.6
Project [*] (3)	1.80	1.8
Subtotal (incl. [*])	33.38	38.4
Potential Synergies ⁽⁴⁾		
Direct Public Company Expenses	0.50	0.7
Other G&A Expenses	0.50	1.2
Investment Income	0.50	0.7
Assigned Risk	0.00	1.5
Total Areas of Additional Value and Potential Synergies	34.89	42.7
Tax Considerations (5)	0.00	3.1
Total Areas of Additional Value and Potential Synergies (incl. Tax Considerations)	34.89	45.8

ent Estimates, Special Committee proposed areas of additional value items and potential synergies, and Capital IQ

Selected range is based on the cost of equity of 7.7% to 6.7% and terminal P/BV of 1.37x to 1.60x Compounding effect of \$0.22 / sh. of value included in the subtotal

ntial synergies per Nile Management presented after-tax (assumed 30% marginal tax rate) and capitalized at 10x considerations per Amazon Management

Morgan Stanley

CERTAIN PORTIONS OF THESE DISCUSSION MATERIALS HAVE BEEN OMITTED BASED ON A REQUEST FOR CONFIDENTIAL TREATMENT SUBMITTED TO THE U.S. SECURITIES AND EXCHANGE COMMISSION (THE "SEC"). THE NON-PUBLIC INFORMATION HAS BEEN OMITTED FROM THE DISCUSSION MATERIALS HAS BEEN SEPARATELY FILED WITH THE SEC. EACH REDACTED PORTION OF THE AGREEMENT IS INDICATED BY A "[*]" AND IS SUBJECT TO THE REQUEST FOR CONFIDENTIAL TREATMENT SUBMITTED TO THE SEC. THE REDACTED INFORMATION IS CONFIDENTIAL INFORMATION OF NATIONAL INTERSTATE CORPORATION

PRELIMINARY AND CONFIDENTIAL

Disclaimer

We have prepared this document solely for informational purposes. You should not definitively rely upon it or use it to form the definitive basis for any decision, contract, commitment or action whatsoever, with respect to any proposed transaction or otherwise. You and your directors, officers, employees, agents and affiliates must hold this document and any oral information provided in connection with this document in strict confidence and may not communicate, reproduce, distribute or disclose it to any other person, or refer to it publicly, in whole or in part at any time except with our prior written consent. If you are not the intended recipient of this document, please delete and destroy all copies immediately.

We have prepared this document and the analyses contained in it based, in part, on certain assumptions and information obtained by us from the recipient, its directors, officers, employees, agents, affiliates and/or from other sources. Our use of such assumptions and information does not imply that we have independently verified or necessarily agree with any of such assumptions or information, and we have assumed and relied upon the accuracy and completeness of such assumptions and information for purposes of this document. Neither we nor any of our affiliates, or our or their respective officers, employees or agents, make any representation or warranty, express or implied, in relation to the accuracy or completeness of the information contained in this document or any oral information provided in connection herewith, or any data it generates and accept no responsibility, obligation or liability (whether direct or indirect, in contract, tort or otherwise) in relation to any of such information. We and our affiliates and our and their respective officers, employees and agents expressly disclaim any and all liability which may be based on this document and any errors therein or omissions therefrom. Neither we nor any of our affiliates, or our or their respective officers, employees or agents, make any representation or warranty, express or implied, that any transaction has been or may be effected on the terms or in the manner stated in this document, or as to the achievement or reasonableness of future projections, management targets, estimates, prospects or returns, if any. Any views or terms contained herein are preliminary only, and are based on financial, economic, market and other conditions prevailing as of the date of this document and are therefore subject to change. We undertake no obligation or responsibility to update any of the information contained in this document. Past performance does not guarantee or predict future performance.

This document and the information contained herein do not constitute an offer to sell or the solicitation of an offer to buy any security, commodity or instrument or related derivative, nor do they constitute an offer or commitment to lend, syndicate or arrange a financing, underwrite or purchase or act as an agent or advisor or in any other capacity with respect to any transaction, or commit capital, or to participate in any trading strategies, and do not constitute legal, regulatory, accounting or tax advice to the recipient. We recommend that the recipient seek independent third party legal, regulatory, accounting and tax advice regarding the contents of this document. This document does not constitute and should not be considered as any form of financial opinion or recommendation by us or any of our affiliates. This document is not a research report and was not prepared by the research department of Morgan Stanley or any of its affiliates.

Notwithstanding anything herein to the contrary, each recipient hereof (and their employees, representatives, and other agents) may disclose to any and all persons, without limitation of any kind from the commencement of discussions, the U.S. federal and state income tax treatment and tax structure of the proposed transaction and all materials of any kind (including opinions or other tax analyses) that are provided relating to the tax treatment and tax structure. For this purpose, "tax structure" is limited to facts relevant to the U.S. federal and state income tax treatment of the proposed transaction and does not include information relating to the identity of the parties, their affiliates, agents or advisors.

This document is provided by Morgan Stanley & Co. LLC and/or certain of its affiliates or other applicable entities, which may include Morgan Stanley Realty Incorporated, Morgan Stanley Senior Funding, Inc., Morgan Stanley Bank, N.A., Morgan Stanley & Co. International plc, Morgan Stanley Securities Limited, Morgan Stanley Bank AG, Morgan Stanley MUFG Securities Co., Ltd., Mitsubishi UFJ Morgan Stanley Securities Co., Ltd., Morgan Stanley Asia Limited, Morgan Stanley Asia (Singapore) Pte., Morgan Stanley Services Limited, Morgan Stanley Securities Co., Ltd., Morgan Stanley Securities Co., Ltd., Morgan Stanley Securities Limited, Morgan Stanley Securities Limited, Morgan Stanley Securities Co., Ltd., Morgan Stanley Securities Limited, Morgan

Morgan Stanley

O Morgan Stanley and/or certain of its affiliates. All rights reserved.

PRELIMINARY AND CONFIDENTIAL

Project Nile

Discussion Materials

1 July 2016

Nile Implied Valuation

Based on Nile Management Case

Regression Implied Prices

	Tregression implications		Acquisition at Year	r End
		2016E	2017E	2018E
	ROAE (1) (%)	11.0	11.2	11.7
	Regression Implied P/BV (2)	1.28x	1.32x	1.33x
	BVPS (3)	\$19.51	\$21.08	\$22.90
	Implied Stock Price	\$25.06	\$27.81	\$30.39
	Premium to Implied Stock Price	25%	25%	25%
	Acquisition Price		(\$34.76)	(\$37.98)
A	PV of Acquisition Price (at 6/30/16) (4)		\$31.27	\$31.84
	Aggregate Dividends per Share since 6/30/16 (4)(5)		0.88	1.52
В	PV of Dividends (at 6/30/16) (4)		0.83	1.38
В	Total PV Per Share (at 6/30/16)		(\$32.10)	(\$33.22)

Source Nile Management Estimates and Capital IQ (6/27/2016)

Morgan Stanley

A

Notes

1. Per Nille Management Estimates

2. Peers included in the regression analysis are the following: ORI, AFSI, NGHC, SIGI, OB, UFCS, STFC, EMCI and DGICA; AFSI, NGHC and SIGI utilize 2018E ROE for 2018E based on Wall Street Estimates, however, all other companies utilize 2017E for 2018E in the regression analysis given the lack of available data

3. BIYPS based on Nile Management Estimates

4. Discounted back to 6/30/2016; assumes a discount rate of 7.3%;

5. Per Nile Management Estimates; assumes quarterly payout; dividends are discounted on a quarterly basis

Review of Amazon's Prior & Current Offers for Nile

		Prior Offer: 2/5/2014				Current Offer: 3/7/2016				
~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~	Metric	1-Day Unaffected \$22.17	Original \$28.00	Revised \$30.00	Metric	1-Day Unaffected \$22.61	Original \$30.00	Revised \$30.75		
P/BV										
P/BV (most recent quarter) (1)	\$17.63	1.26x	1.59x	1.70x	\$18.46	1.22x	1.63x	1.67x		
P/BV (ex. Fixed Maturity AOCI) (2)	\$16.84	1.32x	1.66x	1.78x	\$17.81	1.27x	1.68x	1.73x		
P/E										
Prior Year Net Income from Operations, per share, diluted ⁽³⁾	\$0.67	33.1x	41.8x	44.8x	\$1.16	19.5x	25.9x	26.5x		
1-Year Forward P/E (4)										
Management EPS / ROE	\$2.30 / 13.2%	9.6x	12.2x	13.0x	\$2.06 / 11.0% (6)	11.0x	14.6x	14.9x		
Street Consensus EPS / ROE	\$1.64 ⁽⁵⁾ / 8.9% ⁽⁷⁾	13.5x	17.1x	18.3x	\$1.58 / 8.7% ⁽⁷⁾	14.4x	19.0x	19.5x		

Source Nile Management Estimates, Company filings, Capital IQ (6/27/2016)

- Notes
  1. 2014 offer utilized BV as of Q3*13; current offer utilizes BV as of Q1*16
  2. BV ex-AOCI used, as BV excluding unrealized gains on fixed maturities unavailable for Nile in 2016 Q1
  3. Pior Year for the 2014 offer was based on 2013 earnings current offer based on 2015 earnings
  4. 1-Year Forward EPS estimates for 2014 offer represent estimates for 2014 E2 2016E estimates used for the current offer
  5. From Amazon SC TO-T/A, filed on 2/21/2014
  6. Per Nile Management Estimates
  7. Per Walt Street Estimates

## Disclaimer

We have prepared this document solely for informational purposes. You should not definitively rely upon it or use it to form the definitive basis for any decision, contract, commitment or action whatsoever, with respect to any proposed transaction or otherwise. You and your directors, officers, employees, agents and affiliates must hold this document and any oral information provided in connection with this document in strict confidence and may not communicate, reproduce, distribute or disclose it to any other person, or refer to it publicly, in whole or in part at any time except with our prior written consent. If you are not the intended recipient of this document, please delete and destroy all copies immediately.

We have prepared this document and the analyses contained in it based, in part, on certain assumptions and information obtained by us from the recipient, its directors, officers, employees, agents, affiliates and/or from other sources. Our use of such assumptions and information does not imply that we have independently verified or necessarily agree with any of such assumptions or information, and we have assumed and relied upon the accuracy and completeness of such assumptions and information for purposes of this document. Neither we nor any of our affiliates, or our or their respective officers, employees or agents, make any representation or warranty, express or implied, in relation to the accuracy or completeness of the information contained in this document or any oral information provided in connection herewith, or any data it generates and accept no responsibility, obligation or liability (whether direct or indirect, in contract, tort or otherwise) in relation to any of such information. We and our affiliates and our and their respective officers, employees and agents expressly disclaim any and all liability which may be based on this document and any errors therein or omissions therefrom. Neither we nor any of our affiliates, or our or their respective officers, employees or agents, make any representation or warranty, express or implied, that any transaction has been or may be effected on the terms or in the manner stated in this document, or as to the achievement or reasonableness of future projections, management targets, estimates, prospects or returns, if any. Any views or terms contained herein are preliminary only, and are based on financial, economic, market and other conditions prevailing as of the date of this document and are therefore subject to change. We undertake no obligation or responsibility to update any of the information contained in this document. Past performance does not guarantee or predict future performance.

This document and the information contained herein do not constitute an offer to sell or the solicitation of an offer to buy any security, commodity or instrument or related derivative, nor do they constitute an offer or commitment to lend, syndicate or arrange a financing, underwrite or purchase or act as an agent or advisor or in any other capacity with respect to any transaction, or commit capital, or to participate in any trading strategies, and do not constitute legal, regulatory, accounting or tax advice to the recipient. We recommend that the recipient seek independent third party legal, regulatory, accounting and tax advice regarding the contents of this document. This document does not constitute and should not be considered as any form of financial opinion or recommendation by us or any of our affiliates. This document is not a research report and was not prepared by the research department of Morgan Stanley or any of its affiliates.

Notwithstanding anything herein to the contrary, each recipient hereof (and their employees, representatives, and other agents) may disclose to any and all persons, without limitation of any kind from the commencement of discussions, the U.S. federal and state income tax treatment and tax structure of the proposed transaction and all materials of any kind (including opinions or other tax analyses) that are provided relating to the tax treatment and tax structure. For this purpose, "tax structure" is limited to facts relevant to the U.S. federal and state income tax treatment of the proposed transaction and does not include information relating to the identity of the parties, their affiliates, agents or advisors.

This document is provided by Morgan Stanley & Co. LLC and/or certain of its affiliates or other applicable entities, which may include Morgan Stanley Realty Incorporated, Morgan Stanley Senior Funding, Inc., Morgan Stanley Bank AG, Morgan Stanley & Co. International plc, Morgan Stanley Securities Limited, Morgan Stanley Bank AG, Morgan Stanley MUFG Securities Co., Ltd., Mitsubishi UFJ Morgan Stanley Securities Co., Ltd., Morgan Stanley Asia Limited, Morgan Stanley Asia Limited, Morgan Stanley Asia (Singapore) Pte., Morgan Stanley Services Limited, Morgan Stanley Securities Conditions of Morgan Stanley Services Limited, Morgan Stanley Securities Conditions of Morgan Stanley Securities Conditions of Morgan Stanley Securities Conditions of Morgan Stanley Services Limited, Morgan Stanl

Morgan Stanley

PRELIMINARY AND CONFIDENTIAL

**Project Nile** 

# **Discussion Materials**

8 July 2016

# Nile Valuation Matrix

	Offer		Revised Offer	Current Offer				M&A / Squeeze	
	Reference	Metric	\$30.00	\$30.75	\$32.00	\$32.50	\$33.00	\$33.50	Out Precedents
Market Multiples									
Total Equity Value (\$MM) (1)	Total Shares	19.9 MM	598.8	613.9	639.0	649.1	659.1	669.2	-
P / BV (3/31/2016)	BVPS	\$18.46	1.63x	1.67x	1.73x	1.76x	1.79x	1.81x	1.4x - 1.8x
2016 P / E - Street Estimates	EPS	\$1.56	19.3x	19.8x	20.6x	20.9x	21.2x	21.5x	13.0x - 17.0x ⁽⁴
2016 P / E - Nile 2016 Plan	EPS	\$2.06	14.6x	14.9x	15.5x	15.8x	16.0x	16.3x	13.0x - 17.0x ⁽⁴
Premium Analysis									
Pre-Offer (2)	Stock Price	\$22.61	+33%	+36%	+42%	+44%	+46%	+48%	15% - 35%
3-Mo VWAP (2)	Stock Price	\$24.97	+20%	+23%	+28%	+30%	+32%	+34%	15% - 35%
52-Week High (2)	Stock Price	\$28.98	+4%	+6%	+10%	+12%	+14%	+16%	-
Current (3)	Stock Price	\$30.12	(0%)	+2%	+6%	+8%	+10%	+11%	
Bump Analysis									
% Increase From Original Offer	Stock Price	\$30.00	0.0%	2.5%	6.7%	8.3%	10.0%	11.7%	-
Incremental \$ for Amazon from Original Offer	Original Offer	\$292.8	\$0.0	\$7.4	\$19.8	\$24.8	\$29.7	\$34.7	-
							نييينا		`

Source SNL Financial, Capital IQ, Nile Management Estimates, Street Estimates and Company Filings

Notes

1. Assumes fully diluted shares outstanding of 19.9MM as provided by Nile Management

2. Prior to announcement of Amazon's Original Offer on 377/16

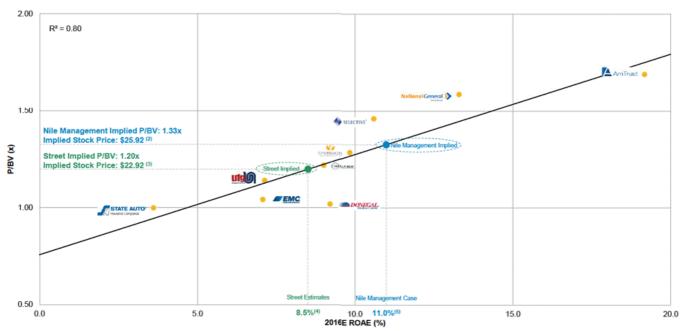
3. As of 76/216

4. Represents NTM P/E multiples

Morgan Stanley

# Nile Regression-Implied Stock Price

## P / BV vs. 2016E ROAE Regression Analysis (1)



Source SNL Financial (7/6/16), Wall Street research, Street Estimates, and Nile Management Estimates

rotes

1. BWINB not included in regression analysis due to lack of available Street Estimates; RLI is not included in regression due to its high P/BV multiple

2. Based on 2016 Plan BVPS of \$19.51, per Nile Management Case

3. Based on 2016E BVPS of \$19.10, per Street Estimates

4. Nile 2016 ROAE per Street Estimates

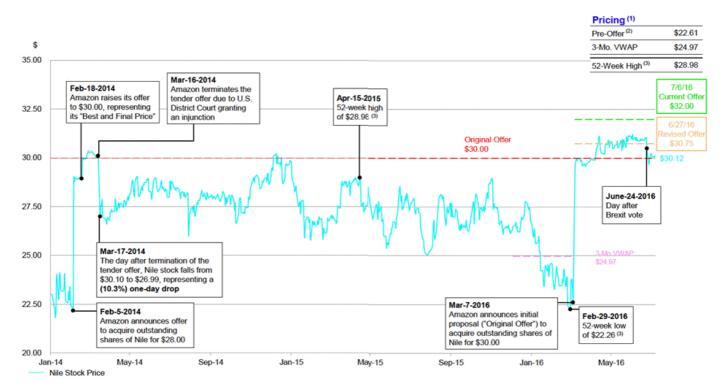
5. Nile 2016 Plan

Morgan Stanley

## **Project Nile**

# Nile Recent Trading Range

Trading Range Since January 2014



Source SNL Financial (7/6/16)

## Morgan Stanley

(AP represents volume-weighted average prices for the relevant time periods starting from the date preceding price of Nile on the trading day (3/4/16) prior to announcement of Annazon's Original Offer on 3/7/16 cudated from the trading day prior to the announcement of Annazon's Original Offer (3/4/16) ing the announcement of Amazon's Original Offer (3/4/16)

CERTAIN PORTIONS OF THESE DISCUSSION MATERIALS HAVE BEEN OMITTED BASED ON A REQUEST FOR CONFIDENTIAL TREATMENT SUBMITTED TO THE U.S. SECURITIES AND EXCHANGE COMMISSION (THE "SEC"). THE NON-PUBLIC INFORMATION HAS BEEN OMITTED FROM THE DISCUSSION MATERIALS HAS BEEN SEPARATELY FILED WITH THE SEC. EACH REDACTED PORTION OF THE AGREEMENT IS INDICATED BY A "[*]" AND IS SUBJECT TO THE REQUEST FOR CONFIDENTIAL TREATMENT SUBMITTED TO THE SEC. THE REDACTED INFORMATION IS CONFIDENTIAL INFORMATION OF NATIONAL INTERSTATE CORPORATION

DRAFT
PRELIMINARY AND CONFIDENTIAL

**Project Nile** 

Financial Update

18 July 2016

CERTAIN PORTIONS OF THESE DISCUSSION MATERIALS HAVE BEEN OMITTED BASED ON A REQUEST FOR CONFIDENTIAL TREATMENT SUBMITTED TO THE U.S. SECURITIES AND EXCHANGE COMMISSION (THE "SEC"). THE NON-PUBLIC INFORMATION HAS BEEN OMITTED FROM THE DISCUSSION MATERIALS HAS BEEN SEPARATELY FILED WITH THE SEC. EACH REDACTED PORTION OF THE AGREEMENT IS INDICATED BY A "[*]" AND IS SUBJECT TO THE REQUEST FOR CONFIDENTIAL TREATMENT SUBMITTED TO THE SEC. THE REDACTED INFORMATION IS CONFIDENTIAL INFORMATION OF NATIONAL INTERSTATE CORPORATION

PRELIMINARY AND CONFIDENTIAL

## **Project Nile**

## May YTD Results vs. 2016 Business Plan

## 2016E Plan EPS by Quarter

	Plan	Actual (4)
1Q'16	\$0.47	\$0.34
2Q'16	\$0.51	\$0.51
3Q'16	\$0.53	\$0.53
4Q'16	\$0.55	\$0.55
2016	\$2.06	\$1.93

Source Nile 2016 Plan

## 2016 Q2: QTD Financial Review (Actual vs. Plan)

Premiums	Nile Q2 QTD Actual	Nile Q2 QTD Plan	Variance to Plan	Required June Results to Achieve Plan ⁽¹⁾
GPW	119.9	124.4	(4.5)	70.1
NPW	103.2	109.1	(5.9)	49.3
NPE	99.3	98.6	0.7	50.3
Total Expenses (2)	97.3	96.8	0.6	49.5
Net investment income	7.0	6.9	0.1	3.4
Net Realized Gains (Losses)	2.7	0.5	2.2	(1.9)
Net Income (3)	8.4	6.8	1.6	1.8
EPS (3)	\$0.43	\$0.34	0.09	\$0.08
Underwriting Metrics				
AY COR	96.3%	96.3%	0.1%	96.6%
Losses & LAE Ratio	75.3%	76.0%	0.7%	78.0%
Expense Ratio	21.0%	20.4%	(0.6%)	18.6%
CY COR	96.3%	96.3%	0.1%	96.6%
Losses & LAE Ratio	75.3%	76.0%	0.7%	78.0%
Expense Ratio	21.0%	20.4%	(0.6%)	18.6%

## YTD Financial Review (Actual vs. Plan)

	Nile May YTD Actual	Nile May YTD Plan	Variance to Plan	Required for Rest of 2016 to Achieve Plan ⁽¹⁾
Premiums				
GPW	284.6	288.7	4.0	487.5
NPW	233.2	241.4	8.2	413.2
NPE	248.7	244.8	(3.9)	365.7
Total Expenses (2)	246.8	241.4	(5.4)	353.5
Net Investment Income	17.4	17.3	(0.1)	24.0
Net Realized Gains (Losses)	1.6	1.4	(0.2)	1.7
Net Income (3)	14.2	16.1	1.9	26.9
EPS ⁽³⁾	\$0.77	\$0.81	0.04	\$1.29
Underwriting Metrics				
AY COR	97.5%	96.8%	(0.7%)	95.7%
Losses & LAE Ratio	76.5%	76.1%	(0.4%)	76.0%
Expense Ratio	21.0%	20.7%	(0.3%)	19.7%
CY COR	97.5%	96.8%	(0.7%)	95.7%
Losses & LAE Ratio	76.5%	76.1%	(0.4%)	76.0%
Expense Ratio	21.0%	20.7%	(0.3%)	19.7%

Nile public filings and Nile 2016 Plan prepared by Nile management

Notes

1. Combined results from June to December 2016 necessary for Nile to achieve original 2016 Plan based on May 2016 YTD Actual results

2. Total Expenses for Nile May YTD Actual exclude transaction expenses associated with Amazon's offer

3. Net Income and EPS for Nile May and May YTD Actual represent Net after-tax earnings from operations (per share, diluted), excluding transaction expenses associated with Amazon's offer

4. 10/16 actual results based on net income per share (diluted)

CERTAIN PORTIONS OF THESE DISCUSSION MATERIALS HAVE BEEN OMITTED BASED ON A REQUEST FOR CONFIDENTIAL TREATMENT SUBMITTED TO THE U.S. SECURITIES AND EXCHANGE COMMISSION (THE "SEC"). THE NON-PUBLIC INFORMATION HAS BEEN OMITTED FROM THE DISCUSSION MATERIALS HAS BEEN SEPARATELY FILED WITH THE SEC. EACH REDACTED PORTION OF THE AGREEMENT IS INDICATED BY A "[*]" AND IS SUBJECT TO THE REQUEST FOR CONFIDENTIAL TREATMENT SUBMITTED TO THE SEC. THE REDACTED INFORMATION IS CONFIDENTIAL INFORMATION OF NATIONAL INTERSTATE CORPORATION

CERTAIN PORTIONS OF THESE DISCUSSION MATERIALS HAVE BEEN OMITTED BASED ON A REQUEST FOR CONFIDENTIAL TREATMENT SUBMITTED TO THE U.S. SECURITIES AND EXCHANGE COMMISSION (THE "SEC.). THE NON-PUBLIC INFORMATION HAS BEEN OMITTED FROM THE DISCUSSION MATERIALS HAS BEEN SEPARATELY FILED WITH THE SEC. EACH REDACTED PORTION OF THE AGREEMENT IS INDICATED BY A "[*]" AND IS SUBJECT TO THE REQUEST FOR CONFIDENTIAL TREATMENT SUBMITTED TO THE SEC. THE REDACTED INFORMATION IS CONFIDENTIAL INFORMATION OF NATIONAL INTERSTATE CORPORATION

CERTAIN PORTIONS OF THESE DISCUSSION MATERIALS HAVE BEEN OMITTED BASED ON A REQUEST FOR CONFIDENTIAL TREATMENT SUBMITTED TO THE U.S. SECURITIES AND EXCHANGE COMMISSION (THE "SEC"). THE NON-PUBLIC INFORMATION HAS BEEN OMITTED FROM THE DISCUSSION MATERIALS HAS BEEN SEPARATELY FILED WITH THE SEC. EACH REDACTED PORTION OF THE AGREEMENT IS INDICATED BY A "[*]" AND IS SUBJECT TO THE REQUEST FOR CONFIDENTIAL TREATMENT SUBMITTED TO THE SEC. THE REDACTED INFORMATION IS CONFIDENTIAL INFORMATION OF NATIONAL INTERSTATE CORPORATION

DRAFT
PRELIMINARY AND CONFIDENTIAL

## Disclaimer

We have prepared this document solely for informational purposes. You should not definitively rely upon it or use it to form the definitive basis for any decision, contract, commitment or action whatsoever, with respect to any proposed transaction or otherwise. You and your directors, officers, employees, agents and affiliates must hold this document and any oral information provided in connection with this document in strict confidence and may not communicate, reproduce, distribute or disclose it to any other person, or refer to it publicly, in whole or in part at any time except with our prior written consent. If you are not the intended recipient of this document, please delete and destroy all copies immediately.

We have prepared this document and the analyses contained in it based, in part, on certain assumptions and information obtained by us from the recipient, its directors, officers, employees, agents, affiliates and/or from other sources. Our use of such assumptions and information does not imply that we have independently verified or necessarily agree with any of such assumptions or information, and we have assumed and relied upon the accuracy and completeness of such assumptions and information for purposes of this document. Neither we nor any of our affiliates, or our or their respective officers, employees or agents, make any representation or warranty, express or implied, in relation to the accuracy or completeness of the information contained in this document or any oral information provided in connection herewith, or any data it generates and accept no responsibility, obligation or liability (whether direct or indirect, in contract, tort or otherwise) in relation to any of such information. We and our affiliates and our and their respective officers, employees and agents expressly disclaim any and all liability which may be based on this document and any errors therein or omissions therefrom. Neither we nor any of our affiliates, or our or their respective officers, employees or agents, make any representation or warranty, express or implied, that any transaction has been or may be effected on the terms or in the manner stated in this document, or as to the achievement or reasonableness of future projections, management targets, estimates, prospects or returns, if any. Any views or terms contained herein are preliminary only, and are based on financial, economic, market and other conditions prevailing as of the date of this document and are therefore subject to change. We undertake no obligation or responsibility to update any of the information contained in this document. Past performance does not guarantee or predict future performance.

This document and the information contained herein do not constitute an offer to sell or the solicitation of an offer to buy any security, commodity or instrument or related derivative, nor do they constitute an offer or commitment to lend, syndicate or arrange a financing, underwrite or purchase or act as an agent or advisor or in any other capacity with respect to any transaction, or commit capital, or to participate in any trading strategies, and do not constitute legal, regulatory, accounting or tax advice to the recipient. We recommend that the recipient seek independent third party legal, regulatory, accounting and tax advice regarding the contents of this document. This document does not constitute and should not be considered as any form of financial opinion or recommendation by us or any of our affiliates. This document is not a research report and was not prepared by the research department of Morgan Stanley or any of its affiliates.

Notwithstanding anything herein to the contrary, each recipient hereof (and their employees, representatives, and other agents) may disclose to any and all persons, without limitation of any kind from the commencement of discussions, the U.S. federal and state income tax treatment and tax structure of the proposed transaction and all materials of any kind (including opinions or other tax analyses) that are provided relating to the tax treatment and tax structure. For this purpose, "tax structure" is limited to facts relevant to the U.S. federal and state income tax treatment of the proposed transaction and does not include information relating to the identity of the parties, their affiliates, agents or advisors.

This document is provided by Morgan Stanley & Co. LLC and/or certain of its affiliates or other applicable entities, which may include Morgan Stanley Realty Incorporated, Morgan Stanley Senior Funding, Inc., Morgan Stanley Bank, N.A., Morgan Stanley & Co. International plc, Morgan Stanley Securities Limited, Morgan Stanley Bank AG, Morgan Stanley MUFG Securities Co., Ltd., Mitsubishi UFJ Morgan Stanley Securities Co., Ltd., Morgan Stanley Asia Limited, Morgan Stanley Asia (Singapore) Pte., Morgan Stanley Acustralia Limited, Morgan Stanley Asia (Singapore) Pte., Morgan Stanley Services Limited, Morgan Stanley Securities Co., Ltd., Morgan Stanley Securities Co., Ltd., Morgan Stanley Securities Limited, Morgan

Morgan Stanley

© Morgan Stanley and/or certain of its affiliates. All rights reserved.

CERTAIN PORTIONS OF THESE DISCUSSION MATERIALS HAVE BEEN OMITTED BASED ON A REQUEST FOR CONFIDENTIAL TREATMENT SUBMITTED TO THE U.S. SECURITIES AND EXCHANGE COMMISSION (THE "SEC"). THE NON-PUBLIC INFORMATION HAS BEEN OMITTED FROM THE DISCUSSION MATERIALS HAS BEEN SEPARATELY FILED WITH THE SEC. EACH REDACTED PORTION OF THE AGREEMENT IS INDICATED BY A "[*]" AND IS SUBJECT TO THE REQUEST FOR CONFIDENTIAL TREATMENT SUBMITTED TO THE SEC. THE REDACTED INFORMATION IS CONFIDENTIAL INFORMATION OF NATIONAL INTERSTATE CORPORATION

PRELIMINARY AND CONFIDENTIAL

**Project Nile** 

# **Discussion Materials**

20 July 2016

CERTAIN PORTIONS OF THESE DISCUSSION MATERIALS HAVE BEEN OMITTED BASED ON A REQUEST FOR CONFIDENTIAL TREATMENT SUBMITTED TO THE U.S. SECURITIES AND EXCHANGE COMMISSION (THE "SEC"). THE NON-PUBLIC INFORMATION HAS BEEN OMITTED FROM THE DISCUSSION MATERIALS HAS BEEN SEPARATELY FILED WITH THE SEC. EACH REDACTED PORTION OF THE AGREEMENT IS INDICATED BY A "[*]" AND IS SUBJECT TO THE REQUEST FOR CONFIDENTIAL TREATMENT SUBMITTED TO THE SEC. THE REDACTED INFORMATION IS CONFIDENTIAL INFORMATION OF NATIONAL INTERSTATE CORPORATION

PRELIMINARY AND CONFIDENTIAL

### **Project Nile**

# May YTD Results vs. 2016 Business Plan

### 2016E Plan EPS by Quarter

	Plan	Actual (4)		
1Q'16	\$0.47E	\$0.34A		
2Q'16	\$0.51E	\$0.51E		
3Q'16	\$0.53E	\$0.53E		
4Q'16	\$0.55E	\$0.55E		
2016	\$2.06E	\$1.93E		

Source Nile 2016 Plan

## 2016 Q2: QTD Financial Review (Actual vs. Plan)

	Nile Q2 QTD Actual	Nile Q2 QTD Plan	Variance to Plan	Required June Results to Achieve Plan ⁽¹⁾
Premiums				
GPW	119.9	124.4	(4.5)	70.1
NPW	103.2	109.1	(5.9)	49.3
NPE	99.3	98.6	0.7	50.3
Total Expenses (2)	97.3	96.8	0.6	49.5
Net Investment Income	7.0	6.9	0.1	3.4
Net Realized Gains (Losses)	2.7	0.5	2.2	(1.9)
Net Income (3)	8.4	6.8	1.6	1.8
EPS (3)	\$0.43	\$0.34	0.09	\$0.08
Underwriting Metrics			į.	
AY COR	96.3%	96.3%	0.1%	96.6%
Losses & LAE Ratio	75.3%	76.0%	0.7%	78.0%
Expense Ratio	21.0%	20.4%	(0.6%)	18.6%
CY COR	96.3%	96.3%	0.1%	96.6%
Losses & LAE Ratio	75.3%	76.0%	0.7%	78.0%
Expense Ratio	21.0%	20.4%	(0.6%)	18.6%

### YTD Financial Review (Actual vs. Plan)

\$MM				
	Nile May YTD Actual	Nile May YTD Plan	Variance to Plan	Required for Rest of 2016 to Achieve Plan ⁽¹⁾
Premiums				
GPW	284.6	288.7	4.0	487.5
NPW	233.2	241.4	8.2	413.2
NPE	248.7	244.8	(3.9)	365.7
Total Expenses (2)	246.8	241.4	(5.4)	353.5
Net Investment Income	17.4	17.3	(0.1)	24.0
Net Realized Gains (Losses)	1.6	1.4	(0.2)	1.7
Net Income (3)	14.2	16.1	1.9	26.9
EPS ⁽³⁾	\$0.77	\$0.81	0.04	\$1.29
Underwriting Metrics				
AY COR	97.5%	96.8%	(0.7%)	95.7%
Losses & LAE Ratio	76.5%	76.1%	(0.4%)	76.0%
Expense Ratio	21.0%	20.7%	(0.3%)	19.7%
CY COR	97.5%	96.8%	(0.7%)	95.7%
Losses & LAE Ratio	76.5%	76.1%	(0.4%)	76.0%
Expense Ratio	21.0%	20.7%	(0.3%)	19.7%

Source Nile public filings and Nile 2016 Plan prepared by Nile manager

- Notes

  1. Combined results from June to December 2016 necessary for Nile to achieve original 2016 Plan based on May 2016 YTD Actual results

  2. Total Expenses for Nile May YTD Actual exclude transaction expenses associated with Amazon's offer

  3. Net Income and EPS for Nile May and May YTD Actual represent Net after-tax earnings from operations (per share, diluted), excluding transith Amazon's offer

  4. 10'16 actual results based on net income per share (diluted)

## Morgan Stanley

CERTAIN PORTIONS OF THESE DISCUSSION MATERIALS HAVE BEEN OMITTED BASED ON A REQUEST FOR CONFIDENTIAL TREATMENT SUBMITTED TO THE U.S. SECURITIES AND EXCHANGE COMMISSION (THE "SEC"). THE NON-PUBLIC INFORMATION HAS BEEN OMITTED FROM THE DISCUSSION MATERIALS HAS BEEN SEPARATELY FILED WITH THE SEC. EACH REDACTED PORTION OF THE AGREEMENT IS INDICATED BY A "[* *]" AND IS SUBJECT TO THE REQUEST FOR CONFIDENTIAL TREATMENT SUBMITTED TO THE SEC. THE REDACTED INFORMATION IS CONFIDENTIAL INFORMATION OF NATIONAL INTERSTATE CORPORATION

CERTAIN PORTIONS OF THESE DISCUSSION MATERIALS HAVE BEEN OMITTED BASED ON A REQUEST FOR CONFIDENTIAL TREATMENT SUBMITTED TO THE U.S. SECURITIES AND EXCHANGE COMMISSION (THE "SEC"). THE NON-PUBLIC INFORMATION HAS BEEN OMITTED FROM THE DISCUSSION MATERIALS HAS BEEN SEPARATELY FILED WITH THE SEC. EACH REDACTED PORTION OF THE AGREEMENT IS INDICATED BY A "[* *]" AND IS SUBJECT TO THE REQUEST FOR CONFIDENTIAL TREATMENT SUBMITTED TO THE SEC. THE REDACTED INFORMATION IS CONFIDENTIAL INFORMATION OF NATIONAL INTERSTATE CORPORATION

CERTAIN PORTIONS OF THESE DISCUSSION MATERIALS HAVE BEEN OMITTED BASED ON A REQUEST FOR CONFIDENTIAL TREATMENT SUBMITTED TO THE U.S. SECURITIES AND EXCHANGE COMMISSION (THE "SEC"). THE NON-PUBLIC INFORMATION HAS BEEN OMITTED FROM THE DISCUSSION MATERIALS HAS BEEN SEPARATELY FILED WITH THE SEC. EACH REDACTED PORTION OF THE AGREEMENT IS INDICATED BY A "[*]" AND IS SUBJECT TO THE REQUEST FOR CONFIDENTIAL TREATMENT SUBMITTED TO THE SEC. THE REDACTED INFORMATION IS CONFIDENTIAL INFORMATION OF NATIONAL INTERSTATE CORPORATION

PRELIMINARY AND CONFIDENTIAL

### **Project Nile**

# Nile Significant Institutional Investors

Top 10 Current Active Investors (1)

		200	
1			
6	Α	8	
х		,	













5

				_	Multiple of	Average Daily \	/olume ⁽²⁾
Institutional Investor	Shares Held (000s)	% of T\$O	% of Float (ex. Amazon)	% of Float (ex. Amazon & Insiders)	1-Month Daily Avg. (x)	3-Month Daily Avg. (x)	1-Year Daily Avg. (x)
T. Rowe Price Associates	1,334	6.7	13.7	18.0	30.8	53.1	46.6
Fidelity Management & Research	919	4.6	9.5	12.4	21.2	36.6	32.1
Gabelli Funds	820 ⁽³⁾	4.1	8.4	11.1	18.9	32.7	28.7
Carlson Capital	400	2.0	4.1	5.4	9.2	15.9	14.0
Highbridge Capital Management	300 ⁽³⁾	1,5	3.1	4.1	6.9	11.9	10.5
Longfellow Investment Management Co.	298	1,5	3.1	4.0	6.9	11.9	10.4
Fortress Investment Group	288	1,4	3.0	3.9	6.6	11.5	10.1
Glenmede Investment Management	216	1.1	2.2	2.9	5.0	8.6	7.5
Neuberger Berman	165	0.8	1.7	2.2	3.8	6.6	5.8
Delaware Investments	105	0.5	1.1	1.4	2.4	4.2	3.7
Top 10 Inst'l Shareholder Ownership	4,845	24.3%	49.8%	65.5%			

Source Thomson Ownership, Capital IQ

## Morgan Stanley

Notes

1. As of 10/2016; excludes index funds, broker-dealers, and company management

2. Average daily trading volumes based on time periods as of 7/15/16; avg. daily volume trading for 1-mo., 3-mo. And 1-yr. were the following: 43,301, 25,114 and 28,601

3. Based on dialogue with investors

CERTAIN PORTIONS OF THESE DISCUSSION MATERIALS HAVE BEEN OMITTED BASED ON A REQUEST FOR CONFIDENTIAL TREATMENT SUBMITTED TO THE U.S. SECURITIES AND EXCHANGE COMMISSION (THE "SEC"). THE NON-PUBLIC INFORMATION HAS BEEN OMITTED FROM THE DISCUSSION MATERIALS HAS BEEN SEPARATELY FILED WITH THE SEC. EACH REDACTED PORTION OF THE AGREEMENT IS INDICATED BY A "[*]" AND IS SUBJECT TO THE REQUEST FOR CONFIDENTIAL TREATMENT SUBMITTED TO THE SEC. THE REDACTED INFORMATION IS CONFIDENTIAL INFORMATION OF NATIONAL INTERSTATE CORPORATION

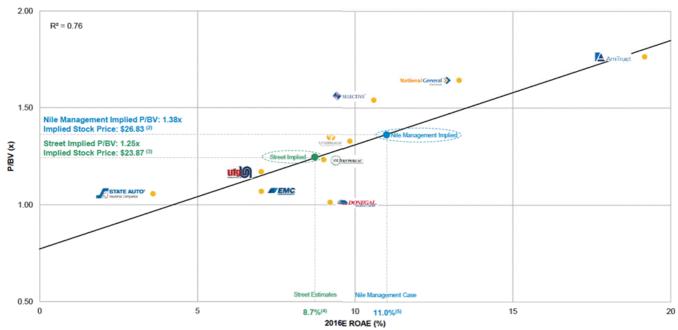
PRELIMINARY AND CONFIDENTIAL

**Project Nile** 

# Implied Regression Analysis Valuation (Unaffected)

\$26.83 - Based on Nile Management Estimates, Implied Standalone Value (11.0% ROE, 1.38x P/BV) \$23.87 - Based on Street Estimates, Implied Standalone Value (8.7% ROE, 1.25x P/BV)

### P / BV vs. 2016E ROAE Regression Analysis (1)



SNL Financial (7/15/16), Wall Street research, Street Estimates, and Nile Management Estimates

New String of the String of the String of the Street Estimates, RLI is not included in regression due to its high P/BV multiple Based on 2016 Plan BVPS of \$19.51, per Nile Management Case Based on 2016 EVPS of \$19.10, per Street Estimates Nile 2016 ROAE per Street Estimates Nile 2016 ROAE per Street Estimates Nile 2016 ROAE per Street Estimates

Morgan Stanley

CERTAIN PORTIONS OF THESE DISCUSSION MATERIALS HAVE BEEN OMITTED BASED ON A REQUEST FOR CONFIDENTIAL TREATMENT SUBMITTED TO THE U.S. SECURITIES AND EXCHANGE COMMISSION (THE "SEC"). THE NON-PUBLIC INFORMATION HAS BEEN OMITTED FROM THE DISCUSSION MATERIALS HAS BEEN SEPARATELY FILED WITH THE SEC. EACH REDACTED PORTION OF THE AGREEMENT IS INDICATED BY A "[*]" AND IS SUBJECT TO THE REQUEST FOR CONFIDENTIAL TREATMENT SUBMITTED TO THE SEC. THE REDACTED INFORMATION IS CONFIDENTIAL INFORMATION OF NATIONAL INTERSTATE CORPORATION

PRELIMINARY AND CONFIDENTIAL

### **Project Nile**

## Valuation Matrix

		Original	Revised	Current				1	,	
	Reference Metric		\$30.00	\$30.75	Offer \$32.00	\$32.25	\$32.50	\$32.75	\$33.00	M&A / Squeeze Out Precedents
Market Multiples									1	
Total Equity Value (\$MM) (1)	Total Shares	19.9 MM	598.8	613.9	639.0	644.1	649.1	654.1	659.1	-
P / BV (3/31/2016)	BVPS	\$18.46	1.63x	1.67x	1.73x	1.75x	1.76x	1.77x	1.79x	1.4x - 1.8x
2016 P / E - Street Estimates	EPS	\$1.58	19.0x	19.5x	20.3x	20.5x	20.6x	20.8x	21.0x	13.0x - 17.0x ⁽⁴
2016 P / E - Nile 2016 Plan	EPS	\$2.06	14.6x	14.9x	15.5x	15.7x	15.8x	15.9x	16.0x	13.0x - 17.0x ⁽⁴
Premium Analysis									1	
Pre-Offer (2)	Stock Price	\$22.61	+33%	+36%	+42%	+43%	+44%	+45%	+46%	15% - 35%
3-Mo VWAP (2)	Stock Price	\$24.97	+20%	+23%	+28%	+29%	+30%	+31%	+32%	15% - 35%
52-Week High (2)	Stock Price	\$28.98	+4%	+6%	+10%	+11%	+12%	+13%	+14%	-
Current (3)	Stock Price	\$30.71	(2%)	+0%	+4%	+5%	+6%	+7%	+7%	
Bump Analysis										
% Increase From Original Offer	Stock Price	\$30.00	0.0%	2.5%	6.7%	7.5%	8.3%	9.2%	10.0%	-
Incremental \$ for Amazon from Original Offer	Original Offer	\$292.8	\$0.0	\$7.4	\$19.8	\$22.3	\$24.8	\$27.2	\$29.7	-
										1

Source SNL Financial, Capital IQ, Nile Management Estimates, Street Estimates and Company Filings

Notes

1. Assumes fully diluted shares outstanding of 19.9MM as provided by Nile Management

2. Prior to announcement of Amazon's Initial Proposal on 3/7/16

3. As of 7/15/16

4. Represents NTM P/E multiples

CERTAIN PORTIONS OF THESE DISCUSSION MATERIALS HAVE BEEN OMITTED BASED ON A REQUEST FOR CONFIDENTIAL TREATMENT SUBMITTED TO THE U.S. SECURITIES AND EXCHANGE COMMISSION (THE "SEC"). THE NON-PUBLIC INFORMATION HAS BEEN OMITTED FROM THE DISCUSSION MATERIALS HAS BEEN SEPARATELY FILED WITH THE SEC. EACH REDACTED PORTION OF THE AGREEMENT IS INDICATED BY A "[*]" AND IS SUBJECT TO THE REQUEST FOR CONFIDENTIAL TREATMENT SUBMITTED TO THE SEC. THE REDACTED INFORMATION IS CONFIDENTIAL INFORMATION OF NATIONAL INTERSTATE CORPORATION

PRELIMINARY AND CONFIDENTIAL

## Disclaimer

We have prepared this document solely for informational purposes. You should not definitively rely upon it or use it to form the definitive basis for any decision, contract, commitment or action whatsoever, with respect to any proposed transaction or otherwise. You and your directors, officers, employees, agents and affiliates must hold this document and any oral information provided in connection with this document in strict confidence and may not communicate, reproduce, distribute or disclose it to any other person, or refer to it publicly, in whole or in part at any time except with our prior written consent. If you are not the intended recipient of this document, please delete and destroy all copies immediately.

We have prepared this document and the analyses contained in it based, in part, on certain assumptions and information obtained by us from the recipient, its directors, officers, employees, agents, affiliates and/or from other sources. Our use of such assumptions and information does not imply that we have independently verified or necessarily agree with any of such assumptions or information, and we have assumed and relied upon the accuracy and completeness of such assumptions and information for purposes of this document. Neither we nor any of our affiliates, or our or their respective officers, employees or agents, make any representation or warranty, express or implied, in relation to the accuracy or completeness of the information contained in this document or any oral information provided in connection herewith, or any data it generates and accept no responsibility, obligation or liability (whether direct or indirect, in contract, tort or otherwise) in relation to any of such information. We and our affiliates and our and their respective officers, employees and agents expressly disclaim any and all liability which may be based on this document and any errors therein or omissions therefrom. Neither we nor any of our affiliates, or our or their respective officers, employees or agents, make any representation or warranty, express or implied, that any transaction has been or may be effected on the terms or in the manner stated in this document, or as to the achievement or reasonableness of future projections, management targets, estimates, prospects or returns, if any. Any views or terms contained herein are preliminary only, and are based on financial, economic, market and other conditions prevailing as of the date of this document and are therefore subject to change. We undertake no obligation or responsibility to update any of the information contained in this document. Past performance does not guarantee or predict future performance.

This document and the information contained herein do not constitute an offer to sell or the solicitation of an offer to buy any security, commodity or instrument or related derivative, nor do they constitute an offer or commitment to lend, syndicate or arrange a financing, underwrite or purchase or act as an agent or advisor or in any other capacity with respect to any transaction, or commit capital, or to participate in any trading strategies, and do not constitute legal, regulatory, accounting or tax advice to the recipient. We recommend that the recipient seek independent third party legal, regulatory, accounting and tax advice regarding the contents of this document. This document does not constitute and should not be considered as any form of financial opinion or recommendation by us or any of our affiliates. This document is not a research report and was not prepared by the research department of Morgan Stanley or any of its affiliates.

Notwithstanding anything herein to the contrary, each recipient hereof (and their employees, representatives, and other agents) may disclose to any and all persons, without limitation of any kind from the commencement of discussions, the U.S. federal and state income tax treatment and tax structure of the proposed transaction and all materials of any kind (including opinions or other tax analyses) that are provided relating to the tax treatment and tax structure. For this purpose, "tax structure" is limited to facts relevant to the U.S. federal and state income tax treatment of the proposed transaction and does not include information relating to the identity of the parties, their affiliates, agents or advisors.

This document is provided by Morgan Stanley & Co. LLC and/or certain of its affiliates or other applicable entities, which may include Morgan Stanley Realty Incorporated, Morgan Stanley Senior Funding, Inc., Morgan Stanley Bank AG, Morgan Stanley & Co. International plc, Morgan Stanley Securities Limited, Morgan Stanley Bank AG, Morgan Stanley MUFG Securities Co., Ltd., Mitsubishi UFJ Morgan Stanley Securities Co., Ltd., Morgan Stanley Asia Limited, Morgan Stanley Asia Limited, Morgan Stanley Asia (Singapore) Pte., Morgan Stanley Services Limited, Morgan Stanley Securities Conditions of Morgan Stanley Services Limited, Morgan Stanley Securities Conditions of Morgan Stanley Securities Conditions of Morgan Stanley Services Limited, Morgan Stanley Securities Conditions of Morgan Stanley Services Limited, Morgan Stanley Securities Conditions of Morgan Stanley Services Limited, Morgan Stanley Securities Conditions of Morgan Stanley Services Securities Conditions of Morgan Stanley Securities

Morgan Stanley

O Morgan Stanley and/or certain of its affiliates. All rights reserved.



Section 1

# Summary of the Transaction

## SUMMARY OF THE TRANSACTION

# Transaction Summary

Key Financial Terms

Transaction	Acquisition of all outstanding common shares in National Interstate Corporation ("NATL" or "National Interstate") not currently owned by Great American Insurance Company ("GAIC")
	GAIC currently owns approximately 51% of outstanding common shares of National Interstate
Acquirer	GAIC, a wholly-owned subsidiary of American Financial Group ("AFG")
	\$32.50 per National Interstate share, comprised of:
	- \$32.00 per share in cash consideration, plus
	<ul> <li>\$0.50 per share funded via cash special dividend by National Interstate, payable at closing</li> </ul>
Deal Value	~\$650MM transaction equity value ⁽¹⁾
	<ul> <li>Total consideration of ~\$318MM ⁽²⁾</li> </ul>
	44% premium to National Interstate closing price of \$22.61 on 3/4/2016 (3)
	1.76x National Interstate BVPS ⁽⁴⁾ of \$18.46 ⁽⁵⁾ as of 3/31/2016
Financing	No external financing required
Dividends	[Regular quarterly dividends to be paid consistent with normal course until last record date prior to closing date]
	Approval of the Board of Directors of National Interstate following Special Committee recommendation
Approvals	Non-waiveable closing condition requiring approval of at least a majority of the outstanding common shares of Nation Interstate not owned by AFG or its affiliates (i.e., majority of the minority)
Termination Fee	• TBD

Notes

1. Source: NATL management — Cash portion of consideration of \$32.00 per share based on 20,034,141 fully diluted shares outstanding of NATL as of 6/30/2016; fully diluted shares reflect the dilutive impact of 64,503 restricted stock units and 180,000 NATL options (weighted average exercise price of \$24.22) through applying the treasury stock method; special dividend based on basic shares outstanding of 19,925,875 as of 6/30/2016

2. Based on the acquisition of approximately 49% of NATL common stock not owned by GAIC

3. Stock price as of the trading day (34/16) prior to announcement of AFG's initial Proposal on 3/7/2016

4. Book value per share

5. Based on basic shares outstanding of 19,925,875 as of 6/30/2016

## SUMMARY OF THE TRANSACTION

## Summary of Negotiations

**Timeline of Milestones** 

March	6, 2016
Initial P	roposal

• AFG submitted a proposal to acquire the public shares of National Interstate not held by AFG for \$30.00

April 6, 2016

• Formation of the Special Committee of the Board of the Directors of National Interstate ("Special Committee") to consider the Initial Proposal

June 2, 2016

· Morgan Stanley and Willkie Farr & Gallagher ("WFG") met with representatives of AFG to discuss and, at the direction of the Special Committee, communicated the verbal rejection of the Initial Proposal

June 24, 2016 Proposal #2

AFG submitted a revised proposal to acquire the public shares of National Interstate not held by AFG for \$30.75 per share

June 29, 2016

· Morgan Stanley and WFG discussed with representatives of AFG the deliberations of the Special Committee in regard to Proposal #2 and at the direction of the Special Committee, communicated the verbal rejection of Proposal #2

July 6, 2016 Proposal #3  AFG submitted a revised proposal to acquire the public shares of National Interstate not held by AFG for \$32.00 per share, which was characterized as a "best and final offer"

July 20, 2016

· Morgan Stanley and WFG discussed with representatives of AFG the deliberations of the Special Committee in regard to Proposal #3 and at the direction of the Special Committee, communicated the ability to garner unanimity of the Special Committee vote in favor of the transaction at \$32.50 per share

July 21, 2016 Proposal #4

- AFG communicated to Morgan Stanley its intention to seek approval for a revised proposal to acquire the public shares of National Interstate not held by AFG for \$32.50 per share comprised of:
  - \$32.00 per share in cash consideration, plus
  - \$0.50 per share funded via cash special dividend by National Interstate, payable at closing

Morgan Stanley

Proposal Other Key Events

## SUMMARY OF THE TRANSACTION

## **Key Valuation Metrics**

- · Wall Street Estimates ("NATL Street Estimates") based on the coverage of available research estimates (two analysts)
- · National Interstate **Management Estimates** ("NATL Management Estimates") based on a combination of the National Interstate 2016 Business Plan ("NATL 2016 Plan" or "2016P") and National Interstate financial outlook beyond 2016 ("NATL Management Financial Outlook") prepared by National Interstate Management and approved by the Special Committee

	Reference M	letric	Multiple (x) / Premium (%)	Equity Value ⁽¹⁾
AFG Offer Price Per Share		\$32.50		\$651
Market Multiples				
P / BV (3/31/2016)	BVPS	\$18.46	1.76x	
2016 P / E - NATL Street Estimates	EPS	\$1.58	20.6x	
2016 P / E - NATL 2016 Plan	EPS	\$2.06	15.8x	
Premium Analysis				
Pre-Offer (2)	Stock Price	\$22.61	44%	
3-Month VWAP (3)	Stock Price	\$24.97	30%	
52-Week High (4)	Stock Price	\$28.98	12%	
Midpoint of DDM Valuation Range				
NATL Management Estimates	Midpoint of DDM	\$29.00	12%	

Source SNL Financial, Capital IQ, NATL Management Estimates, NATL Street Estimates, and Company Filings

Notes
1. Source: NATL management — Cash portion of consideration of \$32.00 per share based on 20,034,141 fully diluted shares outstanding of NATL as of 6/30/2016; fully diluted shares reflect the dilutive impact of 64,503 restricted stock units and 180,000 NATL options (weighted average exercise price of \$24.22) through applying the treasury stock method; special dividend based on basic shares outstanding of 19,925,875 as of 6/30/2016
2. Stock price as of the trading day (34/16) prior to announcement of AFG's Initial Proposal on 37/16
3. WAP represents volume-weighted average prices for the 3 months prior to the announcement of AFG's Initial Proposal (34/16)
4. Calculated from the trading day prior to the announcement of AFG's Initial Proposal (34/16)

Section 2

# Valuation Analysis

# Valuation Summary



Morgan Stanley

Source SNL Financial, Capital IQ (7/22/16), NATL Management Estimates, NATL Street Estimates, Wall Street research, and Company Filings

Notes

Notes

1. Terminal multiple based on regression implied P/BV vs ROAE ("on the line")

2. Range is selected based on a range of premiums of the final offer price to the pre-offer and 3 month trading price

# NATL Management Estimates Relative to NATL Street Estimates

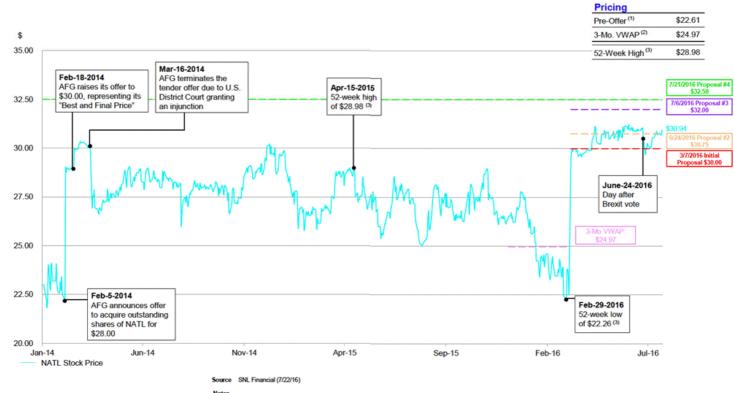


Source NATL Management Estimates, NATL Street Estimates, and Company Filings



# NATL Recent Trading Range

Trading Range Since January 2014



Morgan Stanley

otes
Closing price of NATL on the trading day (3/4/16) prior to announcement of AFG's Initial Proposal on 3/7/16
VWAP represents volume-weighted average prices for the 3 months prior to the announcement of AFG's Initial Proposal (3/4/16)
Calculated from the trading day prior to the announcement of AFG's Initial Proposal (3/4/16)

# B Public Comparable Companies

## **National Interstate Public Comparables**

As of 7/22/2016

	Market Cap	2016 P/E	2017 P/E	P/BV	2016E ROE	2017E ROE
	(\$MM)	(x)	(x)	(x)	(%)	(%)
National Interstate Corporation (1)						
NATL at AFG Purchase Price (2)	651	15.8	14.3	1.76	11.0	11.2
Pre-Offer (3)	452	11.0	10.0	1.25	11.0	11.2
Pre-Offer 3-Mo VWAP (4)	499	12.1	11.0	1.39	11.0	11.2
Peers						
Old Republic International Corporation	5,172	15.2	14.4	1.26	9.0	NA
AmTrust Financial Services, Inc.	4,294	8.3	7.4	1.72	19.2	18.6
RLI Corp.	3,017	29.9	30.4	3.45	12.4	11.8
Selective Insurance Group Inc.	2,287	14.8	15.3	1.55	10.6	9.6
National General Holdings Corp.	2,283	11.7	9.7	1.67	12.7	12.8
OneBeacon Insurance Group, Ltd.	1,345	17.1	20.0	1.32	9.8	5.8
United Fire Group, Inc	1,080	17.5	18.6	1.16	7.0	7.0
State Auto Financial Corp.	934	26.7	16.7	1.02	3.6	5.9
EMC Insurance Group Inc.	597	15.4	16.2	1.08	7.0	6.3
Donegal Group Inc.	421	11.9	12.4	0.99	9.2	9.1
Baldwin & Lyons Inc.	394	15.6	14.7	1.00	NA	NA
Median		15.4	15.3	1.26	9.5	9.1
Mean		16.7	16.0	1.48	10.1	9.7

Source SNL Financial, Capital IQ (7/22/16), NATL Management Estimates, Company Filings, and Wall Street research

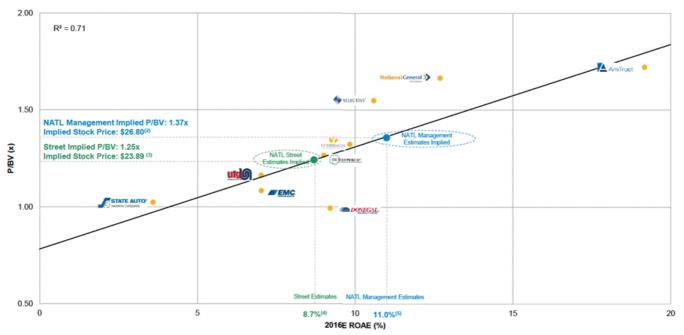
Morgan Stanley

Notes
1. Earnings multiples and ROEs based on NATL Management Estimates; P/BV based on book value per basic shares outstanding of \$18.46 as of 3/31/2016
2. Source: NATL management — Cash portion of consideration of \$32.00 per share based on 20,034,141 fully diluted shares outstanding of NATL as of 6/30/2016; fully diluted shares reflect the dilutive impact of 64,503 restricted stock units and 180,000 NATL options (weighted average exercise price of \$24.22) through applying the treasury stock method, special dividend based on basic shares outstanding of 19,925,875 as of 6/30/2016
3. WWAP represents volume-weighted average prices for the 3 months prior to the announcement of AFG's Initial Proposal (3/4/16)

# B Implied Regression Analysis Valuation (Unaffected)

\$26.80 - Based on NATL Management Estimates, Implied Standalone Value (11.0% ROE, 1.37x P/BV) \$23.89 - Based on Street Estimates, Implied Standalone Value (8.7% ROE, 1.25x P/BV)

## P / BV vs. 2016E ROAE Regression Analysis (1)



Source SNL Financial (7/22/16), NATL Street Estimates, NATL Management Estimates, and Wall Street research

- Notes

  1. BWINB not included in regression analysis due to lack of available Street Estimates; RLI is not included in regre

  2. Based on NATL 2016 Plan book value per share of \$19.50, per NATL Management Estimates

  3. Based on 2016 book value per share of \$19.10, per NATL Street Estimates

  4. NATL 2016 ROAE per NATL Street Estimates

  5. NATL 2016 Plan

Morgan Stanley

# Standalone Dividend Discount Model

**NATL Management Estimates** 

## **Sensitivity Analysis**

				inal Mult		
		1.2x	1.3x	1.4x	1.5x	1.6x
	6.8%	24.80	26.75	28.91	30.65	32.60
nity	7.3%	24.52	26.45	28.58	30.30	32.23
of Equity	7.8%	24.25	26.15	28.26	29.96	31.87
Cost	8.3%	23.98	25.86	27.94	29.62	31.51
	8.8%	23.71	25.57	27.63	29.29	31.15

## National Interstate Standalone Valuation (1)

Sivily	Actuals		Forecast		Terminal
	2015A	2016P	2017E	2018E	Value
Operating Assumptions					
GPW	727.1	772.2	826.5	884.7	
Growth (%)		6.2%	7.0%	7.1%	
Combined Ratio		96.4%	96.1%	95.7%	
Net Income	20.8	41.0	45.5	51.6	
Growth (%)		96.9%	10.7%	13.6%	
Book Value	358.9	388.8	422.2	461.0	
Book Value Per Share (2)	\$18.03	\$19.50	\$21.07	\$22.89	
ROAE (%)	5.8%	11.0%	11.2%	11.7%	
Dividends	10.4	11.2	12.0	12.9	
Cash Flows					
Regression Implied P / BV (x)					1.41
Terminal Value (12/31/2018)					650
Dividends (2)		5.6	12.0	12.9	
Discount Period (Years)		0.00	1.00	2.00	2.50
Discount Factor (3)		1.00	0.93	0.86	0.83
Present Value of Cash Flows / Terminal	Value	5.6	11.1	11.1	538.3
Present Value Book Value Per Share (6/	30/2016)				\$27.00
Present Value Price Per Share (6/30/20	016) (4)	(\$28.26)			

Source SNL Financial (7/22/16), NATL Management Estimates, and NATL Public Filings

- Notes

  1. Based on NATL Management Estimates
  2. 2016 represents half year of full year dividends; dividends per share are \$0.56, \$0.60 and \$0.64 in 2016, 2017 and 2018, respectively; based on basic outstanding shares of 19.9MM in 2016 with 0.1MM of increases in share count in 2017 and 2018 respectively (Source: NATL Management)
  3. Discount factor assumes a cost of equity of 7.8%; dividends have been discounted utilizing a mid-year convention; terminal value is discounted based on 2018 year end
  4. Assumes basic shares outstanding of 19.925.875 as of \$6020/216 (Source: NATL Management)
  5. Assumes 2016 regression relationship remains constant over time (i.e., 2018E ROAE applied to 2016E regression)

Morgan Stanley

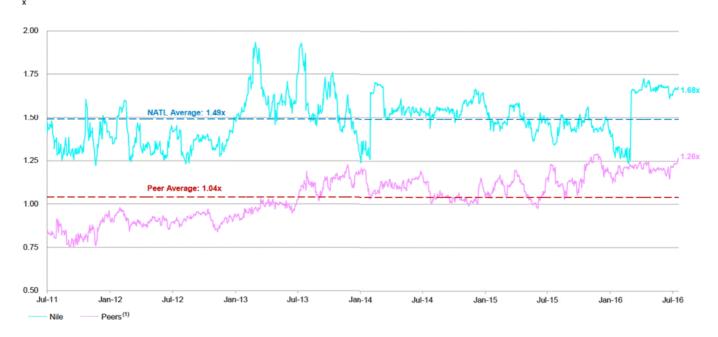


# c Historical Trading Valuation Levels

Last Five Years

## Price / Book Value

Since 2011



Source SNL Financial (7/22/16)

Morgan Stanley

Notes
1. Peers include AFSI, EMCI, NGHC, OB, RLI, SIGI, STFC, UFCS, ORI, DGICA, BWINB

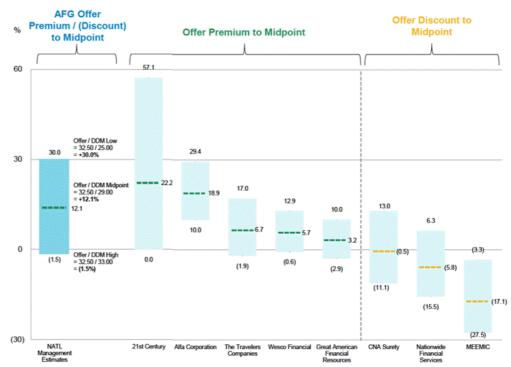
# Select Precedent DCF Valuation Ranges

## Legend



## Final Offer Premium / (Discount) to Select Points in the DCF Range

Capital IQ, Company Filings, and NATL Management Estimates



Morgan Stanley

# Minority Squeeze-Out Premiums

ecedent Minority Squeeze-Out Premiums		Final Offer Premium (%) (1)	
	1-Day Prior	3-Mo VWAP Prior	52-Week High
Insurance Mean	27.3	32.5	4.6
Other Industries Mean	30.0	29.8	0.9
Combined Mean ⁽²⁾	28.6	31.2	2.7
Implied Per Share Valuation			
NATL Metrics ⁽³⁾	\$22.61	\$24.97	\$28.98
15% Premium	\$26.00	\$28.72	-
35% Premium	\$30.52	\$33.71	-

Source SNL Financial, Capital IQ, and Company Filings

Notes

1. Final Offer Premiums calculated based on time periods starting from day prior to announcement of AFG's initial Proposal (3/4/16)

2. Average premiums are calculated from minority squeeze-out transactions in the insurance industry and other sectors respectively

3. NATL Metrics represent stock prices (for each relevant time period) prior to the announcement of AFG's Initial Proposal on 3/7/16

Morgan Stanley

# Minority Squeeze-Out Insurance Transactions

## Precedent Minority Squeeze-Out Transactions (Insurance) (1)

				,	Final Offer Premium (2)				
Date Announced	Target	Acquiror	Initial Stake (%)	Transaction Size (\$MM)	Consideration	Merger or Tender	1-Day Prior (%)	3-Mo. VWAP (%)	52-Week High (%)
11/1/2010	CNA Surety	CNA Financial	61.0	475	Cash	Tender	37.9	50.9	34.3
8/26/2010	Wesco Financial	Berkshire Hathaway	80.1	548	Cash/Stock	Merger	18.6	14.9	(7.5)
9/4/2009	Odyssey Re	Fairfax Financial	72.6	1,049	Cash	Tender	29.4	51.8	19.1
6/29/2009	First Advantage	First American	79.9	308	Stock	Tender	47.9	40.0	0.6
12/1/2008	Northbridge Financial	Fairfax Financial	63.1	554	Cash	Merger	21.0	36.5	2.9
3/5/2008	Nationwide Financial Services	Nationwide	66.3	2,471	Cash	Merger	28.3	22.2	(20.3)
7/17/2007	Alfa Corporation	Alfa Mutual	52.7	833	Cash	Merger	44.7	31.0	10.3
2/22/2007	Great American Financial Resources	American Financial Group	81.0	238	Cash	Merger	13.2	8.9	0.6
1/24/2007	21st Century	American International Group	60.7	813	Cash	Merger	34.6	30.9	22.0
3/15/2002	MEEMIC	ProAssurance	85.5	35	Cash	Tender	19.7	28.5	(9.3)
8/30/2000	AXA Financial	AXA Group	60.3	9,425	Cash/Stock	Merger	13.0	41.8	10.1
3/27/2000	Hartford Life	The Hartford	80.5	1,325	Cash	Tender	18.6	33.1	(8.2)
Median			69.5				24.6	32.1	1.8
Mean			70.3				27.3	32.5	4.6

Morgan Stanley

# Minority Squeeze-Out Transactions in Other Sectors

## Precedent Minority Squeeze-Out Transactions (Other Sectors) (1)

							Fina	Offer Premium	4)
Date Announced	Target	Acquiror	Initial Stake (%)	Transaction Size (\$MM)	Consideration	Merger or Tender	1-Day Prior (%)	3-Mo. VWAP (%)	52-Week High (%)
5/7/2013	Pioneer Southwest	Pioneer Natural Resources	52.4	694	Stock	Merger	57.1	69.3	48.8
11/28/2012	Danfoss Power	Danfoss A/S	75.6	690	Cash	Tender	48.6	48.9	4.3
3/21/2010	CNX Gas	CONSOL Energy	83.3	965	Cash	Tender	24.2	34.8	6.3
10/6/2006	NetRatings	Nielsen Holdings	60.0	328	Cash	Merger	44.0	54.3	35.5
3/3/2005	Siliconix	Vishay Intertechnology	84.9	200	Stock	Tender	30.7	18.0	(25.1)
8/20/2002	Pure Resources	Unocal	57.8	512	Stock	Tender	20.7	11.1	(10.3)
2/19/2002	Travelocity	Sabre Holdings	70.0	447	Cash	Tender	45.8	20.3	(27.8)
2/15/2001	Westfield America	Westfield America Trust	55.9	598	Cash	Tender	12.5	21.6	4.8
9/21/2000	Hertz	Ford Motor Co.	81.5	734	Cash	Merger	46.4	18.7	(31.4)
8/14/2000	BHC Communication	News Corporation	76.1	888	Cash/Stock	Merger	16.4	10.4	(2.4)
3/12/2000	Boise Cascade Office Products	Boise Cascade Corporation	81.1	205	Cash	Tender	8.6	10.0	4.8
3/6/2000	Thermo Instrument Systems	Thermo Fisher Scientific	88.6	301	Stock	Tender	4.6	40.0	3.3
Median			75.9				27.4	20.9	3.8
Mean			72.3				30.0	29.8	0.9

Source Capital IQ and Company Filing

Note

Includes transactions dating back to 2000; Equity value ranges from \$200MM to \$1Bn; Includes domestic transactions only
 Final Offer Promitime calculated based on time periods starting from day used to initial offer sense processed.

Morgan Stanley



# ■ Selected P&C Insurance M&A Transactions

## Selected M&A Precedent Transactions

Morgan Stanley

						Premium to
Ann.			Equity Value	P/BV	NTM P/E	Unaffected Price
Date	Target	Acquiror	(SMM)	(x)	(x)	(%)
Recent P&C	Insurance M&A Transactio	ns ⁽¹⁾				
3/16/2016	Maxum	Hartford	170	1.50x	N/A	N/A
7/1/2015	Chubb	ACE	28,300	1.79x	16.9x	30.0
6/10/2015	HCC	Tokio Marine	7,500	1.90x	18.8x	38.0
5/3/2015	Ironshore	Fosun	2,300 (2)	1.25x	N/A	N/A
6/23/2014	Western World	Validus Holdings	452	1.61x ⁽³⁾	N/A	N/A
Median				1.61x	17.9x	34.0x
Mean				1.61x	17.9x	34.0x
Other Insur	ance M&A Transactions of S	Similar Size and Business Focus				
9/23/2013	Eastern Insurance	ProAssurance Corporation	205	1.46x	14.4x	16.2
8/19/2012	Guard Insurance	National Indemnity Co.	221	1.00x	N/A	N/A
5/2/2012	JEVCO Insurance	Intact Financial	530	1.30x	N/A	N/A
11/30/2010	Mercer	United Fire & Casualty	191	1.09x	13.7x ⁽⁴⁾	N/A
2/18/2010	Vanliner	National Interstate	135	1.03x	N/A	N/A
2/18/2010	Zenith	Fairfax	1,455	1.35x	N/A	31.0
Median				1.20x	14.1x	23.6x
Mean				1.20x	14.1x	23.6x
All Transact	tions					
Median				1.35x	15.7x	30.5
Mean				1.39x	16.0x	28.8

Source Capital IQ and Company Filings

ed on sampling of research reports and specific company guidance where available ed value for 100% sche equity adjusted for ~5300MM of excess capital including \$100MM of reserve redundancy d on modian 2010 EPS Street estimates

## Appendix A

# **Supporting Information**

## SUPPORTING INFORMATION

# NATL Cost of Equity Calculation

# Peer Predicted Barra Beta As of 7/22/2016

Company	Predicted Barra Beta	Mkt. Cap. (\$Bn)
Old Republic	0.80	5.2
AmTrust	0.99	4.3
RLI	0.74	3.0
National General	1.02	2.3
Selective	0.85	2.3
United Fire	0.91	1.1
OneBeacon	0.75	1.3
State Auto	0.93	0.9
Average	0.87	2.6

## **Summary Assumptions**

		WACC Calculation				
Assumption	Notes	Base	Low	High		
Market Risk Premium (MRP)	Morgan Stanley estimated market risk premium	6.0%	6.0%	6.0%		
Risk Free Rate (R _f )	Spot rate 10-year U.S. Treasury as of 7/22/2016	1.6%	1.6%	1.6%		
Predicted Beta	Average Beta of Selected Peers	0.87	0.87	0.87		
Sensitivity Adjustment	+/- 1.0% from base		(1.0%)	1.0%		
Cost of Equity (K _E )	Calculated using the Capital Asset Pricing Model	6.8%	5.8%	7.8%		
Size Premium Adjustment	Delta of current market capitalization size premium of peers compared to NATL	1.0%	1.0%	1.0%		
Adjusted Cost of Equity (K _E )		7.8%	6.8%	8.8%		

Source Capital IQ (7/22/16)

Morgan Stanley

## Disclaimer

We have prepared this document solely for informational purposes. You should not definitively rely upon it or use it to form the definitive basis for any decision, contract, commitment or action whatsoever, with respect to any proposed transaction or otherwise. You and your directors, officers, employees, agents and affiliates must hold this document and any oral information provided in connection with this document in strict confidence and may not communicate, reproduce, distribute or disclose it to any other person, or refer to it publicly, in whole or in part at any time except with our prior written consent. If you are not the intended recipient of this document, please delete and destroy all copies immediately.

We have prepared this document and the analyses contained in it based, in part, on certain assumptions and information obtained by us from the recipient, its directors, officers, employees, agents, affiliates and/or from other sources. Our use of such assumptions and information does not imply that we have independently verified or necessarily agree with any of such assumptions or information, and we have assumed and relied upon the accuracy and completeness of such assumptions and information for purposes of this document. Neither we nor any of our affiliates, or our or their respective officers, employees or agents, make any representation or warranty, express or implied, in relation to the accuracy or completeness of the information contained in this document or any oral information provided in connection herewith, or any data it generates and accept no responsibility, obligation or liability (whether direct or indirect, in contract, tort or otherwise) in relation to any of such information. We and our affiliates and our and their respective officers, employees and agents expressly disclaim any and all liability which may be based on this document and any errors therein or omissions therefrom. Neither we nor any of our affiliates, or our or their respective officers, employees or agents, make any representation or warranty, express or implied, that any transaction has been or may be effected on the terms or in the manner stated in this document, or as to the achievement or reasonableness of future projections, management targets, estimates, prospects or returns, if any. Any views or terms contained herein are based on financial, economic, market and other conditions prevailing as of the date of this document and are therefore subject to change. We undertake no obligation or responsibility to update any of the information contained in this document. Past performance does not guarantee or predict future performance.

This document and the information contained herein do not constitute an offer to sell or the solicitation of an offer to buy any security, commodity or instrument or related derivative, nor do they constitute an offer or commitment to lend, syndicate or arrange a financing, underwrite or purchase or act as an agent or advisor or in any other capacity with respect to any transaction, or commit capital, or to participate in any trading strategies, and do not constitute legal, regulatory, accounting or tax advice to the recipient. We recommend that the recipient seek independent third party legal, regulatory, accounting and tax advice regarding the contents of this document. This document is not a research report and was not prepared by the research department of Morgan Stanley or any of its affiliates.

Notwithstanding anything herein to the contrary, each recipient hereof (and their employees, representatives, and other agents) may disclose to any and all persons, without limitation of any kind from the commencement of discussions, the U.S. federal and state income tax treatment and tax structure of the proposed transaction and all materials of any kind (including opinions or other tax analyses) that are provided relating to the tax treatment and tax structure. For this purpose, "tax structure" is limited to facts relevant to the U.S. federal and state income tax treatment of the proposed transaction and does not include information relating to the identity of the parties, their affiliates, agents or advisors.

This document is provided by Morgan Stanley & Co. LLC and/or certain of its affiliates or other applicable entities, which may include Morgan Stanley Realty Incorporated, Morgan Stanley Senior Funding, Inc., Morgan Stanley Bank AG, Morgan Stanley & Co. International plc, Morgan Stanley Securities Limited, Morgan Stanley Bank AG, Morgan Stanley MUFG Securities Co., Ltd., Mitsubishi UFJ Morgan Stanley Securities Co., Ltd., Morgan Stanley Asia Limited, Morgan Stanley Asia Limited, Morgan Stanley Australia Securities Limited, Morgan Stanley Australia Limited, Morgan Stanley Asia (Singapore) Pte., Morgan Stanley Services Limited, Morgan Stanley Securities Conditions of the Information and/or Morgan Stanley Canada Limited Unless governing law permits otherwise, you must contact an authorized Morgan Stanley entity in your jurisdiction regarding this document or any of the information contained herein.

Morgan Stanley

Morgan Stanley and/or certain of its affiliates. All rights reserved.